

**Township of Cramahe Draft Working Papers**  
**General Government**  
**2021 Final Budget**

	2019 Budget	2020 Budget	2021 Budget
<b>Expenses</b>			
<b>Council</b>			
<i>Benefits</i>			
EI			
CPP	1,650.00	3,500.00	3,800.00
EHT	1,000.00	1,675.00	1,750.00
<i>Benefits</i>	2,650.00	5,175.00	5,550.00
<i>Salaries</i>			
SALARIES : FULL-TIME	87,000.00	90,000.00	91,350.00
SPECIAL MEETINGS & PD			8,625.00
<i>Salaries</i>	87,000.00	90,000.00	99,975.00
<i>Training &amp; Professional Development</i>			
CONVENTIONS/SEMINARS	12,000.00	12,000.00	6,000.00
<i>Training &amp; Professional Development</i>	12,000.00	12,000.00	6,000.00
<i>Other Operational</i>			
HABITAT FOR HUMANITY			
MILEAGE	750.00	1,250.00	1,000.00
PUBLIC RELATIONS	3,000.00	2,250.00	2,250.00
OTHER EXPENSE	1,000.00	1,000.00	1,000.00
STAFF/VOLUNTEER RECOGNITION	7,000.00	8,000.00	8,000.00
SUBSIDIES	-		
<i>Other Operational</i>	11,750.00	12,500.00	12,250.00
<b>Council</b>	<b>113,400.00</b>	<b>119,675.00</b>	<b>123,775.00</b>

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**General Government**  
**2021 Final Budget**

	2019 Budget	2020 Budget	2021 Budget
<b>Administration</b>			
<i>Benefits</i>			
UIC	8,900.00	7,750.00	7,344.00
CPP	20,700.00	19,050.00	21,328.00
OMERS	58,000.00	55,500.00	50,250.00
EXTENDED HEALTH BENEFITS	46,000.00	43,000.00	58,750.00
EHT	11,000.00	10,800.00	10,000.00
LIFE,LTD,SHORT TERM ETC	18,000.00	14,500.00	13,650.00
WSIB	14,500.00	15,250.00	20,700.00
<b>Benefits</b>	<b>177,100.00</b>	<b>165,850.00</b>	<b>182,022.00</b>
<i>Salaries</i>			
SALARIES : FULL-TIME	542,500.00	485,000.00	491,900.00
SALARIES : PART-TIME	5,000.00	35,000.00	19,760.00
SALARIES: OVERTIME	3,750.00	3,750.00	3,750.00
PAYROLL CONTRACT	27,000.00	28,350.00	28,500.00
<b>Salaries</b>	<b>578,250.00</b>	<b>552,100.00</b>	<b>543,910.00</b>
<i>Training &amp; Professional Development</i>			
CONVENTIONS/SEMINARS	-		
MEMBERSHIPS	9,000.00	9,000.00	9,000.00
PROFESSIONAL DEVELOPMENT	18,000.00	16,500.00	16,500.00
<b>Training &amp; Professional Development</b>	<b>27,000.00</b>	<b>25,500.00</b>	<b>25,500.00</b>
<i>Professional Services</i>			
RECORDS MANAGEMENT	9,000.00	9,000.00	2,500.00
ADVERTISING	2,000.00	1,000.00	1,000.00
WEB SITE COSTS	3,500.00	6,000.00	11,250.00
AUDIT	15,000.00	15,000.00	15,500.00
INSURANCE	76,750.00	105,747.53	121,609.66
LEGAL	40,000.00	30,000.00	25,000.00
INSURANCE (DEDUCTIBLE)	20,000.00	-	
BANK SERVICE CHARGES	4,000.00	4,000.00	4,000.00
CONTINGENCY (10%/ENG)	-		
CONSULTING FEES - HR COUNTY	10,000.00	5,500.00	5,500.00
CONSULTING FEES - ASSET MAN. PRO	20,000.00	15,000.00	47,000.00
CONSULTING FEES - TOWNSHIP	20,000.00	10,000.00	10,000.00
PROPERTY ASSESS CONSULTANT FEE	-		
<b>Professional Services</b>	<b>220,250.00</b>	<b>201,247.53</b>	<b>243,359.66</b>



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	2019 Budget	2020 Budget	2021 Budget
<i>Utilities</i>			
TELEPHONE	8,000.00	8,500.00	8,500.00
INTERNET	5,000.00	7,000.00	7,000.00
<i>Utilities</i>	13,000.00	15,500.00	15,500.00
<i>Maintenance</i>			
EQUIPMENT MAINTENANCE/SERVICE	10,000.00	13,500.00	14,000.00
SOFTWARE SUPPORT	55,000.00	50,000.00	57,000.00
<i>Maintenance</i>	65,000.00	63,500.00	71,000.00
<i>Materials &amp; Supplies</i>			
OFFICE SUPPLIES	10,000.00	10,000.00	11,000.00
POSTAGE	17,000.00	17,000.00	17,000.00
<i>Materials &amp; Supplies</i>	27,000.00	27,000.00	28,000.00
<i>Equipment</i>			
FURNITURE	3,500.00	3,500.00	2,000.00
EQUIPMENT	1,750.00	1,000.00	500.00
COMPUTER SOFTWARE - MODERNIZ	-	115,000.00	20,000.00
COMPUTER SOFTWARE/HARDWARE	20,000.00	12,500.00	12,500.00
<i>Equipment</i>	25,250.00	132,000.00	35,000.00
<i>Transfer to Reserves</i>			
TRANSFER TO RESERVE MODERN			
TRANS. RATE STABILIZATION RES	-		
TRANSFER RES FEDERAL GAS TAX	-		
TRANSFER TO ELECTIONS RESERVES	7,500.00	7,500.00	8,000.00
TRANSFER TO RES OFFICE EQUIP	-		
TRANSFER TO RES WORKING FUND	-	-	
TRANSFER TO RESERVE SEWER	-		
TRANSFER TO RESERVES WSIB	-		
<i>Transfer to Reserves</i>	7,500.00	7,500.00	8,000.00

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**General Government**  
**2021 Final Budget**

	2019 Budget	2020 Budget	2021 Budget
<i>Other Operational Expenses</i>			
MILEAGE	4,000.00	1,500.00	1,000.00
MARRIAGE LICENCES	900.00	900.00	900.00
SUBSCRIPTIONS	300.00		
PUBLICATIONS	200.00		
COURIER	100.00	115.00	100.00
PUBLIC RELATIONS	500.00		
OTHER EXPENSE	3,000.00	2,000.00	1,000.00
ELECTION COSTS	1,050.00	1,500.00	-
TAX SALE EXPENSE	-		
PROJECTS	-		
<i>Other Operational Expenses</i>	10,050.00	6,015.00	3,000.00
<i>Capital</i>			
MAINSTREET REVITALIZATION PROJECT	50,000.00	80,000.00	
CAPITAL EQUIPMENT			25,000.00
<i>Capital</i>	50,000.00	80,000.00	25,000.00
<b>Administration</b>	<b>1,200,400.00</b>	<b>1,276,212.53</b>	<b>1,180,291.66</b>
<i>Health and Safety</i>			
MILEAGE			
PROFESSIONAL DEVELOPMENT	3,600.00	3,000.00	5,500.00
PUBLICATIONS	1,500.00	1,250.00	500.00
OTHER EXPENSE	50.00	100.00	100.00
<b>Health and Safety</b>	<b>5,150.00</b>	<b>4,350.00</b>	<b>6,100.00</b>
<b>Total Expenses</b>	<b>1,318,950.00</b>	<b>1,400,237.53</b>	<b>1,310,166.66</b>



**Township of Cramahe Draft Working Papers**  
**General Government**  
**2021 Final Budget**

	2019 Budget	2020 Budget	2021 Budget
<b>Revenues</b>			
<b>Taxation Revenue</b>			
GENERAL TAX LEVY - SUPPS	(115,000.00)	(120,000.00)	(110,000.00)
GENERAL TAX LEVY	45,000.00	45,000.00	50,000.00
<i>Taxes Levied for Own Uses</i>	(70,000.00)	(75,000.00)	(60,000.00)
<b>Total Taxation Revenue</b>	<b>(70,000.00)</b>	<b>(75,000.00)</b>	<b>(60,000.00)</b>
<b>Payment in Lieu of Taxes</b>			
ONTARIO HYDRO	(1,250.00)	(1,241.00)	(1,241.00)
MTO	(20.00)	(21.00)	(21.00)
PAYMENT IN LIEU COUNTY PORTION	(10,500.00)	(10,168.00)	(10,168.00)
PAYMENT IN LIEU RAILWAYS	(11,500.00)	(11,489.00)	(11,489.00)
LCBO	(3,250.00)	(3,114.00)	(3,114.00)
PIL SCHOOL BOARD PORTION	(12,700.00)	(12,717.00)	(12,717.00)
<b>Total PIL</b>	<b>(39,220.00)</b>	<b>(38,750.00)</b>	<b>(38,750.00)</b>
<b>Other Unassigned Revenue</b>			
PENALTIES & INTEREST ON TAXES	(175,000.00)	(135,000.00)	(130,000.00)
<i>Investment Income</i>	(175,000.00)	(135,000.00)	(130,000.00)
<i>Other</i>			
911 RECOVERABLE	(650.00)	(650.00)	(300.00)
<i>Other</i>	(650.00)	(650.00)	(300.00)
<b>Other Unassigned Revenue</b>	<b>(175,650.00)</b>	<b>(135,650.00)</b>	<b>(130,300.00)</b>
<b>Council</b>			
SALE OF SURPLUS LAND			
<b>Council</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Township of Cramahe Draft Working Papers**  
**General Government**  
**2021 Final Budget**

	2019 Budget	2020 Budget	2021 Budget
<b>Administration</b>			
ECOMEDIA REVENUE			
MODERNIZATION FUNDING	\$ -	(125,000.00)	(75,000.00)
OMPF	(670,000.00)	(640,079.00)	(640,000.00)
AMO GAS TAX REV	-		
MAINSTREET REVITALIZATION GRANT	(43,267.50)	(43,267.50)	
OCLIF IMPLEMENTATION FUND	(5,000.00)	(5,000.00)	
RED FUNDING	-		
FCM ASSET MANAGEMENT GRANT		(60,000.00)	(50,000.00)
DONATIONS			
CONTRIBUTION FROM RESERVES			
CONT FROM ELECTION RESERVE	-		
TAX CERTIFICATES	(7,000.00)	(7,000.00)	(6,000.00)
NSF CHEQUE CHARGE	(650.00)	(700.00)	(720.00)
MISCELLANEOUS REVENUE	(26,500.00)	(23,500.00)	(23,500.00)
FINANCE CHARGES	-		
LOTTERY LICENCE	(1,200.00)	(1,200.00)	(1,200.00)
MARRIAGE LICENCE	(1,800.00)	(1,100.00)	(1,100.00)
LICENSES - OTHER	(750.00)	(750.00)	(750.00)
ENERGY CONSERVATION REFUND	-		
COST RECOVERY (WAGES)	(9,600.00)	(9,600.00)	(9,600.00)
INTEREST	(65,000.00)	(65,000.00)	(42,500.00)
BANK INTEREST	(65,000.00)	(65,000.00)	(32,500.00)
SALE OF BOOKS	-	(100.00)	(100.00)
RENT	(13,840.00)	(16,250.00)	(25,500.00)
<b>Administration</b>	<b>(909,607.50)</b>	<b>(1,063,546.50)</b>	<b>(908,470.00)</b>
<b>Total Revenues</b>	<b>(1,194,477.50)</b>	<b>(1,312,946.50)</b>	<b>(1,137,520.00)</b>
<b>General Government Summary</b>			
Total Expenses	1,318,950.00	1,400,237.53	1,310,166.66
Total Revenues	(1,194,477.50)	(1,312,946.50)	(1,137,520.00)
Net Tax Levy - General Government	124,472.50	87,291.03	172,646.66



**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019	2020	2021
		Budget	Budget	Budget
<b>Expenses</b>				
<b>Roads Administration</b>				
<i>Benefits</i>				
	UIC	10,000.00	9,500.00	10,200.00
	CPP	22,750.00	23,200.00	28,900.00
	OMERS	44,000.00	44,000.00	50,000.00
	EXTENDED HEALTH BENEFITS	55,000.00	53,000.00	62,314.00
	EHT	10,500.00	10,750.00	12,200.00
	LIFE,LTD,SHORT TERM ETC	14,250.00	13,000.00	13,600.00
	WSIB	15,000.00	16,000.00	25,000.00
<b>Benefits</b>		<b>171,500.00</b>	<b>169,450.00</b>	<b>202,214.00</b>
<i>Salaries</i>				
	SALARIES : FULL-TIME	448,000.00	481,297.00	521,254.76
	SALARIES : PART-TIME	-	25,000.00	60,000.00
	SALARIES : OVERTIME	20,000.00	35,000.00	41,000.00
	DISTRIBUTED SALARIES COMPLIANCE			
<b>Salaries</b>		<b>468,000.00</b>	<b>541,297.00</b>	<b>622,254.76</b>
<i>Training &amp; Professional Development</i>				
	CONVENTIONS/SEMINARS	-		2,000.00
	MEMBERSHIPS	500.00	500.00	2,000.00
	PROFESSIONAL DEVELOPMENT	9,500.00	7,500.00	7,500.00
<b>Training &amp; Professional Development</b>		<b>10,000.00</b>	<b>8,000.00</b>	<b>11,500.00</b>

**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019 Budget	2020 Budget	2021 Budget
<i>Professional Services</i>				
ADVERTISING		1,000.00	500.00	500.00
INSURANCE		66,337.00	91,819.60	105,592.54
INSURANCE (DEDUCTIBLE)				
ENGINEERING		10,000.00	10,000.00	10,000.00
CONSULTING FEES - GRAVEL CRUSHING				
CONSULTING FEES		5,000.00		-
CONTRACTED OUT		10,000.00	10,000.00	10,000.00
<i>Professional Services</i>		92,337.00	112,319.60	126,092.54
<i>Utilities</i>				
INTERNET		1,200.00	1,200.00	1,200.00
TELEPHONE		6,000.00	6,000.00	5,000.00
<i>Utilities</i>		7,200.00	7,200.00	6,200.00



**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019	2020	2021
		Budget	Budget	Budget
	<i>Materials &amp; Supplies</i>			
	UNIFORMS	2,000.00	2,000.00	2,000.00
	BOOT ALLOWANCE	2,000.00	2,000.00	2,000.00
	SHOP SUPPLIES - URBAN	12,000.00	12,000.00	8,000.00
	SHOP SUPPLIES - RURAL			8,000.00
	<i>Materials &amp; Supplies</i>	16,000.00	16,000.00	20,000.00
	<i>Equipment</i>			
	EQUIPMENT	9,000.00	9,000.00	9,000.00
	TOOLS	1,000.00	2,000.00	2,000.00
	<i>Equipment</i>	10,000.00	11,000.00	11,000.00
	<i>Transfer to Reserves</i>			
	TRANSFER-RESERVES CONSTRUCTION	100,000.00	50,000.00	25,000.00
	TRANSFER TO RESERVE wintermtnce	20,000.00	20,000.00	25,000.00
	TRANSFER TO RESERVE	100,000.00	50,000.00	25,000.00
	<i>Transfer to Reserves</i>	220,000.00	120,000.00	75,000.00

**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019	2020	2021
		Budget	Budget	Budget
<i>Other Operational Expenses</i>				
STANDBY FEE		36,000.00	40,500.00	40,500.00
MILEAGE		350.00	350.00	350.00
EQUIPMENT RENTALS		1,000.00	1,000.00	1,000.00
FUTURE SERVICE DELIVERY		-		
OTHER EXPENSE		3,000.00	3,000.00	4,000.00
RADIO LICENCE		1,220.00		2,000.00
GRAVEL PIT LICENCE		2,000.00	-	2,000.00
STUDIES				
<i>Other Operational Expenses</i>		43,570.00	44,850.00	49,850.00
<i>Capital</i>				
CAPITAL TRACTOR		80,000.00		
CAPITAL BACKHOE		150,000.00		
CAPITAL PRESSURE WASHER		6,000.00		
CAPITAL WATER TANK		15,000.00		
CAPITAL FLEET 3/4 TON		56,000.00	56,000.00	
CAPITAL FLEET 1/2 TON		34,788.00	35,000.00	40,000.00
CAPITAL TANDEM SNOW PLOW			285,000.00	
CAPITAL WHEELED LOADER			175,000.00	
CAPITAL GRADER PACKER			25,000.00	
CAPITAL BARNS RD OVERPASS				525,000.00
CAPITAL SANDER			12,000.00	
CAPITAL CHIPPER				50,000.00
CAPITAL HOT BOX				50,000.00



**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019	2020	2021
		Budget	Budget	Budget
	CAPITAL BROOM BACKHOE			10,000.00
	CAPITAL SINGLE AXLE SNOW PLOW			270,000.00
	CAPITAL FLEET	-		
	CAPITAL BLD UPGRADE			
	CAP. GRAVEL CRUSHING	73,100.00	111,000.00	75,000.00
	<b>Capital</b>	<b>414,888.00</b>	<b>699,000.00</b>	<b>1,020,000.00</b>
	<b>Roads Administration</b>	<b>1,453,495.00</b>	<b>1,729,116.60</b>	<b>2,144,111.30</b>
	<b>Zone Painting</b>			
	CONTRACTED OUT	5,000.00	5,000.00	10,000.00
	<b>Zone Painting</b>	<b>5,000.00</b>	<b>5,000.00</b>	<b>10,000.00</b>
	<b>Bridges and Culverts</b>			
	SALARIES : PART-TIME			
	TRANSFER TO RESERVE	50,000.00	-	25,000.00
	CONTRACTED OUT	4,000.00	10,000.00	5,000.00
	ENGINEERING		15,000.00	10,000.00
	CAPITAL DINGMAN ROAD BRIDGE	595,297.00		
	MATERIALS	6,000.00	12,000.00	8,000.00
	<b>Bridges and Culverts</b>	<b>655,297.00</b>	<b>37,000.00</b>	<b>48,000.00</b>

**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019	2020	2021
		Budget	Budget	Budget
<b>Storm Sewer Maintenance</b>				
	DISTRIBUTED SALARY			
	MACHINE RENTAL			5,000.00
	CONTRACTED OUT	6,000.00	6,000.00	10,000.00
	MATERIALS			5,000.00
<b>Storm Sewer Maintenance</b>		<b>6,000.00</b>	<b>6,000.00</b>	<b>20,000.00</b>
<b>Sidewalk Maintenance</b>				
	CONTRACTED OUT	10,000.00	10,000.00	20,000.00
	MATERIALS	1,000.00	1,000.00	2,000.00
<b>Sidewalk Maintenance</b>		<b>11,000.00</b>	<b>11,000.00</b>	<b>22,000.00</b>
<b>Brushing</b>				
	RIGHT OF WAY - URBAN MACHINE RENTAL			2,000.00
	RIGHT OF WAY - URBAN CONTRACTED OUT			20,000.00
	RIGHT OF WAY - RURAL MACHINE RENTAL			
	RIGHT OF WAY - RURAL CONTRACTED OUT			20,000.00
	SALARIES : PART-TIME			
	MACHINE RENTAL	7,000.00	5,000.00	
	CONTRACTED OUT	15,000.00	15,000.00	
<b>Brushing</b>		<b>22,000.00</b>	<b>20,000.00</b>	<b>42,000.00</b>
<b>Debris &amp; Litter Pick-up</b>				
	CONTRACTED OUT	8,500.00	8,500.00	4,000.00
	MATERIALS			500.00
<b>Debris &amp; Litter Pick-up</b>		<b>8,500.00</b>	<b>8,500.00</b>	<b>4,500.00</b>



**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019 Budget	2020 Budget	2021 Budget
	<b><i>Ditching</i></b>			
	MATERIALS			5,000.00
	MACHINE RENTAL	-	10,000.00	10,000.00
	CONTRACTED OUT	6,000.00	6,000.00	10,000.00
	<b>Ditching</b>	<b>6,000.00</b>	<b>16,000.00</b>	<b>25,000.00</b>
	<b><i>Dust Control</i></b>			
	CONTRACTED OUT	45,000.00	55,000.00	60,000.00
	MATERIALS	5,000.00	5,000.00	5,000.00
	<b>Dust Control</b>	<b>50,000.00</b>	<b>60,000.00</b>	<b>65,000.00</b>
	<b><i>Grading &amp; Scarifying</i></b>			
	MACHINE RENTAL	20,000.00	10,000.00	4,000.00
	<b>Grading &amp; Scarifying</b>	<b>20,000.00</b>	<b>10,000.00</b>	<b>4,000.00</b>

## Township of Cramahe Draft Working Papers

### Transportation Services

		2019 Budget	2020 Budget	2021 Budget
<b>Hard Top Maintenance</b>				
	SALARIES : PART-TIME			
	MACHINE RENTAL	9,000.00	15,000.00	15,000.00
	MATERIALS	35,000.00	45,000.00	45,000.00
<b>Hard Top Maintenance</b>		<b>44,000.00</b>	<b>60,000.00</b>	<b>60,000.00</b>
<b>Railway Crossings</b>				
	CAPITAL WORKS		90,000.00	10,000.00
	TRANSFER TO RESERVE	30,000.00	30,000.00	
	CN RAIL	25,110.00	26,000.00	26,000.00
	CP RAIL	20,000.00	20,000.00	20,000.00
<b>Railway Crossings</b>		<b>75,110.00</b>	<b>166,000.00</b>	<b>56,000.00</b>
<b>Road Signs</b>				
	URBAN - MATERIALS			7,000.00
	RURAL - MATERIALS			7,000.00
	SALARIES : PART-TIME			
	MATERIALS	8,000.00	8,000.00	-
<b>Road Signs</b>		<b>8,000.00</b>	<b>8,000.00</b>	<b>14,000.00</b>
<b>Safety Devices</b>				
	URBAN - SAFETY EQUIPMENT			2,500.00
	RURAL - SAFETY EQUIPMENT			2,500.00
	SAFETY EQUIPMENT	4,500.00	4,500.00	
<b>Safety Devices</b>		<b>4,500.00</b>	<b>4,500.00</b>	<b>5,000.00</b>



**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019	2020	2021
		Budget	Budget	Budget
	<b>Winter Control</b>			
	MACHINE RENTAL			
	SAND SCREENING	47,000.00	53,000.00	60,000.00
	CONTRACTED OUT	50,000.00	50,000.00	50,000.00
	MATERIALS	120,000.00	140,000.00	150,000.00
	<b>Winter Control</b>	<b>217,000.00</b>	<b>243,000.00</b>	<b>260,000.00</b>
	<b>Equipment</b>			
	<i>Public Works Fleet</i>			
	EQUIPMENT MAINTENANCE	15,000.00	20,000.00	20,000.00
	INSURANCE	14,200.00	20,073.17	29,300.00
	TRANSFER TO RESERVES ROADS	-		
	GAS & FUEL OIL	110,000.00	110,000.00	110,000.00
	VEHICLE LICENCES	11,178.00	11,178.00	15,000.00
	<i>Public Works Fleet</i>	<b>150,378.00</b>	<b>161,251.17</b>	<b>174,300.00</b>

**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019 Budget	2020 Budget	2021 Budget
<i>Small Tools</i>				
REPAIRS		600.00	600.00	3,000.00
<i>Small Tools</i>		600.00	600.00	3,000.00
<i>80 x 14 Trailer</i>				
REPAIRS				
<i>80 x 14 Trailer</i>		-	-	-
<i>Steamer</i>				
PROPANE				
REPAIRS			500.00	500.00
<i>Steamer</i>		-	500.00	500.00
<i>Kubota Farm Tractor</i>				
REPAIRS		1,200.00	1,200.00	1,500.00
<i>Kubota Farm Tractor</i>		1,200.00	1,200.00	1,500.00
<i>Kubota Lawn Tractor</i>				
REPAIRS		600.00	600.00	2,000.00
<i>Kubota Lawn Tractor</i>		600.00	600.00	2,000.00
<i>2006 Holder 474 Sidewalk Plow</i>				
REPAIRS		5,000.00	5,000.00	8,000.00
<i>2006 Holder 474 Sidewalk Plow</i>		5,000.00	5,000.00	8,000.00



**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019	2020	2021
		Budget	Budget	Budget
<i>2006 Elgin Pelican Sweeper</i>				
REPAIRS		6,000.00	6,000.00	10,000.00
<i>2006 Elgin Pelican Sweeper</i>		6,000.00	6,000.00	10,000.00
<i>Volvo Wheeled Excavator</i>				
REPAIRS		10,000.00	8,000.00	2,000.00
<i>Volvo Wheeled Excavator</i>		10,000.00	8,000.00	2,000.00
<i>Pressure Washer</i>				
REPAIRS				
<i>Pressure Washer</i>		-	-	-
<i>2010 Dodge 1 Ton</i>				
REPAIRS			2,500.00	2,000.00
VEHICLE LICENCES				
<i>2010 Dodge 1 Ton</i>		-	2,500.00	2,000.00
<i>2009 Chev Silverado</i>				
REPAIRS		1,200.00	2,500.00	4,000.00
VEHICLE LICENCES				
<i>2009 Chev Silverado</i>		1,200.00	2,500.00	4,000.00

**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019 Budget	2020 Budget	2021 Budget
<i>Chev 1 Ton 1995</i>				
REPAIRS				
<i>Chev 1 Ton 1995</i>		-	-	-
<i>2011 Chev Ext Cab</i>				
REPAIRS		1,200.00	1,200.00	2,000.00
VEHICLE LICENCES			120.00	
<i>2011 Chev Ext Cab</i>		1,200.00	1,320.00	2,000.00
<i>Single Axel Truck 2004</i>				
REPAIRS		15,000.00	12,000.00	10,000.00
VEHICLE LICENCES			1,242.25	
<i>Single Axel Truck 2004</i>		15,000.00	13,242.25	10,000.00
<i>02-9 Tandem</i>				
REPAIRS				
VEHICLE LICENCES				
<i>02-9 Tandem</i>		-	-	-
<i>06-11 Tandem</i>				
REPAIRS		16,000.00	18,000.00	10,000.00
VEHICLE LICENCES			1,917.50	
<i>06-11 Tandem</i>		16,000.00	19,917.50	10,000.00



**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019	2020	2021
		Budget	Budget	Budget
	<i>2010 #12 Tandem</i>			
	REPAIRS	16,000.00	16,000.00	15,000.00
	VEHICLE LICENCES		1,917.50	
	<i>2010 #12 Tandem</i>	16,000.00	17,917.50	15,000.00
	<i>2011 #13 Tandem</i>			
	REPAIRS	15,000.00	16,000.00	15,000.00
	VEHICLE LICENCES		1,917.50	
	<i>2011 #13 Tandem</i>	15,000.00	17,917.50	15,000.00
	<i>Champion Grader 1992</i>			
	REPAIRS	6,000.00	9,000.00	10,000.00
	<i>Champion Grader 1992</i>	6,000.00	9,000.00	10,000.00

**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019 Budget	2020 Budget	2021 Budget
<i>John Deere Grader</i>				
REPAIRS		12,000.00	6,000.00	10,000.00
<i>John Deere Grader</i>		12,000.00	6,000.00	10,000.00
<i>2014 Caterpillar Backhoe</i>				
REPAIRS		2,000.00	3,000.00	2,000.00
<i>2014 Caterpillar Backhoe</i>		2,000.00	3,000.00	2,000.00
<i>Case Loader 1999</i>				
REPAIRS		9,000.00	9,000.00	5,000.00
<i>Case Loader 1999</i>		9,000.00	9,000.00	5,000.00
<i>2011 Case Backhoe 580SM</i>				
REPAIRS		1,200.00	3,000.00	5,000.00
<i>2011 Case Backhoe 580SM</i>		1,200.00	3,000.00	5,000.00
<i>2005 Chev 1 Ton</i>				
REPAIRS		-	-	
VEHICLE LICENCES				
<i>2005 Chev 1 Ton</i>		-	-	-
<i>2018 V533 Plow truck</i>				
REPAIRS		3,000.00	5,000.00	4,000.00
VEHICLE LICENCES			1,917.50	
<i>2005 Chev 1 Ton</i>		3,000.00	6,917.50	4,000.00

**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019 Budget	2020 Budget	2021 Budget
	2019 Chev V594			
	REPAIRS	1,000.00	1,000.00	2,000.00
	VEHICLE LICENCES		361.00	
	2005 Chev 1 Ton	1,000.00	1,361.00	2,000.00
	2018 Chev Sil-V592			
	REPAIRS	1,000.00	1,000.00	1,000.00
	VEHICLE LICENCES			
	2005 Chev 1 Ton	1,000.00	1,000.00	1,000.00
	2019 Dodge Pick up			
	REPAIRS	-	1,000.00	1,000.00
	VEHICLE LICENCES			
	2019 Dodge Pick up	-	1,000.00	1,000.00



**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019 Budget	2020 Budget	2021 Budget
	<i>2018 Case Tractor</i>			
	REPAIRS	-	1,000.00	1,000.00
	VEHICLE LICENCES			
	<i>2005 Chev 1 Ton</i>	-	1,000.00	1,000.00
	<i>2005 Single Axle</i>			
	REPAIRS	-	9,000.00	5,000.00
	VEHICLE LICENCES			
	<i>2005 Chev 1 Ton</i>	-	9,000.00	5,000.00
	<b>Equipment</b>	<b>\$ 273,378.00</b>	<b>\$ 308,744.42</b>	<b>\$ 305,300.00</b>
	<b><i>Rural Street Lighting</i></b>			
	HYDRO	12,000.00	12,000.00	14,000.00
	MAINTENANCE	1,200.00	1,200.00	2,000.00
	CAPITAL WORKS		15,000.00	15,000.00
	TRANSFER TO RESERVE	-		
	CONTRACTED OUT			
	PRIOR YEARS DEFICIT			
	<b>Rural Street Lighting</b>	<b>13,200.00</b>	<b>28,200.00</b>	<b>31,000.00</b>

**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019	2020	2021
		Budget	Budget	Budget
<b>Urbran Street Lighting</b>				
	HYDRO	75,000.00	75,000.00	75,000.00
	MAINTENANCE	2,000.00	2,000.00	3,000.00
	CAPITAL WORKS	7,500.00	7,500.00	2,000.00
	TRANSFER TO RESERVE	-		
	PRIOR YEARS DEFICIT			
<b>Urbran Street Lighting</b>		<b>84,500.00</b>	<b>84,500.00</b>	<b>80,000.00</b>
	Burnham, Park & Cedar Loan	61,250.00	85,000.00	40,700.00
<b>Total Expenses</b>		<b>3,018,230.00</b>	<b>2,890,561.02</b>	<b>3,236,611.30</b>

**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019 Budget	2020 Budget	2021 Budget
<b>Revenues</b>				
<b>Roads Administration</b>				
	AGGREGATE RESOURCES	(120,000.00)	(245,000.00)	(245,000.00)
	CONT FROM RES ROAD EQUIPMENT			(320,000.00)
	CONT FROM RESERVES ROADS	(30,428.64)	(56,000.00)	(100,000.00)
	CONT FROM RESERVES RAILWAY		(90,000.00)	(90,000.00)
	CONTRIBUTION FROM RESERVES - DEV CHGS	(250,000.00)	(125,000.00)	(125,000.00)
	SALE OF EQUIPMENT		(6,000.00)	
	SALE OF ROAD ALLOWANCE			
	ENTRANCE PERMITS FEES	(2,000.00)	(5,250.00)	(10,000.00)
	OCIF GRANT DINGMAN ROAD BRIDGE	(400,000.00)		
	INTEREST REVENUE - ROADS		(41,000.00)	-
	INSURANCE PROCEEDS			
	ROADS - MISCELLANEOUS	(5,000.00)	(20,000.00)	(15,000.00)
	<i>Roads Administration</i>	(807,428.64)	(588,250.00)	(905,000.00)
<b>Bridges and Culverts</b>				
	CONTRIBUTION FROM RESERVES	-		
	<i>Bridges and Culverts</i>	-	-	-



**Township of Cramahe Draft Working Papers**  
**Transportation Services**

		2019 Budget	2020 Budget	2021 Budget
	<b>Rural Street Lighting</b>			
	AREA CHARGE	(13,500.00)	(13,500.00)	(13,500.00)
	CONTRIBUTION FROM RESERVES			
	PRIOR YEAR SURPLUS			
	<i>Rural Street Lighting</i>	(13,500.00)	(13,500.00)	(13,500.00)
	<b>Urban Street Lighting</b>			
	AREA CHARGE	(66,500.00)	(68,000.00)	(75,000.00)
	PRIOR YEAR SURPLUS			
	<i>Urban Street Lighting</i>	(66,500.00)	(68,000.00)	(75,000.00)
	<b>Total Revenues</b>	<b>(887,428.64)</b>	<b>(669,750.00)</b>	<b>(993,500.00)</b>

## Township of Cramahe Draft Working Papers

### Transportation Services

		2019 Budget	2020 Budget	2021 Budget
<b>Transportation Services Summary</b>				
	Total Expenses	3,018,230.00	2,890,561.02	3,236,611.30
	Total Revenues	(887,428.64)	(669,750.00)	(993,500.00)
	Net Tax Levy - Transportation Services	2,130,801.36	2,220,811.02	2,243,111.30

# Township of Cramahe Working Papers

## Protection Services

### 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<b>Expenses</b>			
<b><i>Building Department</i></b>			
<i>Benefits</i>			
UIC	2,250.00	2,250.00	1,900.00
OMERS	12,100.00	10,000.00	12,238.00
EXTENDED HEALTH BENEFITS	9,000.00	4,500.00	12,481.00
EHT	2,500.00	2,500.00	2,548.00
LIFE,LTD,SHORT TERM ETC	2,600.00	1,600.00	3,539.00
CPP	4,900.00	5,000.00	5,065.00
WSIB	3,800.00	4,100.00	5,280.00
<b><i>Benefits</i></b>	<b>37,150.00</b>	<b>29,950.00</b>	<b>43,051.00</b>
<i>Salaries</i>			
SALARIES : FULL-TIME	113,315.00	97,000.00	115,091.00
SALARIES : PART-TIME	15,000.00	32,500.00	15,600.00
<b><i>Salaries</i></b>	<b>128,315.00</b>	<b>129,500.00</b>	<b>130,691.00</b>
<i>Equipment</i>			
EQUIPMENT	0	400.00	500.00
<b><i>Equipment</i></b>	<b>-</b>	<b>400.00</b>	<b>500.00</b>
<i>Materials &amp; Supplies</i>			
OFFICE SUPPLIES	450.00	450.00	3,000.00
<b><i>Materials &amp; Supplies</i></b>	<b>450.00</b>	<b>450.00</b>	<b>3,000.00</b>



## Township of Cramahe Working Papers

### Protection Services

#### 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<i>Training &amp; Professional Development</i>			
CONVENTIONS/SEMINARS			\$ -
MEMBERSHIPS	1,000.00	1,000.00	600.00
ADVERTISING			300.00
LEGAL			10,000.00
PROFESSIONAL DEVELOPMENT	3,500.00	3,500.00	3,675.00
<i>Training &amp; Professional Development</i>	<b>4,500.00</b>	<b>4,500.00</b>	<b>14,575.00</b>
<i>Transfer to Reserves</i>			
TRANSFER TO RESERVE			
<i>Transfer to Reserves</i>	<b>-</b>	<b>-</b>	<b>-</b>
<i>Other Operational</i>			
MILEAGE	2,500.00	2,250.00	3,000.00
BOOT ALLOWANCE			
SAFETY	250.00		
OTHER EXPENSE	100.00	100.00	200.00
<i>Other Operational</i>	<b>2,850.00</b>	<b>2,350.00</b>	<b>3,200.00</b>
<i>Utilities</i>			
TELEPHONE	540.00	350.00	540.00
<i>Utilities</i>	<b>540.00</b>	<b>350.00</b>	<b>540.00</b>
<b>Building Department</b>	<b>173,805.00</b>	<b>167,500.00</b>	<b>195,557.00</b>

# Township of Cramahe Working Papers

## Protection Services

### 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<b>By-Law Enforcement/ Compliance</b>			
<i>Benefits</i>			
UIC	705.00	600.00	598.00
CPP	1,700.00	1,500.00	1,283.00
EXTENDED HEALTH BENEFITS	2,000.00	4,000.00	-
EHT	720.00	600.00	528.00
LIFE,LTD,SHORT TERM ETC	350.00	900.00	-
COMPLIANCE COSTS DISTRIBUTED TO OTHER DEPTS		-	-
OMERS	3,000.00	2,400.00	-
WSIB	1,100.00	900.00	1,093.00
<b>Benefits</b>	<b>9,575.00</b>	<b>10,900.00</b>	<b>3,502.00</b>
<i>Salaries</i>			
SALARIES : FULL-TIME	36,810.00	32,000.00	-
SALARIES : PART-TIME			27,040.00
COMPLIANCE COSTS DISTRIBUTED TO OTHER DEPTS			
<b>Salaries</b>	<b>36,810.00</b>	<b>32,000.00</b>	<b>27,040.00</b>

## Township of Cramahe Working Papers

### Protection Services

#### 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<i>Training &amp; Professional Development</i>			
CONVENTIONS/SEMINARS			
MEMBERSHIPS	225.00		
PROFESSIONAL DEVELOPMENT	2,000.00	2,000.00	500.00
<i>Training &amp; Professional Development</i>	2,225.00	2,000.00	500.00
<i>Professional Services</i>			
ADVERTISING	250.00		
<i>Professional Services</i>	250.00	-	-
<i>Materials &amp; Supplies</i>			
OFFICE SUPPLIES	200.00	200.00	200.00
<i>Materials &amp; Supplies</i>	200.00	200.00	200.00
<i>Utilities</i>			
TELEPHONE	650.00	650.00	650.00
<i>Utilities</i>	650.00	650.00	650.00
<i>Transfer to Reserves</i>			
TRANSFER TO RESERVE			
<i>Transfer to Reserves</i>	-	-	-



# Township of Cramahe Working Papers

## Protection Services

### 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<i>Other Operational Expenses</i>			
MILEAGE	1,000.00	1,000.00	1,000.00
BOOT ALLOWANCE			
SAFETY	250.00		
OTHER EXPENSE			
<i>Other Operational Expenses</i>	1,250.00	1,000.00	1,000.00
<b>By-Law Enforcement</b>	<b>50,960.00</b>	<b>46,750.00</b>	<b>32,892.00</b>
<i>Police Service Board</i>			
<i>Benefits</i>			
UIC	75.00	20.00	20.00
EHT	125.00	20.00	20.00
WSIB	75.00	30.00	30.00
<i>Benefits</i>	275.00	70.00	70.00
<i>Salaries</i>			
SALARIES : PART-TIME	3,000.00	3,000.00	3,000.00
CPP			
<i>Salaries</i>	3,000.00	3,000.00	3,000.00

## Township of Cramahe Working Papers

### Protection Services

#### 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<i>Training &amp; Professional Development</i>			
CONVENTIONS/SEMINARS	3,000.00	3,000.00	3,000.00
MEMBERSHIPS	800.00	800.00	800.00
<i>Training &amp; Professional Development</i>	3,800.00	3,800.00	3,800.00
<i>Other Operational Expenses</i>			
MILEAGE	550.00	550.00	550.00
OTHER EXPENSE	1,500.00	1,500.00	1,500.00
CONTINGENCY (10%/ENG)	500.00		
RIDE PATROL EXPENSE	6,630.00	6,630.00	6,630.00
<i>Other Operational Expenses</i>	9,180.00	8,680.00	8,680.00
<i>Transfer to Reserves</i>			
TRANSFER TO RESERVE			
<i>Transfer to Reserves</i>	-	-	-
<b>Police Service Board</b>	<b>16,255.00</b>	<b>15,550.00</b>	<b>15,550.00</b>
<b>Police</b>			
TRANSFER TO RESERVE			
POLICING REALIGNMENT/SERVICES	964,953.00	987,234.00	986,609.00
911 BELL ANSWERING SERVICE	3,200.00	3,200.00	3,200.00
<b>Police</b>	<b>968,153.00</b>	<b>990,434.00</b>	<b>989,809.00</b>

# Township of Cramahe Working Papers

## Protection Services

### 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<b>Community Policing</b>			
<i>Training &amp; Professional Development</i>			
PROFESSIONAL DEVELOPMENT			
<i>Training &amp; Professional Development</i>	-	-	-
<i>Materials &amp; Supplies</i>			
CLOTHING ALLOWANCE	600.00	600.00	600.00
OFFICE SUPPLIES	100.00	100.00	100.00
PROGRAM AND SUPPLIES	500.00	500.00	500.00
<i>Materials &amp; Supplies</i>	1,200.00	1,200.00	1,200.00
<i>Professional Services</i>			
INSURANCE	1,681.16	2,338.29	2,455.20
<i>Professional Services</i>	1,681.16	2,338.29	2,455.20
<i>Utilities</i>			
TELEPHONE			
INTERNET			
<i>Utilities</i>	-	-	-



# Township of Cramahe Working Papers

## Protection Services

### 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<i>Other Operational Expenses</i>			
MILEAGE	200.00	200.00	200.00
SAFE COMMUNITIES	500.00	500.00	500.00
CHANGE IN SURPLUS - PER AUDIT			
OTHER EXPENSE	3,000.00	3,000.00	3,000.00
<i>Other Operational Expenses</i>	3,700.00	3,700.00	3,700.00
<b>Community Policing</b>	<b>6,581.16</b>	<b>7,238.29</b>	<b>7,355.20</b>
<i>Animal Control</i>			
ANIMAL CONTROL CONTRACT	8,250.00	9,300.00	9,300.00
OTHER EXPENSE			
TRANSFER TO RESERVE			
<b>Animal Control</b>	<b>8,250.00</b>	<b>9,300.00</b>	<b>9,300.00</b>
<i>Fenceviewers</i>			
PER DIEM			
MILEAGE			
OTHER EXPENSE		1,000.00	500.00
<b>Fenceviewers</b>	<b>-</b>	<b>1,000.00</b>	<b>500.00</b>



# Township of Cramahe Working Papers

## Protection Services

### 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<b>Livestock Claims</b>			
PER DIEM	550.00	500.00	500.00
MILEAGE	100.00	100.00	100.00
CLAIMS PAID	2,250.00	1,850.00	1,850.00
<b>Livestock Claims</b>	<b>2,900.00</b>	<b>2,450.00</b>	<b>2,450.00</b>
<b>Other</b>			
CROSSWALK - PUC UTILITIES	1,000.00	1,000.00	1,000.00
CROSSWALK MAINTENANCE	-		
CONSERVATION AUTHORITY	85,000.00	82,000.00	87,290.00
<b>Other</b>	<b>86,000.00</b>	<b>83,000.00</b>	<b>88,290.00</b>
<b>Total Expenses</b>	<b>1,312,904.16</b>	<b>1,323,222.29</b>	<b>1,341,703.20</b>

# Township of Cramahé Working Papers

## Protection Services

### 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<b>Revenues</b>			
<b>Building Department</b>			
BUILDING PERMITS	(145,000.00)	(154,000.00)	(125,000.00)
PLUMBING PERMITS			
COMPLIANCE FEES	(1,100.00)	(1,000.00)	(1,750.00)
<b>Building Department</b>	<b>(146,100.00)</b>	<b>(155,000.00)</b>	<b>(126,750.00)</b>
<b>By-Law Enforcement</b>			
CONTRIBUTION FROM RESERVES			
PARKING FINES	(200.00)	(200.00)	(150.00)
POA FINES REV CTY			
MISC BY-LAW REVENUE	(1,000.00)	(250.00)	(115.00)
COST RECOVERY (WAGES)			
<b>By-Law Enforcement</b>	<b>(1,200.00)</b>	<b>(450.00)</b>	<b>(265.00)</b>
<b>Police Service Board</b>			
RIDE PROGRAM GRANT	(6,630.00)	(6,630.00)	(6,630.00)
CONTRIBUTIONS FROM RESERVE			
O.P.P. COST RECOVERY	(5,000.00)	(5,500.00)	(2,000.00)
<b>Police Service Board</b>	<b>(11,630.00)</b>	<b>(12,130.00)</b>	<b>(8,630.00)</b>

## Township of Cramahe Working Papers

### Protection Services

#### 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<b>Police</b>			
CSPT PROGRAM			
CONTRIBUTION FROM RESERVES			
<i>Police</i>	-	-	-
<b>Community Policing</b>			
MISCELLANEOUS REVENUE			
<i>Community Policing</i>	-	-	-
<b>Animal Control</b>			
DOG LICENCES	(2,750.00)	(3,200.00)	(2,250.00)
<i>Animal Control</i>	(2,750.00)	(3,200.00)	(2,250.00)
<b>Fenceviewers</b>			
MISCELLANEOUS REVENUE			
ADMINISTRATION FEE			
<i>Fenceviewers</i>	-	-	-



## Township of Cramahe Working Papers

### Protection Services

#### 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<b>Livestock Claims</b>			
PROVINCIAL GRANT			
LIVESTOCK CLAIMS	(2,250.00)	(1,850.00)	(2,450.00)
<i>Livestock Claims</i>	(2,250.00)	(1,850.00)	(2,450.00)
<b>Total Revenues</b>	<b>(163,930.00)</b>	<b>(172,630.00)</b>	<b>(140,345.00)</b>
<b>Protection Summary</b>			
Total Expenses	1,312,904.16	1,323,222.29	1,341,703.20
Total Revenues	(163,930.00)	(172,630.00)	(140,345.00)
Net Tax Levy - Protection Services	1,148,974.16	1,150,592.29	1,201,358.20



# Township of Cramahé Working Paper

## Facilities

### 2021 Final Budget

	2019	2020	2021
	Budget	Budget	Budget
<b>Expenses</b>			
<b>Castleton Townhall</b>			
<i>Utilities</i>			
HYDRO	2,500.00	2,500.00	2,500.00
NATURAL GAS	2,500.00	2,500.00	2,500.00
<b>Utilities</b>	<b>5,000.00</b>	<b>5,000.00</b>	<b>5,000.00</b>
<i>Maintenance</i>			
PRORERTY MTC.			
EQUIPMENT MAINTENANCE/SERVICE	1,500.00	1,500.00	2,000.00
BUILDING MAINTENANCE	4,500.00	4,500.00	4,500.00
<b>Maintenance</b>	<b>6,000.00</b>	<b>6,000.00</b>	<b>6,500.00</b>
<i>Materials &amp; Supplies</i>			
CLEANING SUPPLIES	500.00	500.00	500.00
<b>Materials &amp; Supplies</b>	<b>500.00</b>	<b>500.00</b>	<b>500.00</b>
<i>Transfer to Reserves</i>			
TRANSFER TO BLD RESERVE	-		
<b>Transfer to Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>

# Township of Cramahe Working Paper

## Facilities

### 2021 Final Budget

	2019	2020	2021
	Budget	Budget	Budget
<i>Other Operational Expenses</i>			
SAMPLING	750.00	750.00	750.00
OTHER EXPENSE			
<i>Other Operational Expenses</i>	750.00	750.00	750.00
<i>Capital</i>			
CAPITAL WORKS BASEMENT FOUNDATION	20,000.00	17,000.00	
BUILDING UPGRADES			
<i>Capital</i>	20,000.00	17,000.00	-
<b>Castleton Townhall</b>	<b>32,250.00</b>	<b>29,250.00</b>	<b>12,750.00</b>
<i>Colborne Townhall</i>			
<i>Utilities</i>			
HYDRO	7,500.00	7,500.00	6,000.00
NATURAL GAS	4,500.00	4,500.00	4,500.00
WATER CHARGES	1,200.00	1,200.00	900.00
SEWER CHARGE	1,500.00	1,500.00	1,200.00
<i>Utilities</i>	14,700.00	14,700.00	12,600.00
<i>Maintenance</i>			
EQUIPMENT MAINTENANCE/SERVICE	8,000.00	15,000.00	12,000.00
BUILDING MAINTENANCE	20,000.00	11,500.00	15,500.00
<i>Maintenance</i>	28,000.00	26,500.00	27,500.00



# Township of Cramahé Working Paper

## Facilities

### 2021 Final Budget

	2019	2020	2021
	Budget	Budget	Budget
<i>Materials &amp; Supplies</i>			
CLEANING SUPPLIES	500.00	500.00	500.00
<i>Materials &amp; Supplies</i>	500.00	500.00	500.00
<i>Transfer to Reserves</i>			
TRANSFER TO BLD RESERVE	-	30,000.00	30,000.00
<i>Transfer to Reserves</i>	-	30,000.00	30,000.00
<i>Other Operational Expenses</i>			
JANITORIAL SERVICES	12,000.00	12,000.00	12,000.00
OTHER EXPENSE		500.00	500.00
<i>Other Operational Expenses</i>	12,000.00	12,500.00	12,500.00
<i>Capital</i>			
ACCESSIBILITY UPGRADES			
CAPITAL WORKS FURNACE REPLACEMENT	45,000.00	23,500.00	27,500.00
CAPITAL WORKS 2ND FLOOR RENOVATION	115,000.00	-	
<i>Capital</i>	160,000.00	23,500.00	27,500.00



# Township of Cramah Working Paper

## Facilities

### 2021 Final Budget

	2019	2020	2021
	Budget	Budget	Budget
<b>Colborne Townhall</b>	<b>\$ 215,200.00</b>	<b>\$ 107,700.00</b>	<b>\$ 110,600.00</b>
<b>Gazebo</b>			
ACCESSIBILITY UPGRADES		3,000.00	3,000.00
BUILDING MAINTENANCE	500.00	500.00	500.00
TRANSFER TO BLD RESERVE	-		
<b>Gazebo</b>	<b>500.00</b>	<b>3,500.00</b>	<b>3,500.00</b>
<b>North Firehall</b>			
HYDRO	1,200.00	1,200.00	1,200.00
NATURAL GAS	2,500.00	2,500.00	2,500.00
EQUIPMENT MAINTENANCE/SERVICE	1,000.00	1,000.00	1,000.00
BUILDING MAINTENANCE	5,000.00	5,000.00	5,000.00
TRANSFER TO BLD RESERVE	-		
<b>North Firehall</b>	<b>9,700.00</b>	<b>9,700.00</b>	<b>9,700.00</b>

# Township of Cramah Working Paper

## Facilities

### 2021 Final Budget

	2019	2020	2021
	Budget	Budget	Budget
<b>South Firehall(as of 2017 - Purdy Rd)</b>			
INSURANCE	1,100.00	1,376.79	1,200.00
HYDRO	11,000.00	10,000.00	10,000.00
NATURAL GAS	6,800.00	6,500.00	6,500.00
WATER CHARGES	1,400.00	1,200.00	600.00
SEWER CHARGE	500.00		
CLEANING SERVICES	12,000.00	8,000.00	12,000.00
EQUIPMENT MAINTENANCE/SERVICE	1,000.00	1,000.00	500.00
BUILDING MAINTENANCE	35,000.00	30,000.00	35,000.00
CAPITAL WORKS			
TRANSFER TO BLD RESERVE			
<b>South Firehall</b>	<b>68,800.00</b>	<b>58,076.79</b>	<b>65,800.00</b>
<b>North Public Works Bldg</b>			
HYDRO	12,000.00	12,000.00	12,000.00
PROPANE	7,500.00	7,500.00	8,000.00
EQUIPMENT MAINTENANCE/SERVICE	2,000.00	2,000.00	2,000.00
BUILDING MAINTENANCE	3,000.00	3,000.00	6,000.00
CAPITAL WORKS		10,000.00	10,000.00
TRANSFER TO BLD RESERVE	-		
<b>North Public Works Bldg</b>	<b>24,500.00</b>	<b>34,500.00</b>	<b>38,000.00</b>

Township of Cramahe Working Paper			
Facilities			
2021 Final Budget			
	2019	2020	2021
	Budget	Budget	Budget
<b>South Public Works Bldg</b>			
HYDRO	8,000.00	7,000.00	5,500.00
NATURAL GAS	2,500.00	2,500.00	3,000.00
WATER CHARGES	750.00	750.00	900.00
SEWER CHARGE	850.00	850.00	1,200.00
EQUIPMENT MAINTENANCE	1,500.00	1,500.00	1,500.00
BUILDING MAINTENANCE-ROADS			
BUILDING MAINTENANCE	2,500.00	10,000.00	15,000.00
CAPITAL WORKS	8,000.00	30,000.00	
TRANSFER TO BLD RESERVE	-		
<b>South Public Works Bldg</b>	<b>24,100.00</b>	<b>52,600.00</b>	<b>27,100.00</b>
<b>Registry Office</b>			
ACCESSIBILITY UPGRADES			
HYDRO	1,200.00	900.00	900.00
NATURAL GAS	2,000.00	2,000.00	2,000.00
WATER CHARGES	250.00	250.00	250.00
SEWER CHARGE	250.00	300.00	300.00
EQUIPMENT MAINTENANCE/SERVICE	1,000.00	1,000.00	1,000.00
BUILDING MAINTENANCE	1,500.00	1,500.00	1,500.00
CAPITAL WORKS	-		
TRANSFER TO BLD RESERVE	-		
<b>Registry Office</b>	<b>6,200.00</b>	<b>\$ 5,950.00</b>	<b>\$ 5,950.00</b>



# Township of Cramahe Working Paper

## Facilities

### 2021 Final Budget

	2019	2020	2021
	Budget	Budget	Budget
<b>Sand Dome</b>			
HYDRO	1,400.00	1,200.00	1,200.00
EQUIPMENT MAINTENANCE/SERVICE	200.00		
BUILDING MAINTENANCE	5,000.00	5,000.00	10,000.00
TRANSFER TO BLD RESERVE	-		
<b>Sand Dome</b>	<b>6,600.00</b>	<b>6,200.00</b>	<b>11,200.00</b>
<b>Rogers Radio Shed</b>			
HYDRO - FIRE	400.00	400.00	500.00
NATURAL GAS	200.00		600.00
HYDRO - ROADS	400.00	-	
FUEL			
NATURAL GAS - ROADS			
<b>Rogers Radio Shed</b>	<b>1,000.00</b>	<b>400.00</b>	<b>1,100.00</b>
<b>Colborne Library</b>			
EQUIPMENT MAINTENANCE/SERVICE	3,000.00	3,000.00	3,000.00
BUILDING MAINTENANCE	3,000.00	3,000.00	3,000.00
CAPITAL WORKS	322,000.00	2,500.00	2,500.00
TRANSFER TO BLD RESERVE	-		
<b>Colborne Library</b>	<b>328,000.00</b>	<b>8,500.00</b>	<b>8,500.00</b>
<b>Storage Building Keeler Centre</b>			
EQUIPMENT MAINTENANCE/SERVICE			
BUILDING MAINTENANCE	500.00	500.00	500.00
TRANSFER TO BLD RESERVE	-		
<b>Storage Building Keeler Centre</b>	<b>500.00</b>	<b>500.00</b>	<b>500.00</b>

Township of Cramahe Working Paper			
Facilities			
2021 Final Budget			
	2019	2020	2021
	Budget	Budget	Budget
Gravel Pits			
<b>Total Expenses</b>	<b>717,350.00</b>	<b>316,876.79</b>	<b>294,700.00</b>
<b>Revenues</b>			
RENTALS (HALL)	(7,500.00)	(7,500.00)	(7,500.00)
RENTALS (HALL) SUBSIDY (CASTLETON TOWN HALL)	-		
LIBRARY COST RECOVERY	(6,200.00)	(6,200.00)	(6,200.00)
<i>Castleton Townhall</i>	<i>(13,700.00)</i>	<i>(13,700.00)</i>	<i>(13,700.00)</i>
<b>Colborne Townhall</b>			
CONTRIBUTION FROM BLD RESERVE	(40,000.00)		
CONTRIBUTION RESERVES DEV CHG	(30,000.00)		
CONTRIBUTION FROM RESERVE			(3,000.00)
<i>Colborne Townhall</i>	<i>(70,000.00)</i>	<i>-</i>	<i>(3,000.00)</i>
<b>South Firehall</b>			
GRANTS & LOAN PROCEEDS			
LEASE TO AMBULANCE			
<i>South Firehall</i>	<i>-</i>	<i>-</i>	<i>-</i>



Township of Cramahe Working Paper			
Facilities			
2021 Final Budget			
	2019	2020	2021
	Budget	Budget	Budget
<b>South Public Works Bldg</b>			
CONTRIBUTION FROM RESERVES			(5,000.00)
CONTRIBUTION RESERVES DEV CHG			
<i>South Public Works Bldg</i>	-	-	(5,000.00)
<b>Registry Office</b>			
COST RECOVERY	(2,250.00)		(2,500.00)
<i>Registry Office</i>	(2,250.00)	-	(2,500.00)
RENTAL OF LAND	(630.00)	(630.00)	(630.00)
<i>Township House (Little Lake)</i>	(630.00)	(630.00)	(630.00)
<b>Colborne Library</b>			
TRILLIUM GRANT	(150,000.00)	-	
CONTRIBUTION FROM DEVELOPMENT CHARGES RES	(26,000.00)	-	
CONTRIBUTION FROM RESERVES	(88,000.00)	-	
UNFINANCED CAPITAL	(51,000.00)	-	
<i>Colborne Library</i>	\$ (315,000.00)	\$ -	\$ -



Township of Cramahe Working Paper			
Facilities			
2021 Final Budget			
	2019	2020	2021
	Budget	Budget	Budget
<b>Total Revenues</b>	<b>\$ (401,580.00)</b>	<b>\$ (14,330.00)</b>	<b>\$ (24,830.00)</b>
<b>Facilities Summary</b>			
Total Expenses	\$ 717,350.00	\$ 316,876.79	\$ 294,700.00
Total Revenues	\$ (401,580.00)	\$ (14,330.00)	\$ (24,830.00)
Net Tax Levy - Facilities	\$ 315,770.00	\$ 302,546.79	\$ 269,870.00

# Township of Cramahe Draft Working Papers

## Library

### 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<b>Expenses</b>			
<i>Benefits</i>			
UIC	2,500.00	2,550.00	2,332.00
CPP	4,650.00	5,000.00	6,265.00
BENEFITS - EXTENDED HEALTH	7,400.00	7,700.00	8,172.00
BENEFITS - LIFE, LTD	2,577.00	2,100.00	2,050.00
OMERS	6,850.00	9,708.00	10,365.00
EHT	2,805.00	2,500.00	3,189.00
WSIB	2,500.00	2,500.00	588.00
<i>Benefits</i>	29,282.00	32,058.00	32,961.00
<i>Salaries</i>			
SALARIES : FULL-TIME	71,000.00	72,109.00	72,181.00
SALARIES : PART-TIME	72,833.00	80,529.00	91,401.00
<i>Salaries</i>	\$ 143,833.00	\$ 152,638.00	\$ 163,582.00
<i>Training &amp; Professional Development</i>			
PROFESSIONAL DEVELOPMENT	2,500.00	2,500.00	2,500.00
<i>Training &amp; Professional Development</i>	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00

# Township of Cramahe Draft Working Papers

## Library 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<i>Professional Services</i>			
ADVERTISING	700.00	700.00	700.00
WEB SITE COSTS	5,221.00	3,120.00	3,230.00
AUDIT	2,650.00	2,650.00	2,600.00
INSURANCE	3,250.00	3,250.00	3,200.00
BANK SERVICE CHARGES	-	-	
CONTRACTED OUT- Archives+IT lessons	5,040.00	5,040.00	5,040.00
<i>Professional Services</i>	<b>\$ 16,861.00</b>	<b>\$ 14,760.00</b>	<b>\$ 14,770.00</b>
<i>Utilities</i>			
TELEPHONE	2,705.00	2,700.00	2,700.00
HYDRO	2,560.00	2,600.00	2,600.00
NATURAL GAS	1,136.00	1,200.00	1,200.00
WATER CHARGES	460.00	460.00	460.00
SEWER CHARGE	319.00	320.00	360.00
INTERNET	3,000.00	2,850.00	3,000.00
<i>Utilities</i>	<b>\$ 10,180.00</b>	<b>\$ 10,130.00</b>	<b>\$ 10,320.00</b>
<i>Maintenance</i>			
EQUIPMENT MAINTENANCE/SERVICE	400.00	400.00	400.00
SOFTWARE SUPPORT/	7,943.00	7,443.00	8,568.00
INSIGNIA OPERATING SYSTEM	-	1,500.00	1,500.00
<i>Maintenance</i>	<b>\$ 8,343.00</b>	<b>\$ 9,343.00</b>	<b>\$ 10,468.00</b>



# Township of Cramahé Draft Working Papers

## Library 2021 Final Budget

	2019 Budget	2020 Budget	2021 Budget
<i>Materials &amp; Supplies</i>			
OFFICE SUPPLIES	2,500.00	2,500.00	2,400.00
CLEANING SUPPLIES	400.00	400.00	400.00
POSTAGE/Inter library loan	50.00	650.00	350.00
<i>Materials &amp; Supplies</i>	\$ 2,950.00	\$ 3,550.00	\$ 3,150.00
<i>Equipment</i>			
FURNITURE	1,000.00	50.00	50.00
EQUIPMENT	3,223.00	50.00	2,000.00
MOVIES, VIDEOS	6,000.00	6,000.00	6,000.00
TALKING BOOKS	2,000.00	2,000.00	2,000.00
PRINT POOL	425.00	425.00	425.00
PERIODICALS	1,000.00	1,000.00	900.00
BOOK PURCHASE/Including E-books	30,000.00	30,000.00	30,000.00
E RESOURCES	2,027.00	1,908.00	1,800.00
<i>Equipment</i>	\$ 45,675.00	\$ 41,433.00	\$ 43,175.00
<i>Transfer to Reserves</i>			
TRANSFER TO RESERVE LIBRARY	4,200.00	3,692.00	2,000.00
<i>Transfer to Reserves</i>	\$ 4,200.00	\$ 3,692.00	\$ 2,000.00

**Township of Cramahé Draft Working Papers**

**Library**

**2021 Final Budget**

	2019 Budget	2020 Budget	2021 Budget
<i>Other Operational Expenses</i>			
MILEAGE	400.00	500.00	500.00
LITERACY PROGRAMMING	3,500.00	3,500.00	3,500.00
LEASE	1,700.00	1,800.00	1,400.00
JANITORIAL SERVICES	4,600.00	4,800.00	4,000.00
SHARED BUILDING EXPENSES	6,200.00	6,200.00	6,200.00
EVENTS/Fundraiser Expenditures	-	-	
PROJECTS-Contingency	4,540.00	50.00	50.00
OTHER EXPENSE	1,500.00	1,000.00	1,200.00
<i>Other Operational Expenses</i>	<b>\$ 22,440.00</b>	<b>\$ 17,850.00</b>	<b>\$ 16,850.00</b>
<b>Total Expenses</b>	<b>\$ 286,264.00</b>	<b>\$ 287,954.00</b>	<b>\$ 299,776.00</b>

**Township of Cramahe Draft Working Papers**

**Library  
2021 Final Budget**

	2019 Budget	2020 Budget	2021 Budget
<b>Revenues</b>			
SPECIAL LIBRARY GRANT	-		
PROVINCIAL GRANT	(12,669.00)	(12,669.00)	(12,669.00)
SOLS GRANT	(950.00)	(950.00)	(950.00)
S C P YOUTH EMPLOY	(320.00)	(1,800.00)	(1,800.00)
CONTRIBUTION FROM RESERVES	(6,495.00)	(6,352.00)	(3,400.00)
FINES	(1,500.00)	(1,200.00)	-
MISCELLANEOUS REVENUE	(100.00)	-	-
PHOTO'S/FAX/PRINTERS	(1,300.00)	(1,300.00)	(1,300.00)
BOOKS - LOST/SALES	(250.00)	(150.00)	(150.00)
DONATIONS	(4,000.00)	-	(100.00)
RENT	(1,000.00)	(1,000.00)	(500.00)
UKULELE PROGRAM	-	(350.00)	(350.00)
DONATIONS LIBRARY EXP PROJECT	(10,100.00)	-	
<b>Total Revenues</b>	\$ (38,684.00)	\$ (25,771.00)	\$ (21,219.00)



Township of Cramahe Working Papers				
Construction				
Final Budget				
		2019 Budget	2020 Budget	2021 Budget
Expenses				
CARR ROAD	CONTRACTED OUT		4,000.00	
CLARKE ROAD	CONTRACTED OUT		4,000.00	
DAWSON ROAD (SECTION TWO)	CONTRACTED OUT		5,000.00	
DAWSON ROAD (SECTION TWO)	MATERIALS			
PIPELINE ROAD	CONTRACTED OUT	18,750.00		
UNION ROAD (SECTION ONE)	CONTRACTED OUT			
UNION ROAD (SECTION ONE)	MATERIALS			
HERLEY ROAD	CONTRACTED OUT	144,870.00		
TRENEAR ROAD (SECTION TWO)	MATERIALS			
HUYCKE ROAD	CONTRACTED OUT		5,000.00	
DURHAM ST S (SECTION ONE)	CONTRACTED OUT			
DURHAM ST S (SECTION ONE)	MATERIALS			
TELEPHONE RD W (SECTION ONE)	CONTRACTED OUT	176,825.00	127,120.00	
TELEPHONE RD E (SECTION TWO)	CONTRACTED OUT		157,120.00	
ONTARIO STREET (SECTION ONE)	CONTRACTED OUT	12,500.00		
SIDEWALK CONSTRUCTION	MISCELLANEOUS		25,000.00	25,000.00
WILLIAM STREET	CONTRACTED OUT	14,135.00		
WILLIAM STREET	MATERIALS			
RED CLOUD SCH RD (SECTION 1)	CONTRACTED OUT	5,000.00	6,500.00	
SPENCER STREET (SECTION ONE)	CONTRACTED OUT	15,000.00		
COLTON ST (SECTION ONE)	MATERIALS			
PINEGROVE ROAD	CONTRACTED OUT	40,000.00		
BURNHAM STREET	ENGINEERING			
CEDAR STREET (COLBORNE)	ENGINEERING			

Township of Cramahe Working Papers				
Construction				
Final Budget				
		2019 Budget	2020 Budget	2021 Budget
OLD PERCY RD CAST.(SECTION 1)	CONTRACTED OUT		155,000.00	
PARK STREET	ENGINEERING			
LAKE RD	CONTRACTED OUT		62,920.00	
LITTLE LAKE RD (SECTION ONE)	CONTRACTED OUT	126,720.00		
VENTRESS RD (SECTION ONE)	CONTRACTED OUT		28,380.00	
DURHAM ST N (SECTION ONE)	CONTRACTED OUT	10,000.00		
Pinewood School Road	CONTRACTED OUT			68,600.00
Darling Road	CONTRACTED OUT			35,000.00
Carr Road	CONTRACTED OUT			22,400.00
Phillips Road	CONTRACTED OUT			7,000.00
Massey Lane	CONTRACTED OUT			7,000.00
Cowie Road	CONTRACTED OUT			67,200.00
Jones Road	CONTRACTED OUT			19,200.00
Dekeyser Road	CONTRACTED OUT			16,000.00
Shiloh Road	CONTRACTED OUT			30,400.00
Durham Street South	CONTRACTED OUT			248,600.00
ALL CONSTRUCTION	TRANSFER TO RESERVE			-
ALL CONSTRUCTION	CONTRACTED OUT	30,000.00		
<b>Total Expenses</b>		<b>593,800.00</b>	<b>580,040.00</b>	<b>546,400.00</b>



Township of Cramaha Working Papers				
Construction				
Final Budget				
		2019	2020	2021
		Budget	Budget	Budget
<b>Revenues</b>				
OCIF GRANT	OCIF GRANT	(92,250.00)	(92,244.00)	(92,700.00)
MISCELLANEOUS	CONTRIBUTION RESERVES DEV CHG			
MISCELLANEOUS	CONT FROM RESERVES ROADS			(25,000.00)
FEDERAL GAS TAX	CONT FROM FED GAS TA	(192,786.77)	(142,000.00)	-
LOAN CONTRIBUTIONS				
ALL CONSTRUCTION	CONT FROM RESERVES ROADS			
<b>Total Revenues</b>		<b>(285,036.77)</b>	<b>(234,244.00)</b>	<b>(117,700.00)</b>



	<b>Township of Cramaha Working Papers</b>			
	<b>Construction</b>			
	<b>Final Budget</b>			
		2019 Budget	2020 Budget	2021 Budget
<b>Construction Summary</b>				
Total Expenses		593,800.00	580,040.00	546,400.00
Total Revenues		(285,036.77)	(234,244.00)	(117,700.00)
	Net Tax Levy- Construction	308,763.23	345,796.00	428,700.00

Township of Cramahe Draft Working Papers			
Fire Services			
2021 Final Budget			
	2019 Budget	2020 Budget	2021 Budget
<b>Expenses</b>			
<b>Colborne/Cramahe Fire Department</b>			
<i>Benefits</i>			
EI	1,350.00	1,750.00	1,380.00
CPP	2,950.00	4,000.00	3,183.00
OMERS	10,750.00	10,750.00	
EXTENDED HEALTH BENEFITS	7,000.00	7,000.00	8,172.96
EHT	5,000.00	4,500.00	4,500.00
LIFE,LTD,SHORT TERM ETC	3,600.00	3,600.00	4,417.28
WSIB	6,500.00	6,500.00	7,300.00
<i>Benefits</i>	<b>37,150.00</b>	<b>38,100.00</b>	<b>28,953.24</b>
<i>Salaries</i>			
SALARIES : FULL-TIME	71,850.00	97,000.00	100,000.00
SALARIES : PART-TIME	80,000.00	86,401.20	92,000.00
<i>Salaries</i>	<b>151,850.00</b>	<b>183,401.20</b>	<b>192,000.00</b>
<i>Training &amp; Professional Development</i>			
TRAINING REGULAR WAGES	47,000.00	70,380.00	70,000.00
TRAINING INITIAL WAGES, BOOK, REGISTRATION	20,000.00		
TRAINING CONTINUING WAGES BOOK REGISTRATION	18,380.00		
TRAINING TUITION/SUPPLIES		22,900.00	27,000.00
TRAINING SALARIES			
CONVENTIONS/SEMINARS FIRE CHIEF DEPUTY	2,000.00	5,000.00	5,000.00
MEMBERSHIPS	1,600.00	1,700.00	1,750.00
PROFESSIONAL DEVELOPMENT	24,495.00		
<i>Training &amp; Professional Development</i>	<b>113,475.00</b>	<b>99,980.00</b>	<b>103,750.00</b>
<i>Utilities - Telephone &amp; Internet</i>			
INTERNET	4,300.00	4,300.00	6,500.00
TELEPHONE	7,300.00	7,300.00	6,300.00
<i>Utilities - Telephone &amp; Internet</i>	<b>11,600.00</b>	<b>11,600.00</b>	<b>12,800.00</b>

**Township of Cramahe Draft Working Papers**

**Fire Services**

**2021 Final Budget**

	2019 Budget	2020 Budget	2021 Budget
<i>Maintenance</i>			
EQUIPMENT MAINTENANCE/SERVICE	31,450.00	5,950.00	6,000.00
PERSONAL PROTECTIVE EQUIPMENT MAINTENANCE	9,800.00	9,800.00	9,800.00
<i>Maintenance</i>	41,250.00	15,750.00	15,800.00
<i>Materials &amp; Supplies</i>			
UNIFORMS	3,610.00	6,000.00	3,000.00
MATERIALS/SUPPLIES	3,000.00	3,000.00	2,500.00
GAS & FUEL OIL	10,300.00	10,300.00	8,000.00
<i>Materials &amp; Supplies</i>	16,910.00	19,300.00	13,500.00
<i>Professional Services</i>			
ADVERTISING	700.00	700.00	700.00
INSURANCE	21,500	33,230.26	38,854.33
LEGAL	-		
<i>Professional Services</i>	22,200.00	33,930.26	39,554.33
<i>Equipment</i>			
EQUIPMENT	33,003.00	33,003.00	6,000.00
PERSONAL PROTECTIVE EQUIPMENT	20,900.00	22,000.00	20,000.00
FURNITURE	1,000.00	1,000.00	1,000.00
EQUIPMENT RENTAL	560.00	560.00	560.00
PUMP 870 MAINTENANCE		5,000.00	5,000.00
PUMP 871 MAINTENANCE		5,000.00	5,000.00
PUMP 872 MAINTENANCE		5,000.00	5,000.00
TANK 880 MAINTENANCE		3,000.00	3,000.00
TANK 881 MAINTENANCE		3,000.00	3,000.00
VEHICLE 890 MAINTENANCE		1,000.00	1,000.00
VEHICLE 891 MAINTENANCE		1,000.00	1,000.00
VEHICLE 892 MAINTENANCE		500.00	500.00
VEHICLE 893 MAINTENANCE		1,000.00	1,000.00
VEHICLE 899 MAINTENANCE		1,000.00	1,000.00
<i>Equipment</i>	55,463.00	82,063.00	53,060.00



Township of Cramahe Draft Working Papers			
Fire Services			
2021 Final Budget			
	2019 Budget	2020 Budget	2021 Budget
<i>Transfer to Reserves</i>			
TRANSFER TO RES FIRE EQUIP		70,000.00	70,000.00
<i>Transfer to Reserves</i>	-	70,000.00	70,000.00
<i>Other Operational Expenses</i>			
PUBLIC EDUCATION/FIRE PREVENTION HRS (FIRE)	15,000.00	15,000.00	10,000.00
PREVENTION & ENFORCEMENT CONSULTING	-		-
MILEAGE	500.00	500.00	250.00
PUBLIC ED./FIRE PREVENTION	3,000.00	3,000.00	3,000.00
OTHER EXPENSE - OPERATING SUPPLIES	4,205.00	4,205.00	3,000.00
LICENCES (MEDICAL)	1,600.00	1,000.00	1,000.00
LICENCES (RADIO)	1,218.00	1,218.00	1,250.00
COMPUTER SERVICES SUPPORT		6,000.00	4,000.00
AGREEMENTS (AUTOMATIC AID)		2,000.00	2,000.00
<i>Other Operational Expenses</i>	25,523.00	32,923.00	24,500.00
<i>Capital</i>			
CAPITAL T.C.A.		14,800.00	-
PUMPS PORTABLE			18,000.00
HOSE			9,000.00
SCBA	7,800.00	-	62,000.00
LOAN/ NOTE PAYABLE ON FIRE HALL	106,623.62	106,623.62	106,624.00
<i>Capital</i>	114,423.62	121,423.62	195,624.00
<b>Colborne/Cramahe Fire Department</b>	<b>589,844.62</b>	<b>708,471.08</b>	<b>749,541.57</b>
<b>CEMC/EOC</b>			
<i>Training &amp; Professional Development</i>			
MEMBERSHIPS			
<i>Training &amp; Professional Development</i>	-	-	-
Utilities - Telephone - EOC			
TELEPHONE	1,350.00	1,350.00	1,667.04
<i>Utilities - Telephone - EOC</i>	1,350.00	1,350.00	1,667.04

Township of Cramahe Draft Working Papers			
Fire Services			
2021 Final Budget			
	2019 Budget	2020 Budget	2021 Budget
<i>Materials &amp; Supplies</i>			
MATERIALS/SUPPLIES	200.00	200.00	200.00
<i>Materials &amp; Supplies</i>	200.00	200.00	200.00
<i>Other Operational Expenses</i>			
OTHER EXPENSE	100.00	100.00	100.00
<i>Other Operational Expenses</i>	100.00	100.00	100.00
<i>Transfer to Reserves</i>			
TRANSFER CEMC RESERVE			-
<i>Transfer to Reserves</i>	-	-	-
<b>CEMC/EOC</b>	<b>1,650.00</b>	<b>1,650.00</b>	<b>1,967.04</b>
<b>Total Expenses</b>	<b>591,494.62</b>	<b>710,121.08</b>	<b>751,508.61</b>
<b>Revenues</b>			
<b>Colborne/Cramahe Fire Department</b>			
GRANTS & LOAN PROCEEDS			
REVENUE FROM SALE OF T.C.A.	(2,500.00)	-	-
ITC RECOVERIES	(15,000.00)	(5,000.00)	-
CONTRIBUTION RESERVES DEV CHG	-	(10,000.00)	(45,000.00)
CONT. FROM FIRE RESERVES			(71,500.00)
FIRE CALLS (MTO RECOVERABLE)	(25,000.00)	(25,000.00)	(25,000.00)
MISCELLANEOUS REVENUE	(10,000.00)	(10,000.00)	(5,000.00)
COMPLIANCE FEES			
<i>Colborne/Cramahe Fire Department</i>	<i>(52,500.00)</i>	<i>(50,000.00)</i>	<i>(146,500.00)</i>
<b>Total Revenues</b>	<b>(52,500.00)</b>	<b>(50,000.00)</b>	<b>(146,500.00)</b>

Township of Cramahe Draft Working Papers			
Fire Services			
2021 Final Budget			
	2019 Budget	2020 Budget	2021 Budget
<b>Fire Services Summary</b>			
Total Expenses	591,494.62	710,121.08	751,508.61
Total Revenues	(52,500.00)	(50,000.00)	(146,500.00)
Net Tax Levy - Fire Services	538,994.62	660,121.08	605,008.61



		Township of Cramahe Draft Working Papers		
		Planning & Development		
		2021 Final Budget		
		2019	2020	2021
		Budget	Budget	Budget
<b>Expenses</b>				
<b>Planning</b>				
<i>Benefits</i>				
	UIC	1,300.00	1,300.00	1,514.90
	CPP	3,300.00	3,500.00	4,405.42
	OMERS	5,700.00	5,700.00	14,220.00
	EXTENDED HEALTH BENEFITS	6,800.00	6,800.00	12,500.00
	EHT	1,800.00	1,800.00	2,550.00
	LIFE,LTD,SHORT TERM ETC	2,200.00	2,200.00	3,540.00
	WSIB	2,900.00	1,250.00	5,199.05
<i>Benefits</i>		24,000.00	22,550.00	43,929.37
<i>Salaries</i>				
	SALARIES : FULL-TIME	60,000.00	104,000.00	128,690.00
	SALARIES : PART-TIME	-	11,150.00	-
<i>Salaries</i>		60,000.00	115,150.00	128,690.00
<i>Training &amp; Professional Development</i>				
	CONVENTIONS/SEMINARS	-		
	MEMBERSHIPS	920.00	920.00	800.00
	PROFESSIONAL DEVELOPMENT	3,500.00	3,500.00	3,500.00
<i>Training &amp; Professional Development</i>		4,420.00	4,420.00	4,300.00
<i>Professional Services</i>				
	ADVERTISING		-	250.00
	LEGAL	10,000.00	10,000.00	5,000.00
	MUNICIPAL/COUNTY PLANNING AUTHORITY	13,000.00	13,000.00	13,000.00
	CONSULTING FEES - TOWNSHIP	10,000.00	50,000.00	45,000.00
<i>Professional Services</i>		33,000.00	73,000.00	63,250.00
<i>Transfer to Reserves</i>				
	TRANSFER TO RESERVE	-		
<i>Transfer to Reserves</i>		-	-	-
<i>Other Operational Expenses</i>				
	MILEAGE	500.00	500.00	
	GIS MAPPING	3,000.00	7,000.00	10,000.00
	TELEPHONE		600.00	600.00
	OTHER EXPENSE		50.00	250.00
	CONTRACTED OUT	15,000.00	15,000.00	
<i>Other Operational Expenses</i>		\$ 18,500.00	\$ 23,150.00	\$ 10,850.00
<i>Capital</i>				
	CAPITAL OP UPDATE	12,000.00	10,000.00	7,500.00
<i>Capital</i>		\$ 12,000.00	\$ 10,000.00	\$ 7,500.00

		Township of Cramahe Draft Working Papers		
		Planning & Development		
		2021 Final Budget		
		2019 Budget	2020 Budget	2021 Budget
<b>Planning</b>		<b>\$ 151,920.00</b>	<b>\$ 248,270.00</b>	<b>\$ 258,519.37</b>
Salaries				
	SALARIES : PART-TIME	-		
Salaries		-	-	-
Training & Professional Development				
	CONVENTIONS/SEMINARS			
	MEMBERSHIPS			
	PROFESSIONAL DEVELOPMENT			
Training & Professional Development		-	-	-
Professional Services				
	ADVERTISING/PROMOTION/MARKETING	27,500.00	19,500.00	7,000.00
	WEB SITE COSTS	-		
Professional Services		27,500.00	19,500.00	7,000.00
Transfer to Reserves				
	TRANSFER TO CIP RESERVE	-		
	TRANSFER TO RESERVE		60,000.00	
Transfer to Reserves		-	60,000.00	-
Other Operational Expenses				
	MILEAGE			
	SIGNAGE			
	CIP PROGRAM EXPENSE			
	EVENTS	-		
	OTHER EXPENSE			
	BANNER PROGRAM	2,000.00	2,000.00	-
	KIOSK EXPENSE	510.00	510.00	-
	ECONOMIC DEVELOPMENT - MARKETING	-	15,000.00	15,000.00
Other Operational Expenses		2,510.00	17,510.00	15,000.00
Community Contributions				
	APPLE BLOSSOM TYME GRANT	2,000.00	2,500.00	-
	BRIGHTON-CRAMAHE CHAMBER TOURISM CONTRACT	22,500.00	-	5,000.00
Community Contributions		24,500.00	2,500.00	5,000.00
<b>Economic Development</b>		<b>54,510.00</b>	<b>99,510.00</b>	<b>27,000.00</b>
Professional Services				
	ADVERTISING			
	LEGAL		5,000.00	-
	ENGINEERING			



		Township of Cramahe Draft Working Papers		
		Planning & Development		
		2021 Final Budget		
		2019 Budget	2020 Budget	2021 Budget
	ENGINEERING PH 2 COL CREEK			
	CONSULTANT/MISC EXP PH 2 COL C			
	<i>Professional Services</i>	\$ -	\$ 5,000.00	\$ -
	<i>Transfer to Reserves</i>			
	TRANSFER TO RESERVE			
	<i>Transfer to Reserves</i>	\$ -	\$ -	\$ -
	<i>Other Operational Expenses</i>			
	FEES & CHARGES			
	OTHER EXPENSE			
	<i>Other Operational Expenses</i>	\$ -	\$ -	\$ -
	<i>Capital</i>			
	UNFINANCED CAPITAL			
	<i>Capital</i>	\$ -	\$ -	\$ -
	<b>Colborne Creek Development</b>	\$ -	\$ 5,000.00	\$ -
	<b>Industrial Park Development</b>			
	<i>Professional Services</i>			
	LEGAL	5,000.0	5,000.00	10,000.00
	CONSULTING FEES - TOWNSHIP	5,000.0	-	5,000.00
	<i>Professional Services</i>	\$ 10,000.00	\$ 5,000.00	\$ 15,000.00
	<i>Transfer to Reserves</i>			
	TRANSFER TO RESERVE			374,000.00
	<i>Transfer to Reserves</i>	\$ -	\$ -	\$ 374,000.00
	<i>Other Operational Expenses</i>			
	OTHER EXPENSE			
	DEBENTURE PAYMENTS	\$ 61,275.00	-	
	LOAN PAYMENT			
	<i>Other Operational Expenses</i>	\$ 61,275.00	\$ -	
	<i>Capital</i>			
	CAPITAL WORKS			
	UNFINANCED CAPITAL			
	<i>Capital</i>	\$ -	\$ -	\$ -
	<b>Industrial Park Development</b>	\$ 71,275.00	\$ 5,000.00	\$ 389,000.00
	<b>Total Expenses</b>	\$ 277,705.00	\$ 357,780.00	\$ 674,519.37



		Township of Cramahe Draft Working Papers		
		Planning & Development		
		2021 Final Budget		
		2019 Budget	2020 Budget	2021 Budget
<b>Revenues</b>				
<b>Planning</b>				
	ZONING BY-LAW/OFFICIAL PLAN			
	CONT FROM RES FUTURE CAPITAL			
	CONTRIBUTION RESERVES DEV CHG			
	CONTRIBUTION RESERVES MODERNIZ		(45,000.00)	(37,000.00)
	COMPLIANCE FEES	-	(1,000.00)	(1,000.00)
	SEVERANCE/REZONING APPS.	(32,000.00)	(30,000.00)	(25,000.00)
	PLANNING - OTHER	(6,000.00)	(5,000.00)	(3,000.00)
	COMMITTEE OF ADJUSTMENT	(1,500.00)	(1,000.00)	(2,400.00)
	<b>Planning</b>	<b>(39,500.00)</b>	<b>(82,000.00)</b>	<b>(68,400.00)</b>
	<b>Zoning</b>			
	ZONING MISC REVENUE			
	Zoning			
<b>Economic Development</b>				
	CONTRIBUTION FROM RESERVES			(15,000.00)
	MISCELLANEOUS REVENUE			
	BANNER REVENUE		(1,000.00)	-
	<b>Economic Development</b>	<b>\$ -</b>	<b>\$ (1,000.00)</b>	<b>\$ (15,000.00)</b>
<b>Colborne Creek Development</b>				
	MISCELLANEOUS REVENUE			
	LOT DEPOSIT			
	SALE OF LAND		(60,000.00)	-
	<b>Colborne Creek Development</b>	<b>\$ -</b>	<b>\$ (60,000.00)</b>	<b>\$ -</b>
<b>Industrial Park Development</b>				
	CONTRIBUTION FROM RESERVES			
	SALE OF LAND		(60,000.00)	(374,000.00)
	<b>Industrial Park Development</b>	<b>\$ -</b>	<b>\$ (60,000.00)</b>	<b>\$ (374,000.00)</b>
<b>Total Revenues</b>		<b>(39,500.00)</b>	<b>(203,000.00)</b>	<b>(457,400.00)</b>
<b>Planning and Development Summary</b>				
	Total Expenses	\$ 277,705.00	\$ 357,780.00	\$ 674,519.37
	Total Revenues	\$ (39,500.00)	\$ (203,000.00)	\$ (457,400.00)
	Net Tax Levy - Planning and Development	\$ 238,205.00	\$ 154,780.00	\$ 217,119.37

Township of Cramahe Draft Working Papers				
Environmental Services-Water				
2021 Final Budget				
		2019 Budget	2020 Budget	2021 Budget
<b>Expenses</b>				
	<b>Source Water Protection</b>			
	TRANSFER TO RESERVE			
	SOURCE WATER PROTECTIONS	7,000.00	6,413.00	7,000.00
	<b>Source Water Protection</b>	7,000.00	6,413.00	7,000.00
<i>Salaries</i>				
	SUMMER STUDENT		9,000.00	
<b>Salaries</b>		-	9,000.00	-
<i>Training &amp; Professional Development</i>				
	MEMBERSHIPS	500.00		
	TRAINING			
<b>Training &amp; Professional Development</b>		500.00	-	-
<i>Professional Services</i>				
	ADVERTISING	300.00	300.00	
	AUDIT	6,400.00	6,400.00	6,700.00
	INSURANCE	14,800.00	20,560.96	21,600.00
	CONSULTANTS	7,500.00	7,500.00	10,000.00
	LEGAL			
<b>Professional Services</b>		29,000.00	34,760.96	38,300.00



Township of Cramahe Draft Working Papers				
Environmental Services-Water				
2021 Final Budget				
		2019 Budget	2020 Budget	2021 Budget
<i>Utilities</i>				
	TELEPHONE	430.00	1,000.00	1,000.00
	HYDRO	30,000.00	30,000.00	25,000.00
<i>Utilities</i>		30,430.00	31,000.00	26,000.00
<i>Maintenance</i>				
	LINE MAINTENANCE	20,000.00	30,000.00	30,000.00
	EQUIPMENT MAINTENANCE/SERVICE	6,000.00	5,000.00	5,000.00
	BUILDING MAINTENANCE	30,000.00	30,000.00	30,000.00
<i>Maintenance</i>		56,000.00	65,000.00	65,000.00
<i>Materials &amp; Supplies</i>				
	OFFICE SUPPLIES	100.00		
	POSTAGE	-		
	TREATMENT CHEMICALS	7,500.00	6,000.00	6,000.00
<i>Materials &amp; Supplies</i>		7,600.00	6,000.00	6,000.00
<i>Equipment</i>				
	COMPUTER SOFTWARE/HARDWARE	4,500.00	4,500.00	5,000.00
<i>Equipment</i>		4,500.00	4,500.00	5,000.00



Township of Cramahe Draft Working Papers				
Environmental Services-Water				
2021 Final Budget				
		2019 Budget	2020 Budget	2021 Budget
<i>Transfer to</i>	<i>Transfer to Reserves</i>			
	TRANSFER TO METER RESERVE			
	TRANSFER RESERVE WATER	-	96,000.00	190,000.00
<i>Transfer to Reserves</i>		-	96,000.00	190,000.00
<i>Other Operational Expenses</i>				
	ADMINISTRATION FEE	4,800.00	4,800.00	5,000.00
	PAYMENT IN LIEU EXPENSE	4,500.00	-	
	WATER BILLING CONTRACT			
	METERS/SPOOLERS	5,000.00	5,000.00	2,500.00
	SAMPLING	4,961.00	5,000.00	5,000.00
	FIRE HYDRANT PAINTING	2,500.00	6,000.00	
	OTHER EXPENSE	-		
	Burnham, park and cedar project			17,200.00
	CONTRACTED OUT	258,000.00	210,000.00	265,000.00
	MUNICIPAL LICENCES	5,000.00	5,000.00	5,000.00
<i>Other Operational Expenses</i>		284,761.00	235,800.00	299,700.00

Township of Cramahe Draft Working Papers				
Environmental Services-Water				
2021 Final Budget				
		2019 Budget	2020 Budget	2021 Budget
<i>Capital</i>				
	CAPITAL T.C.A.			
	CAPITAL WATER SOURCE PRO PLAN		25,000.00	
	CAPITAL DURHAM ST S UPGRADE			
	CAPITAL COLTON STREET WELL		15,000.00	30,000.00
	CAPITAL NEW WELL #1A COMMISSIONING	80,000.00		275,000.00
	CAPITAL WATER RATE STUDY		15,000.00	
	CAPITAL NEW MOTOR WELL #1	30,000.00		
	CAPITAL DISCHARGE PIPING WELL #1	61,800.00		
	CAPITAL EAST CTY 2 WATERMAIN			430,000.00
	CAPITAL MASTER PLAN	50,000.00	15,000.00	
	CAPITAL UPGRADES TO SYSTEM		60,000.00	60,000.00
	CAPITAL PUMPS, METERS, AUTODIALER		30,000.00	
	CAPITAL WORKS GATE TOWER ACCESS	5,000.00		
<i>Capital</i>		226,800.00	160,000.00	795,000.00
<b>Waterworks System</b>		<b>646,591.00</b>	<b>648,473.96</b>	<b>1,432,000.00</b>

Township of Cramahe Draft Working Papers				
Environmental Services-Water				
2021 Final Budget				
		2019 Budget	2020 Budget	2021 Budget
<b>Revenues</b>				
<b>Source Water Protection</b>				
	SOURCE WATER PROTECTION	-	-	
	TRANSFER FROM RESERVE	(5,000.00)	(6,413.00)	(6,000.00)
	Source Water Protection			
<b>Waterworks System</b>				
	WATER BILLING REVENUE			
	METER SERVICE	(611,740.33)	(625,000.00)	(620,000.00)
	WATER IMPOST FEES	(10,000.00)	(10,000.00)	(8,000.00)
	METER SALES			
	OSWAP FUNDING			
	CONT FROM WATER RESERVES	(16,850.67)	(4,060.96)	(795,000.00)
	MISCELLANEOUS REVENUE	(3,000.00)	(3,000.00)	(3,000.00)
	COMPLIANCE FEES			
<b>Waterworks System</b>		(646,591.00)	(648,473.96)	(1,432,000.00)



**Township of Cramahe Draft Working Papers**  
**Environmental Services - Wastewater**

	2019 Budget	2020 Budget	2021 Budget
<b>Expenses</b>			
<b>Sanitary Sewer System</b>			
<i>Benefits</i>			
CPP	2,750.00	4,308.00	4,775.00
EI	1,000.00	1,900.00	1,556.00
EHT	2,150.00	2,000.00	2,700.00
OMERS	7,000.00	11,000.00	13,200.00
WSIB	2,500.00	2,900.00	5,600.00
LIFE, LTD, TERM, STD	350.00	2,600.00	3,200.00
EXTENDED HEALTH BENEFITS	1,500.00	9,500.00	12,700.00
PAYMENT IN LIEU EXPENSE	13,500.00	-	
<b>Benefits</b>	<b>30,750.00</b>	<b>34,208.00</b>	<b>43,731.00</b>
<i>Salaries</i>			
STAND-BY	3,000.00	5,000.00	6,600.00
SALARIES OVERTIME ADMIN	18,000.00	19,000.00	19,500.00
SALARIES FULL TIME ADMIN	900.00	-	
DISTRIBUTED SALARY & BENEFITS	75,000.00	104,000.00	113,000.00
<b>Salaries</b>	<b>96,900.00</b>	<b>128,000.00</b>	<b>139,100.00</b>
<i>Training &amp; Professional Development</i>			
MEMBERSHIPS	400.00		1,000.00
PROFESSIONAL DEVELOPMENT	5,000.00	2,500.00	3,000.00
<b>Training &amp; Professional Development</b>	<b>5,400.00</b>	<b>2,500.00</b>	<b>4,000.00</b>

Township of Cramahe Draft Working Papers			
Environmental Services - Wastewater			
	2019 Budget	2020 Budget	2021 Budget
<i>Professional Services</i>			
AUDIT	5,800.00	5,800.00	6,000.00
INSURANCE	11,800.00	16,418.11	20,000.00
LEGAL	500.00		
CONSULTANTS	25,000.00	15,000.00	40,000.00
<i>Professional Services</i>	43,100.00	37,218.11	66,000.00
<i>Utilities</i>			
TELEPHONE	1,800.00	2,000.00	2,000.00
HYDRO	55,000.00	55,000.00	55,000.00
WATER CHARGES	4,000.00	7,500.00	7,500.00
SEWER CHARGE	6,000.00	8,500.00	8,500.00
INTERNET	1,000.00	1,000.00	1,000.00
<i>Utilities</i>	67,800.00	74,000.00	74,000.00
<i>Maintenance</i>			
LINE MAINTENANCE	50,000.00	50,000.00	40,000.00
EQUIPMENT MAINTENANCE/SERVICE	50,000.00	30,000.00	30,000.00
BUILDING MAINTENANCE	6,000.00	6,000.00	10,000.00
INSPECTION			6,000.00
<i>Maintenance</i>	106,000.00	86,000.00	86,000.00



Township of Cramahe Draft Working Papers			
Environmental Services - Wastewater			
	2019 Budget	2020 Budget	2021 Budget
<i>Materials &amp; Supplies</i>			
OFFICE SUPPLIES	250.00	250.00	250.00
LAB SUPPLIES		500.00	1,000.00
POSTAGE/COURIER	250.00	250.00	250.00
ALUMINIUM SULPHATE		10,000.00	15,000.00
HYPOCHLORITE		10,000.00	20,000.00
BISULPHATE		10,000.00	10,000.00
SHOP SUPPLIES	60,000.00	10,000.00	10,000.00
<i>Materials &amp; Supplies</i>	60,500.00	41,000.00	56,500.00
<i>Transfer to Reserves</i>			
TRANSFER TO RESERVE	-	-	
<i>Transfer to Reserves</i>	-	-	-
<i>Other Operational Expenses</i>			
ADMINISTRATION FEE	4,800.00	4,800.00	4,800.00
MILEAGE	250.00	250.00	300.00
SAMPLING	7,500.00	9,000.00	10,000.00
MACHINE RENTAL			-
LOAN PAYMENT	123,590.00	123,590.00	153,600.00
OTHER EXPENSE			10,000.00
CONTRACTED OUT	18,000.00	25,000.00	50,000.00
<i>Other Operational Expenses</i>	154,140.00	162,640.00	228,700.00



**Township of Cramahe Draft Working Papers**  
**Environmental Services - Wastewater**

	2019 Budget	2020 Budget	2021 Budget
<i>Capital</i>			
CAPITAL EQUIPMENT	-	-	-
CAPITAL EQUIPMENT - BY-PASS VALVE	55,000.00	25,000.00	25,000.00
CAPITAL EQUIPMENT - PIPE FLOW TESTER		6,000.00	
CAPITAL EFFLUENT PUMPS		30,000.00	35,000.00
CAPITAL RAS/WAS PUMP			16,000.00
CAPITAL METERS		10,000.00	
CAPITAL SLUDGE REMOVAL		30,000.00	40,000.00
CAPITAL ALUM TANK REPLACEMENT			50,000.00
CAPITAL SEWER PIPE CAMERA SYSTEM			25,000.00
CAPITAL VFD BLOWERS			35,000.00
CAPITAL EQUIPMENT - CONTAINMENT BUILDING	50,000.00	40,000.00	40,000.00
<i>Capital</i>	105,000.00	141,000.00	266,000.00
<b>Sanitary Sewer System</b>	<b>669,590.00</b>	<b>\$ 706,566.11</b>	<b>\$ 964,031.00</b>
<i>Professional Services</i>			
CONSULTANTS	10,000.00	-	2,000.00
<i>Professional Services</i>	10,000.00	-	2,000.00

**Township of Cramahe Draft Working Papers**  
**Environmental Services - Wastewater**

	2019 Budget	2020 Budget	2021 Budget
<i>Maintenance</i>			
LINE MAINTENANCE	10,000.00	5,000.00	5,000.00
<i>Maintenance</i>	10,000.00	5,000.00	5,000.00
<i>Other Operational Expenses</i>			
CONTRACTED OUT	5,000.00	-	5,000.00
<i>Other Operational Expenses</i>	5,000.00	-	5,000.00
<b>Small Bore Sewer System</b>	<b>25,000.00</b>	<b>5,000.00</b>	<b>12,000.00</b>
<b>Revenues</b>			
<b>Sanitary Sewer System</b>			
SEWER BILLING REVENUE COLBORNE	(573,000.00)	(630,000.00)	(630,000.00)
SEWER IMPOST FEES	(21,000.00)	(10,000.00)	(10,000.00)
CONTRIBUTION RESERVES DEV CHG	-		
MISCELLANEOUS REVENUE	(1,500.00)	(2,500.00)	(2,500.00)
OCIF FUNDING	-		
CONTRIBUTION FROM RESERVE	(99,090.00)	(69,066.11)	(67,531.00)
FEDERAL GAS TAX			(266,000.00)
INTEREST			
<i>Sanitary Sewer System</i>	(694,590.00)	(711,566.11)	(976,031.00)