

**Township of Cramahe Working Papers**  
**General Government**

	2015	2016	2017	2018	2019	2020	Line
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Item
<b>Expenses</b>							
<b>Council</b>							
<i>Benefits</i>							
EI		-	-	-			
CPP	2,480.00	2,855.00	2,855.00	1,552.92	1,650.00	3,500.00	1
EHT	1,461.00	1,461.00	1,461.00	941.85	1,000.00	1,675.00	2
<i>Benefits</i>	3,941.00	4,316.00	4,316.00	2,494.77	2,650.00	5,175.00	
<i>Salaries</i>							
SALARIES : FULL-TIME	74,914.00	75,289.00	75,653.04	78,961.68	87,000.00	90,000.00	3
<i>Salaries</i>	74,914.00	75,289.00	75,653.04	78,961.68	87,000.00	90,000.00	
<i>Training &amp; Professional Development</i>							
CONVENTIONS/SEMINARS	12,000.00	12,000.00	12,000.00	5,000.00	12,000.00	12,000.00	4
<i>Training &amp; Professional Development</i>	12,000.00	12,000.00	12,000.00	5,000.00	12,000.00	12,000.00	
<i>Other Operational</i>							
HABITAT FOR HUMANITY	-	-	-	-			
MILEAGE	1,000.00	1,000.00	1,000.00	1,000.00	750.00	1,250.00	5
PUBLIC RELATIONS	6,000.00	6,000.00	5,000.00	3,000.00	3,000.00	2,250.00	6
OTHER EXPENSE	3,000.00	278,268.00	3,000.00	1,000.00	1,000.00	1,000.00	7
STAFF/VOLUNTEER RECOGNITION	5,000.00	5,000.00	7,000.00	8,000.00	7,000.00	8,000.00	8
SUBSIDIES	120,000.00	120,000.00	120,000.00	96,000.00	-		
<i>Other Operational</i>	135,000.00	410,268.00	136,000.00	109,000.00	11,750.00	12,500.00	
<b>Council</b>	<b>225,855.00</b>	<b>501,873.00</b>	<b>227,969.04</b>	<b>195,456.45</b>	<b>113,400.00</b>	<b>119,675.00</b>	



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**General Government**

	2015	2016	2017	2018	2019	2020	Line
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Item
<b>Administration</b>							
<i>Benefits</i>							
UIC	6,074.00	8,800.00	8,800.00	9,256.61	8,900.00	7,750.00	<b>9</b>
CPP	12,697.00	13,035.00	18,600.00	19,542.36	20,700.00	19,050.00	<b>10</b>
OMERS	41,014.00	42,914.00	56,900.00	56,547.93	58,000.00	55,500.00	<b>11</b>
EXTENDED HEALTH BENEFITS	24,963.00	25,628.00	31,400.00	32,454.00	46,000.00	43,000.00	<b>12</b>
EHT	7,553.00	8,959.00	9,400.00	9,763.74	11,000.00	10,800.00	<b>13</b>
LIFE,LTD,SHORT TERM ETC	12,500.00	12,563.00	15,400.00	14,545.03	18,000.00	14,500.00	<b>14</b>
WSIB	11,156.00	13,230.00	9,800.00	12,868.86	14,500.00	15,250.00	<b>15</b>
<b>Benefits</b>	<b>103,260.00</b>	<b>125,129.00</b>	<b>150,300.00</b>	<b>154,978.54</b>	<b>177,100.00</b>	<b>165,850.00</b>	
<i>Salaries</i>							
SALARIES : FULL-TIME	391,123.00	459,305.00	482,292.47	512,628.16	542,500.00	485,000.00	<b>16</b>
SALARIES : PART-TIME	-	-	-	-	5,000.00	35,000.00	<b>17</b>
SALARIES: OVERTIME	-	-	-	5,000.00	3,750.00	3,750.00	<b>18</b>
PAYROLL CONTRACT	22,000.00	28,140.00	23,300.00	29,000.00	27,000.00	28,350.00	<b>19</b>
<b>Salaries</b>	<b>413,123.00</b>	<b>487,445.00</b>	<b>505,592.47</b>	<b>546,628.16</b>	<b>578,250.00</b>	<b>552,100.00</b>	
<i>Training &amp; Professional Development</i>							
CONVENTIONS/SEMINARS	6,000.00	6,000.00	6,000.00	3,000.00	-		
MEMBERSHIPS	8,000.00	8,000.00	8,000.00	8,000.00	9,000.00	9,000.00	<b>20</b>
PROFESSIONAL DEVELOPMENT	13,000.00	13,000.00	13,000.00	12,000.00	18,000.00	16,500.00	<b>21</b>
<b>Training &amp; Professional Development</b>	<b>27,000.00</b>	<b>27,000.00</b>	<b>27,000.00</b>	<b>23,000.00</b>	<b>27,000.00</b>	<b>25,500.00</b>	



**Township of Cramahe Working Papers**  
**General Government**

	2015	2016	2017	2018	2019	2020	Line
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Item
<i>Professional Services</i>							
RECORDS MANAGEMENT	2,000.00	2,000.00	16,200.00	4,000.00	9,000.00	9,000.00	22
ADVERTISING	1,500.00	1,500.00	2,000.00	2,000.00	2,000.00	1,000.00	23
WEB SITE COSTS	3,000.00	3,000.00	3,100.00	3,100.00	3,500.00	6,000.00	24
AUDIT	13,050.00	13,050.00	13,050.00	13,050.00	15,000.00	15,000.00	25
INSURANCE	76,254.00	59,292.00	59,292.00	59,292.00	76,750.00	105,747.53	26
LEGAL	12,000.00	12,000.00	35,000.00	35,000.00	40,000.00	30,000.00	27
INSURANCE (DEDUCTIBLE)	10,000.00	10,000.00	15,000.00	20,000.00	20,000.00	-	28
BANK SERVICE CHARGES	5,000.00	5,000.00	4,000.00	4,000.00	4,000.00	4,000.00	29
CONTINGENCY (10%/ENG)	10,000.00	10,000.00	10,000.00	10,000.00	-		
CONSULTING FEES - HR COUNTY					10,000.00	5,500.00	30
CONSULTING FEES - ASSET MAN. PRO					20,000.00	15,000.00	31
CONSULTING FEES - TOWNSHIP	21,100.00	21,100.00	15,000.00	20,000.00	20,000.00	10,000.00	32
PROPERTY ASSESS CONSULTANT FEE	5,000.00	5,000.00	3,000.00	3,000.00	-		
<i>Professional Services</i>	158,904.00	141,942.00	175,642.00	173,442.00	220,250.00	201,247.53	
<i>Utilities</i>							
TELEPHONE	9,000.00	9,000.00	9,000.00	8,000.00	8,000.00	8,500.00	33
INTERNET	3,400.00	3,400.00	3,400.00	4,512.50	5,000.00	7,000.00	34
<i>Utilities</i>	12,400.00	12,400.00	12,400.00	12,512.50	13,000.00	15,500.00	
<i>Maintenance</i>							
EQUIPMENT MAINTENANCE/SERVICE	5,000.00	5,000.00	5,000.00	6,000.00	10,000.00	13,500.00	35
SOFTWARE SUPPORT	55,000.00	55,000.00	55,000.00	54,000.00	55,000.00	50,000.00	36
<i>Maintenance</i>	60,000.00	60,000.00	60,000.00	60,000.00	65,000.00	63,500.00	
<i>Materials &amp; Supplies</i>							
OFFICE SUPPLIES	16,000.00	16,000.00	15,000.00	12,000.00	10,000.00	10,000.00	37
POSTAGE	16,000.00	16,000.00	16,000.00	16,000.00	17,000.00	17,000.00	38
<i>Materials &amp; Supplies</i>	32,000.00	32,000.00	31,000.00	28,000.00	27,000.00	27,000.00	



**Township of Cramahe Working Papers**  
**General Government**

	2015	2016	2017	2018	2019	2020	Line
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Item
<i>Equipment</i>							
FURNITURE	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	<b>39</b>
EQUIPMENT	11,578.00	11,578.00	18,500.00	3,500.00	1,750.00	1,000.00	<b>40</b>
COMPUTER SOFTWARE - MODERNIZ				-	-	115,000.00	<b>41</b>
COMPUTER SOFTWARE/HARDWARE	15,000.00	15,000.00	16,000.00	46,000.00	20,000.00	12,500.00	<b>42</b>
<i>Equipment</i>	<b>30,078.00</b>	<b>30,078.00</b>	<b>38,000.00</b>	<b>53,000.00</b>	<b>25,250.00</b>	<b>132,000.00</b>	
<i>Transfer to Reserves</i>							
TRANSFER TO RESERVE MODERN							
TRANS. RATE STABILIZATION RES	10,000.00	10,000.00	10,000.00	10,000.00	-		
TRANSFER RES FEDERAL GAS TAX	175,846.00	175,846.00	175,846.00	184,638.54	-		
TRANSFER TO ELECTIONS RESERVES	5,000.00	5,000.00	5,000.00	6,000.00	7,500.00	7,500.00	<b>43</b>
TRANSFER TO RES OFFICE EQUIP	1,000.00	1,000.00	1,000.00	1,000.00	-		
TRANSFER TO RES WORKING FUND	20,000.00	20,000.00	20,000.00	20,000.00	-	-	
TRANSFER TO RESERVE SEWER	12,000.00	12,000.00	20,000.00	20,000.00	-		
TRANSFER TO RESERVES WSIB	1,500.00	1,500.00	1,500.00	1,500.00	-		
<i>Transfer to Reserves</i>	<b>225,346.00</b>	<b>225,346.00</b>	<b>233,346.00</b>	<b>243,138.54</b>	<b>7,500.00</b>	<b>7,500.00</b>	
<i>Other Operational Expenses</i>							
MILEAGE	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	1,500.00	<b>44</b>
MARRIAGE LICENCES	400.00	400.00	400.00	400.00	900.00	900.00	<b>45</b>
SUBSCRIPTIONS	1,300.00	1,300.00	800.00	500.00	300.00		
PUBLICATIONS	1,500.00	1,500.00	1,000.00	500.00	200.00		
COURIER	-	-	-	100.00	100.00	115.00	<b>46</b>
PUBLIC RELATIONS	1,000.00	1,000.00	500.00	2,000.00	500.00		
OTHER EXPENSE	5,000.00	5,000.00	500.00	2,000.00	3,000.00	2,000.00	<b>47</b>
ELECTION COSTS	900.00	900.00	1,100.00	23,000.00	1,050.00	1,500.00	<b>48</b>
TAX SALE EXPENSE	2,500.00	2,500.00	1,000.00	1,000.00	-		
PROJECTS	-	-	65,000.00	-	-		
<i>Other Operational Expenses</i>	<b>19,600.00</b>	<b>19,600.00</b>	<b>74,300.00</b>	<b>33,500.00</b>	<b>10,050.00</b>	<b>6,015.00</b>	



**Township of Cramah Working Papers**  
**General Government**

	2015	2016	2017	2018	2019	2020	Line
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Item
<i>Capital</i>							
MAINSTREET REVITALIZATION PROJECT	-				50,000.00	80,000.00	49
CAPITAL EQUIPMENT	-	-	-	-			
<i>Capital</i>	-	-	-	-	50,000.00	80,000.00	
<b>Administration</b>	<b>1,094,408.00</b>	<b>1,160,940.00</b>	<b>1,307,580.47</b>	<b>1,328,199.74</b>	<b>1,200,400.00</b>	<b>1,276,212.53</b>	
<i>Health and Safety</i>							
MILEAGE	-	-	-	-			
PROFESSIONAL DEVELOPMENT	3,600.00	3,600.00	3,600.00	3,600.00	3,600.00	3,000.00	50
PUBLICATIONS	1,000.00	1,000.00	1,800.00	1,800.00	1,500.00	1,250.00	51
OTHER EXPENSE	500.00	500.00	500.00	100.00	50.00	100.00	52
<b>Health and Safety</b>	<b>5,100.00</b>	<b>5,100.00</b>	<b>5,900.00</b>	<b>5,500.00</b>	<b>5,150.00</b>	<b>4,350.00</b>	
<b>Total Expenses</b>	<b>1,325,363.00</b>	<b>1,667,913.00</b>	<b>1,541,449.51</b>	<b>1,529,156.19</b>	<b>1,318,950.00</b>	<b>1,400,237.53</b>	
<b>Revenues</b>							
<b>Taxation Revenue</b>							
GENERAL TAX LEVY - SUPPS	(60,000.00)	(60,000.00)	(90,000.00)	(75,000.00)	(115,000.00)	(120,000.00)	53
GENERAL TAX LEVY	15,000.00	15,000.00	21,200.00	23,000.00	45,000.00	45,000.00	54
<i>Taxes Levied for Own Uses</i>	(45,000.00)	(45,000.00)	(68,800.00)	(52,000.00)	(70,000.00)	(75,000.00)	
<b>Total Taxation Revenue</b>	<b>(45,000.00)</b>	<b>(45,000.00)</b>	<b>(68,800.00)</b>	<b>(52,000.00)</b>	<b>(70,000.00)</b>	<b>(75,000.00)</b>	



**Township of Cramahe Working Papers**  
**General Government**

	2015 Approved Budget	2016 Approved Budget	2017 Approved Budget	2018 Approved Budget	2019 Approved Budget	2020 Approved Budget	Line Item
<b><i>Payment in Lieu of Taxes</i></b>							
ONTARIO HYDRO	(1,270.00)	(1,270.00)	(1,250.00)	(1,242.00)	(1,250.00)	(1,241.00)	<b>55</b>
MTO	-	-	(50.00)	(36.78)	(20.00)	(21.00)	<b>56</b>
PAYMENT IN LIEU COUNTY PORTION	-	-	(5,725.00)	(10,455.33)	(10,500.00)	(10,168.00)	<b>57</b>
PAYMENT IN LIEU RAILWAYS	(4,345.00)	(4,345.00)	(4,345.00)	(4,500.00)	(11,500.00)	(11,489.00)	<b>58</b>
LCBO	-	-	(3,363.00)	(3,253.33)	(3,250.00)	(3,114.00)	<b>59</b>
PIL SCHOOL BOARD PORTION	-	-	(12,726.00)	(12,700.00)	(12,700.00)	(12,717.00)	<b>60</b>
<b>Total PIL</b>	<b>(5,615.00)</b>	<b>(5,615.00)</b>	<b>(27,459.00)</b>	<b>(32,187.45)</b>	<b>(39,220.00)</b>	<b>(38,750.00)</b>	
<b><i>Other Unassigned Revenue</i></b>							
PENALTIES & INTEREST ON TAXES	(75,000.00)	(75,000.00)	(165,000.00)	(164,249.67)	(175,000.00)	(135,000.00)	<b>61</b>
<i>Investment Income</i>	(165,000.00)	(165,000.00)	(165,000.00)	(164,249.67)	(175,000.00)	(135,000.00)	
<i>Other</i>							
911 RECOVERABLE	(250.00)	(250.00)	(250.00)	(600.67)	(650.00)	(650.00)	<b>62</b>
<i>Other</i>	(250.00)	(250.00)	(250.00)	(600.67)	(650.00)	(650.00)	
<b>Other Unassigned Revenue</b>	<b>(165,250.00)</b>	<b>(165,250.00)</b>	<b>(165,250.00)</b>	<b>(164,850.33)</b>	<b>(175,650.00)</b>	<b>(135,650.00)</b>	
<b><i>Council</i></b>							
SALE OF SURPLUS LAND	-	-	-	-	-	-	
<b>Council</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	



**Township of Cramahe Working Papers**  
**General Government**

	2015	2016	2017	2018	2019	2020	Line
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Item
<b>Administration</b>							
ECOMEDIA REVENUE	(100.00)	(100.00)	-	-			
MODERNIZATION FUNDING	\$ -	\$ -	\$ -	\$ -	\$ -	(125,000.00)	63
OMPF	(665,700.00)	(752,300.00)	(774,700.00)	(669,900.00)	(670,000.00)	(640,079.00)	64
AMO GAS TAX REV	(175,846.00)	(175,846.00)	(175,846.00)	(184,638.54)	-		
MAINSTREET REVITALIZATION GRANT	-	-	-	-	(43,267.50)	(43,267.50)	65
OCLIF IMPLEMENTATION FUND					(5,000.00)	(5,000.00)	66
RED FUNDING	-	-	-	(20,000.00)	-		
FCM ASSET MANAGEMENT GRANT						(60,000.00)	
DONATIONS	-	-	-	-			
CONTRIBUTION FROM RESERVES	(27,057.00)	(27,057.00)	(27,000.00)	-			
CONT FROM ELECTION RESERVE	-	-	-	(23,000.00)	-		
TAX CERTIFICATES	(5,000.00)	(5,000.00)	(5,800.00)	(6,500.00)	(7,000.00)	(7,000.00)	67
NSF CHEQUE CHARGE	(700.00)	(700.00)	(650.00)	(700.00)	(650.00)	(700.00)	68
MISCELLANEOUS REVENUE	(2,000.00)	-	(67,000.00)	(2,000.00)	(26,500.00)	(23,500.00)	69
FINANCE CHARGES	-	-	-	-	-		
LOTTERY LICENCE	(2,000.00)	(2,000.00)	(2,000.00)	(2,000.00)	(1,200.00)	(1,200.00)	70
MARRIAGE LICENCE	(2,000.00)	(2,000.00)	(500.00)	(1,250.00)	(1,800.00)	(1,100.00)	71
LICENSES - OTHER	(600.00)	(600.00)	(600.00)	(600.00)	(750.00)	(750.00)	72
ENERGY CONSERVATION REFUND	-	-	-	-	-		
COST RECOVERY (WAGES)	(9,600.00)	(9,600.00)	(9,600.00)	(9,600.00)	(9,600.00)	(9,600.00)	73
INTEREST	(20,000.00)	(20,000.00)	(4,000.00)	(10,000.00)	(65,000.00)	(65,000.00)	74
BANK INTEREST	-	-	(17,000.00)	(22,000.00)	(65,000.00)	(65,000.00)	75
SALE OF BOOKS	(500.00)	(500.00)	(500.00)	-	-	(100.00)	76
RENT	(4,800.00)	(4,800.00)	(4,800.00)	(13,840.00)	(13,840.00)	(16,250.00)	77
<b>Administration</b>	<b>(915,903.00)</b>	<b>(1,000,503.00)</b>	<b>(1,089,996.00)</b>	<b>(966,028.54)</b>	<b>(909,607.50)</b>	<b>(1,063,546.50)</b>	
<b>Total Revenues</b>	<b>(1,131,768.00)</b>	<b>(1,216,368.00)</b>	<b>(1,351,505.00)</b>	<b>(1,215,066.32)</b>	<b>(1,194,477.50)</b>	<b>(1,312,946.50)</b>	



## General Government

General Government Summary							
Total Expenses	1,325,363.00	1,667,913.00	1,541,449.51	1,529,156.19	1,318,950.00	1,400,237.53	
Total Revenues (Less Taxation Revenue)	(1,131,768.00)	(1,216,368.00)	(1,351,505.00)	(1,163,066.32)	(1,124,477.50)	(1,237,946.50)	
Net Tax Levy - General Government	193,595.00	451,545.00	189,944.51	366,089.86	194,472.50	162,291.03	



# Township of Cramahe Working Papers

## Transportation Services

		2015	2016	2017	2018	2019	2020	
		Budget	Budget	Budget	Budget	Budget	Budget	Line Item
<b>Expenses</b>								
<b>Roads Administration</b>								
<i>Benefits</i>								
	UIC	10,563.00	10,563.00	11,962.44	11,159.26	10,000.00	9,500.00	1
	CPP	21,244.00	21,350.00	22,497.75	23,564.80	22,750.00	23,200.00	2
	OMERS	44,081.00	44,301.00	45,626.40	41,210.37	44,000.00	44,000.00	3
	EXTENDED HEALTH BENEFITS	38,753.00	38,753.00	38,116.79	46,495.06	55,000.00	53,000.00	4
	EHT	9,940.00	9,990.00	8,862.75	10,934.81	10,500.00	10,750.00	5
	LIFE,LTD,SHORT TERM ETC	16,500.00	16,500.00	13,884.02	13,513.00	14,250.00	13,000.00	6
	WSIB	14,679.00	10,815.00	13,089.60	18,803.45	15,000.00	16,000.00	7
<i>Benefits</i>		155,760.00	152,272.00	154,039.76	165,680.75	171,500.00	169,450.00	
<i>Salaries</i>								
	SALARIES : FULL-TIME	363,684.00	365,502.00	386,985.41	384,457.62	448,000.00	481,297.00	8
	SALARIES : PART-TIME	31,520.00	37,984.00	18,650.26	15,356.00	-	25,000.00	9
	SALARIES : OVERTIME	35,000.00	35,175.00	35,175.00	22,696.67	20,000.00	35,000.00	10
	DISTRIBUTED SALARIES COMPLIANCE	-	-	13,756.91	-			
<i>Salaries</i>		430,204.00	438,661.00	454,567.57	422,510.28	468,000.00	541,297.00	
<i>Training &amp; Professional Development</i>								
	CONVENTIONS/SEMINARS	1,000.00	1,000.00	2,000.00	1,000.00	-		
	MEMBERSHIPS	1,300.00	1,300.00	1,300.00	500.00	500.00	500.00	11
	PROFESSIONAL DEVELOPMENT	2,000.00	2,000.00	8,000.00	8,000.00	9,500.00	7,500.00	12
<i>Training &amp; Professional Development</i>		4,300.00	4,300.00	11,300.00	9,500.00	10,000.00	8,000.00	



## Township of Cramahe Working Papers

### Transportation Services

		2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Line Item
<i>Professional Services</i>								
	ADVERTISING	-	-	-	1,500.00	1,000.00	500.00	13
	INSURANCE	44,290.00	47,910.96	48,389.10	50,200.00	66,337.00	91,819.60	14
	INSURANCE (DEDUCTIBLE)	-	-	-	-			
	ENGINEERING	-	-	-	-	10,000.00	10,000.00	15
	CONSULTING FEES - GRAVEL CRUSHING	-	-	-	-			
	CONSULTING FEES	20,000.00	20,000.00	15,000.00	10,000.00	5,000.00		
	CONTRACTED OUT	60,000.00	50,000.00	23,178.00	-	10,000.00	10,000.00	16
<i>Professional Services</i>		124,290.00	117,910.96	86,567.10	61,700.00	92,337.00	112,319.60	
<i>Utilities</i>								
	INTERNET	-	-	-	1,000.00	1,200.00	1,200.00	17
	TELEPHONE	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	18
<i>Utilities</i>		6,000.00	6,000.00	6,000.00	7,000.00	7,200.00	7,200.00	
<i>Materials &amp; Supplies</i>								
	UNIFORMS	-	-	1,000.00	2,000.00	2,000.00	2,000.00	19
	BOOT ALLOWANCE	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	20
	SHOP SUPPLIES	10,000.00	10,000.00	15,000.00	10,000.00	12,000.00	12,000.00	21
<i>Materials &amp; Supplies</i>		12,000.00	12,000.00	18,000.00	14,000.00	16,000.00	16,000.00	
<i>Equipment</i>								
	EQUIPMENT	38,000.00	-	9,000.00	9,000.00	9,000.00	9,000.00	22
	TOOLS	-	-	1,000.00	1,000.00	1,000.00	2,000.00	23
<i>Equipment</i>		38,000.00	-	10,000.00	10,000.00	10,000.00	11,000.00	
<i>Transfer to Reserves</i>								
	TRANSFER-RESERVES CONSTRUCTION	55,000.00	55,000.00	220,000.00	220,000.00	100,000.00	50,000.00	24
	TRANSFER TO RESERVE wintermtnce	-	-	20,000.00	20,000.00	20,000.00	20,000.00	25
	TRANSFER TO RESERVE	100,000.00	100,000.00	-	100,000.00	100,000.00	50,000.00	26
<i>Transfer to Reserves</i>		155,000.00	155,000.00	240,000.00	340,000.00	220,000.00	120,000.00	



# Township of Cramahe Working Papers

## Transportation Services

		2015	2016	2017	2018	2019	2020	
		Budget	Budget	Budget	Budget	Budget	Budget	Line Item
<i>Other Operational Expenses</i>								
	STANDBY FEE	40,000.00	40,000.00	36,000.00	36,000.00	36,000.00	40,500.00	27
	MILEAGE	6,000.00	6,000.00	3,000.00	350.00	350.00	350.00	28
	EQUIPMENT RENTALS	-	-	-	1,000.00	1,000.00	1,000.00	29
	FUTURE SERVICE DELIVERY	-	-	-	-	-	-	
	OTHER EXPENSE	8,000.00	8,000.00	6,000.00	3,000.00	3,000.00	3,000.00	30
	RADIO LICENCE	1,000.00	1,000.00	1,200.00	1,220.00	1,220.00		
	GRAVEL PIT LICENCE	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	-	31
	STUDIES	-	-	-	-			
<i>Other Operational Expenses</i>		57,000.00	57,000.00	48,200.00	43,570.00	43,570.00	44,850.00	
<i>Capital</i>								
	CAPITAL TRACTOR	-	-		-	80,000.00		
	CAPITAL BACKHOE					150,000.00		
	CAPITAL PRESSURE WASHER					6,000.00		
	CAPITAL WATER TANK					15,000.00		
	CAPITAL FLEET 3/4 TON					56,000.00	56,000.00	32
	CAPITAL FLEET 1/2 TON	-	-	-	-	34,788.00	35,000.00	33
	CAPITAL TANDEM SNOW PLOW						285,000.00	34
	CAPITAL WHEELED LOADER						175,000.00	35
	CAPITAL GRADER PACKER						25,000.00	36
	CAPITAL SANDER						12,000.00	37
	CAPITAL FLEET			284,928.00	119,300.00	-		
	CAPITAL BLD UPGRADE	-	-	-	-			
	CAP. GRAVEL CRUSHING	15,000.00	15,000.00	15,000.00	20,000.00	73,100.00	111,000.00	38
<i>Capital</i>		15,000.00	15,000.00	299,928.00	139,300.00	414,888.00	699,000.00	
<b>Roads Administration</b>		<b>997,554.00</b>	<b>958,143.96</b>	<b>1,328,602.43</b>	<b>1,213,261.03</b>	<b>1,453,495.00</b>	<b>1,729,116.60</b>	



# Township of Cramahé Working Papers

## Transportation Services

		2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Line Item
<b>Zone Painting</b>								
	CONTRACTED OUT	7,000.00	7,000.00	6,000.00	4,000.00	5,000.00	5,000.00	39
<b>Zone Painting</b>		7,000.00	7,000.00	6,000.00	4,000.00	5,000.00	5,000.00	
<b>Bridges and Culverts</b>								
	SALARIES : PART-TIME	-	-	-	-			
	TRANSFER TO RESERVE	10,000.00	10,000.00	20,000.00	20,000.00	50,000.00	-	
	CONTRACTED OUT	-	-	1,000.00	142,500.00	4,000.00	10,000.00	40
	ENGINEERING	-	-	6,000.00	1,000.00		15,000.00	41
	CAPITAL DINGMAN ROAD BRIDGE					595,297.00		
	MATERIALS	6,000.00	6,000.00	4,000.00	6,000.00	6,000.00	12,000.00	42
<b>Bridges and Culverts</b>		16,000.00	16,000.00	31,000.00	169,500.00	655,297.00	37,000.00	
<b>Storm Sewer Maintenance</b>								
	DISTRIBUTED SALARY	-	-	-	-			
	MACHINE RENTAL	-	-	-	-			
	CONTRACTED OUT	9,000.00	9,000.00	9,000.00	6,000.00	6,000.00	6,000.00	43
	MATERIALS	-	-	-	-			
<b>Storm Sewer Maintenance</b>		9,000.00	9,000.00	9,000.00	6,000.00	6,000.00	6,000.00	



# Township of Cramahe Working Papers

## Transportation Services

		2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Line Item
<b>Sidewalk Maintenance</b>								
	CONTRACTED OUT	10,000.00	10,000.00	10,000.00	5,000.00	10,000.00	10,000.00	44
	MATERIALS	-	-	2,500.00	2,500.00	1,000.00	1,000.00	45
<b>Sidewalk Maintenance</b>		<b>10,000.00</b>	<b>10,000.00</b>	<b>12,500.00</b>	<b>7,500.00</b>	<b>11,000.00</b>	<b>11,000.00</b>	
<b>Brushing</b>								
	SALARIES : PART-TIME	-	-	-	-			
	MACHINE RENTAL	-	-	1,000.00	7,000.00	7,000.00	5,000.00	46
	CONTRACTED OUT	12,000.00	12,000.00	3,000.00	13,000.00	15,000.00	15,000.00	47
<b>Brushing</b>		<b>12,000.00</b>	<b>12,000.00</b>	<b>4,000.00</b>	<b>20,000.00</b>	<b>22,000.00</b>	<b>20,000.00</b>	
<b>Debris &amp; Litter Pick-up</b>								
	CONTRACTED OUT	9,000.00	9,000.00	6,000.00	6,000.00	8,500.00	8,500.00	48
	MATERIALS	1,000.00	1,000.00	1,000.00	-			
<b>Debris &amp; Litter Pick-up</b>		<b>10,000.00</b>	<b>10,000.00</b>	<b>7,000.00</b>	<b>6,000.00</b>	<b>8,500.00</b>	<b>8,500.00</b>	
<b>Ditching</b>								
	MACHINE RENTAL	-	-	-	-	-	10,000.00	49
	CONTRACTED OUT	-	-	3,000.00	4,000.00	6,000.00	6,000.00	50
<b>Ditching</b>		<b>-</b>	<b>-</b>	<b>3,000.00</b>	<b>4,000.00</b>	<b>6,000.00</b>	<b>16,000.00</b>	
<b>Dust Control</b>								
	CONTRACTED OUT	60,000.00	60,000.00	50,000.00	25,000.00	45,000.00	55,000.00	50
	MATERIALS	-	-	-	20,000.00	5,000.00	5,000.00	51
<b>Dust Control</b>		<b>60,000.00</b>	<b>60,000.00</b>	<b>50,000.00</b>	<b>45,000.00</b>	<b>50,000.00</b>	<b>60,000.00</b>	
<b>Grading &amp; Scarifying</b>								
	MACHINE RENTAL	-	-	3,000.00	20,000.00	20,000.00	10,000.00	52
<b>Grading &amp; Scarifying</b>		<b>-</b>	<b>-</b>	<b>3,000.00</b>	<b>20,000.00</b>	<b>20,000.00</b>	<b>10,000.00</b>	



## Township of Cramahe Working Papers

### Transportation Services

		2015	2016	2017	2018	2019	2020	Line Item
		Budget	Budget	Budget	Budget	Budget	Budget	
<b>Hard Top Maintenance</b>								
	SALARIES : PART-TIME	-	-	-	-			
	MACHINE RENTAL	-	-	6,000.00	9,000.00	9,000.00	15,000.00	53
	MATERIALS	15,000.00	15,000.00	30,000.00	35,000.00	35,000.00	45,000.00	54
<b>Hard Top Maintenance</b>		<b>15,000.00</b>	<b>15,000.00</b>	<b>36,000.00</b>	<b>44,000.00</b>	<b>44,000.00</b>	<b>60,000.00</b>	
<b>Railway Crossings</b>								
	CAPITAL WORKS	-	-	-	-		90,000.00	55
	TRANSFER TO RESERVE	5,000.00	5,000.00	30,000.00	30,000.00	30,000.00	30,000.00	56
	CN RAIL	30,000.00	30,000.00	30,000.00	25,000.00	25,110.00	26,000.00	57
	CP RAIL	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	58
<b>Railway Crossings</b>		<b>55,000.00</b>	<b>55,000.00</b>	<b>80,000.00</b>	<b>75,000.00</b>	<b>75,110.00</b>	<b>166,000.00</b>	
<b>Road Signs</b>								
	SALARIES : PART-TIME	-	-	-	-			
	MATERIALS	10,000.00	10,000.00	10,000.00	7,500.00	8,000.00	8,000.00	59
<b>Road Signs</b>		<b>10,000.00</b>	<b>10,000.00</b>	<b>10,000.00</b>	<b>7,500.00</b>	<b>8,000.00</b>	<b>8,000.00</b>	
<b>Safety Devices</b>								
	SAFETY EQUIPMENT	2,500.00	2,500.00	2,500.00	2,500.00	4,500.00	4,500.00	60
<b>Safety Devices</b>		<b>2,500.00</b>	<b>2,500.00</b>	<b>2,500.00</b>	<b>2,500.00</b>	<b>4,500.00</b>	<b>4,500.00</b>	
<b>Winter Control</b>								
	MACHINE RENTAL	5,000.00	5,000.00	5,000.00	-			
	SAND SCREENING	-	-	-	-	47,000.00	53,000.00	61
	CONTRACTED OUT	55,465.00	55,000.00	55,000.00	50,000.00	50,000.00	50,000.00	62
	MATERIALS	80,000.00	80,000.00	90,000.00	100,000.00	120,000.00	140,000.00	63
<b>Winter Control</b>		<b>140,465.00</b>	<b>140,000.00</b>	<b>150,000.00</b>	<b>150,000.00</b>	<b>217,000.00</b>	<b>243,000.00</b>	



# Township of Cramahe Working Papers

## Transportation Services

		2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Line Item
<b>Equipment</b>								
<i>Public Works Fleet</i>								
EQUIPMENT MAINTENANCE		80,000.00	80,000.00	5,000.00	20,000.00	15,000.00	20,000.00	<b>64</b>
INSURANCE		12,198.00	12,148.00	12,269.48	12,000.00	14,200.00	20,073.17	<b>65</b>
TRANSFER TO RESERVES ROADS		100,000.00	160,000.00	175,000.00	175,000.00	-		
GAS & FUEL OIL		70,000.00	70,000.00	75,250.00	78,000.00	110,000.00	110,000.00	<b>66</b>
VEHICLE LICENCES		9,000.00	9,000.00	9,000.00	11,178.00	11,178.00	11,178.00	<b>67</b>
<i>Public Works Fleet</i>		<b>271,198.00</b>	<b>331,148.00</b>	<b>276,519.48</b>	<b>296,178.00</b>	<b>150,378.00</b>	<b>161,251.17</b>	
<i>Small Tools</i>								
REPAIRS		-	-	300.00	1,200.00	600.00	600.00	<b>68</b>
<i>Small Tools</i>		-	-	300.00	1,200.00	600.00	600.00	
<i>80 x 14 Trailer</i>								
REPAIRS		-	-	-	-			
<i>80 x 14 Trailer</i>		-	-	-	-	-	-	
<i>Steamer</i>								
PROPANE		-	-	-	-			
REPAIRS		-	-	-	-		500.00	<b>69</b>
<i>Steamer</i>		-	-	-	-	-	500.00	
<i>Kubota Farm Tractor</i>								
REPAIRS		-	-	3,000.00	4,000.00	1,200.00	1,200.00	<b>70</b>
<i>Kubota Farm Tractor</i>		-	-	3,000.00	4,000.00	1,200.00	1,200.00	



**Township of Cramahe Working Papers**  
**Transportation Services**

		2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Line Item
	Kubota Lawn Tractor							
	REPAIRS	-	-	1,000.00	1,200.00	600.00	600.00	71
	Kubota Lawn Tractor	-	-	1,000.00	1,200.00	600.00	600.00	
	2006 Holder 474 Sidewalk Plow							
	REPAIRS	-	-	14,000.00	8,000.00	5,000.00	5,000.00	72
	2006 Holder 474 Sidewalk Plow	-	-	14,000.00	8,000.00	5,000.00	5,000.00	
	2006 Elgin Pelican Sweeper							
	REPAIRS	-	-	4,000.00	6,000.00	6,000.00	6,000.00	73
	2006 Elgin Pelican Sweeper	-	-	4,000.00	6,000.00	6,000.00	6,000.00	
	Volvo Wheeled Excavator							
	REPAIRS	-	-	3,000.00	8,000.00	10,000.00	8,000.00	74
	Volvo Wheeled Excavator	-	-	3,000.00	8,000.00	10,000.00	8,000.00	
	Pressure Washer							
	REPAIRS	-	-	500.00	-			
	Pressure Washer	-	-	500.00	-	-	-	
	2010 Dodge 1 Ton							
	REPAIRS	-	-	3,000.00	-		2,500.00	75
	VEHICLE LICENCES	-	-	-	-			
	2010 Dodge 1 Ton	-	-	3,000.00	-	-	2,500.00	
	2009 Chev Silverado							
	REPAIRS	-	-	2,000.00	2,000.00	1,200.00	2,500.00	76
	VEHICLE LICENCES	-	-	-	-			
	2009 Chev Silverado	-	-	2,000.00	2,000.00	1,200.00	2,500.00	



# Township of Cramahe Working Papers

## Transportation Services

		2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Line Item
<i>Chev 1 Ton 1995</i>								
REPAIRS	-	-	-	-	-	-	-	
<i>Chev 1 Ton 1995</i>	-	-	-	-	-	-	-	
<i>2011 Chev Ext Cab</i>								
REPAIRS	-	-	5,000.00	6,000.00	1,200.00	1,200.00		<b>77</b>
VEHICLE LICENCES	-	-	-	-		120.00		<b>78</b>
<i>2011 Chev Ext Cab</i>	-	-	5,000.00	6,000.00	1,200.00	1,320.00		
<i>Single Axel Truck 2004</i>								
REPAIRS	-	-	15,000.00	15,000.00	15,000.00	12,000.00		<b>79</b>
VEHICLE LICENCES	-	-	-	-		1,242.25		<b>80</b>
<i>Single Axel Truck 2004</i>	-	-	15,000.00	15,000.00	15,000.00	13,242.25		
<i>02-9 Tandem</i>								
REPAIRS	-	-	1,500.00	-				
VEHICLE LICENCES	-	-	-	-				
<i>02-9 Tandem</i>	-	-	1,500.00	-	-	-		
<i>06-11 Tandem</i>								
REPAIRS	-	-	15,000.00	15,000.00	16,000.00	18,000.00		<b>81</b>
VEHICLE LICENCES	-	-	-	250.00		1,917.50		<b>82</b>
<i>06-11 Tandem</i>	-	-	15,000.00	15,250.00	16,000.00	19,917.50		
<i>2010 #12 Tandem</i>								
REPAIRS	-	-	6,000.00	6,000.00	16,000.00	16,000.00		<b>83</b>
VEHICLE LICENCES	-	-	-	-		1,917.50		<b>84</b>
<i>2010 #12 Tandem</i>	-	-	6,000.00	6,000.00	16,000.00	17,917.50		



# Township of Cramahe Working Papers

## Transportation Services

		2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Line Item
2011 #13 Tandem								
	REPAIRS	-	-	9,000.00	6,000.00	15,000.00	16,000.00	85
	VEHICLE LICENCES	-	-	-	-		1,917.50	86
2011 #13 Tandem		-	-	9,000.00	6,000.00	15,000.00	17,917.50	
Champion Grader 1992								
	REPAIRS	-	-	9,000.00	15,000.00	6,000.00	9,000.00	87
Champion Grader 1992		-	-	9,000.00	15,000.00	6,000.00	9,000.00	
John Deere Grader								
	REPAIRS	-	-	9,000.00	20,000.00	12,000.00	6,000.00	88
John Deere Grader		-	-	9,000.00	20,000.00	12,000.00	6,000.00	
2014 Caterpillar Backhoe								
	REPAIRS	-	-	-	2,000.00	2,000.00	3,000.00	89
2014 Caterpillar Backhoe		-	-	-	2,000.00	2,000.00	3,000.00	
Case Loader 1999								
	REPAIRS	-	-	6,000.00	6,000.00	9,000.00	9,000.00	90
Case Loader 1999		-	-	6,000.00	6,000.00	9,000.00	9,000.00	
2011 Case Backhoe 580SM								
	REPAIRS	-	-	12,000.00	10,000.00	1,200.00	3,000.00	91
2011 Case Backhoe 580SM		-	-	12,000.00	10,000.00	1,200.00	3,000.00	
2005 Chev 1 Ton								
	REPAIRS	-	-	2,500.00	2,500.00	-		
	VEHICLE LICENCES	-	-	-	-			
2005 Chev 1 Ton		-	-	2,500.00	2,500.00	-	-	



# Township of Cramahe Working Papers

## Transportation Services

		2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Line Item
2018 V533 Plow truck								
	REPAIRS	-	-	-	-	3,000.00	5,000.00	92
	VEHICLE LICENCES	-	-	-	-		1,917.50	93
2005 Chev 1 Ton		-	-	2,500.00	-	3,000.00	6,917.50	
2019 Chev V594								
	REPAIRS	-	-	-	-	1,000.00	1,000.00	94
	VEHICLE LICENCES	-	-	-	-		361.00	95
2005 Chev 1 Ton		-	-	2,500.00	-	1,000.00	1,361.00	
2018 Chev Sil-V592								
	REPAIRS	-	-	-	-	1,000.00	1,000.00	96
	VEHICLE LICENCES	-	-	-	-			
2005 Chev 1 Ton		-	-	2,500.00	-	1,000.00	1,000.00	
2019 Dodge Pick up								
	REPAIRS	-	-			-	1,000.00	
	VEHICLE LICENCES	-	-					
2019 Dodge Pick up		-	-	2,500.00	-	-	1,000.00	
2018 Case Tractor								
	REPAIRS	-	-			-	1,000.00	
	VEHICLE LICENCES	-	-					
2005 Chev 1 Ton		-	-	2,500.00	-	-	1,000.00	
2005 Single Axle								
	REPAIRS	-	-	-	-	-	9,000.00	97
	VEHICLE LICENCES		-	-	-			
2005 Chev 1 Ton		-	-		-	-	9,000.00	



# Township of Cramah Working Papers

## Transportation Services

		2015	2016	2017	2018	2019	2020	Line Item
		Budget	Budget	Budget	Budget	Budget	Budget	
<b>Equipment</b>		<b>\$ 271,198.00</b>	<b>331,148.00</b>	<b>\$ 497,319.48</b>	<b>\$ 430,328.00</b>	<b>\$ 273,378.00</b>	<b>\$ 308,744.42</b>	
<b>Rural Street Lighting</b>								
HYDRO		10,000.00	10,000.00	12,000.00	12,090.61	12,000.00	12,000.00	<b>98</b>
MAINTENANCE		2,500.00	2,500.00	2,000.00	1,500.00	1,200.00	1,200.00	<b>99</b>
CAPITAL WORKS		2,000.00	2,000.00	1,500.00	1,000.00		15,000.00	<b>100</b>
TRANSFER TO RESERVE		-	-	-	-	-		
CONTRACTED OUT		-	-	-	-			
PRIOR YEARS DEFICIT		412.47	-	-	-			
<b>Rural Street Lighting</b>		<b>14,912.47</b>	<b>14,500.00</b>	<b>15,500.00</b>	<b>14,590.61</b>	<b>13,200.00</b>	<b>28,200.00</b>	
<b>Urban Street Lighting</b>								
HYDRO		60,000.00	60,000.00	80,000.00	77,748.69	75,000.00	75,000.00	<b>101</b>
MAINTENANCE		12,000.00	12,000.00	6,000.00	2,028.78	2,000.00	2,000.00	<b>102</b>
CAPITAL WORKS		2,000.00	2,000.00	2,000.00	1,500.00	7,500.00	7,500.00	<b>103</b>
TRANSFER TO RESERVE		-	-	-	-	-		
PRIOR YEARS DEFICIT		-	-	-	-			
<b>Urban Street Lighting</b>		<b>74,000.00</b>	<b>74,000.00</b>	<b>88,000.00</b>	<b>81,277.47</b>	<b>84,500.00</b>	<b>84,500.00</b>	
Burnhame, Park & Cedar Loan						61,250.00	85,000.00	<b>104</b>
<b>Total Expenses</b>		<b>1,704,629.47</b>	<b>1,724,291.96</b>	<b>2,333,421.91</b>	<b>2,300,457.10</b>	<b>3,018,230.00</b>	<b>2,890,561.02</b>	

Township of Cramahe Working Papers								
Transportation Services								
		2015	2016	2017	2018	2019	2020	
		Budget	Budget	Budget	Budget	Budget	Budget	Line Item
<b>Revenues</b>								
<b>Roads Administration</b>								
	AGGREGATE RESOURCES	(130,000.00)	(130,000.00)	(130,000.00)	(122,985.60)	(120,000.00)	(245,000.00)	<b>105</b>
	CONT FROM RES ROAD EQUIPMENT	(38,000.00)	-	(284,928.00)	(47,300.00)			
	CONT FROM RESERVES ROADS	-	-	(12,950.00)	-	(30,428.64)	(56,000.00)	<b>106</b>
	CONT FROM RESERVES RAILWAY						(90,000.00)	<b>107</b>
	CONTRIBUTION FROM RESERVES - DEV CH	-	-	-	(72,000.00)	(250,000.00)	(125,000.00)	<b>108</b>
	SALE OF EQUIPMENT	-	-	-	(5,500.00)		(6,000.00)	
	SALE OF ROAD ALLOWANCE	-	-	-	-			
	ENTRANCE PERMITS FEES	(2,000.00)	(2,000.00)	(2,000.00)	(2,133.33)	(2,000.00)	(5,250.00)	<b>109</b>
	OCIF GRANT DINGMAN ROAD BRIDGE					(400,000.00)		
	INTEREST REVENUE - ROADS						(41,000.00)	<b>110</b>
	INSURANCE PROCEEDS				-			
	ROADS - MISCELLANEOUS	(500.00)	(6,806.00)	(15,562.08)	(6,362.83)	(5,000.00)	(20,000.00)	<b>111</b>
<b>Roads Administration</b>		<b>(170,500.00)</b>	<b>(138,806.00)</b>	<b>(445,440.08)</b>	<b>(256,281.76)</b>	<b>(807,428.64)</b>	<b>(588,250.00)</b>	
<b>Bridges and Culverts</b>								
	CONTRIBUTION FROM RESERVES	-	-	(3,256.00)	(141,500.00)	-		
<b>Bridges and Culverts</b>		<b>-</b>	<b>-</b>	<b>(3,256.00)</b>	<b>(141,500.00)</b>	<b>-</b>	<b>-</b>	
<b>Rural Street Lighting</b>								
	AREA CHARGE	(14,912.47)	(11,230.22)	(15,500.00)	(13,361.03)	(13,500.00)	(13,500.00)	<b>112</b>
	CONTRIBUTION FROM RESERVES	-	-	-	-			
	PRIOR YEAR SURPLUS	-	(3,269.78)	-	(1,229.58)			
<b>Rural Street Lighting</b>		<b>(14,912.47)</b>	<b>(14,500.00)</b>	<b>(15,500.00)</b>	<b>(14,590.61)</b>	<b>(13,500.00)</b>	<b>(13,500.00)</b>	



Township of Cramahe Working Papers								
Transportation Services								
		2015	2016	2017	2018	2019	2020	
		Budget	Budget	Budget	Budget	Budget	Budget	Line Item
<b>Urban Street Lighting</b>								
	AREA CHARGE	(67,873.01)	(57,237.85)	(88,000.00)	(66,229.97)	(66,500.00)	(68,000.00)	113
	PRIOR YEAR SURPLUS	(6,126.99)	(10,635.16)	-	(15,047.50)			
	<i>Urban Street Lighting</i>	(74,000.00)	(67,873.01)	(88,000.00)	(81,277.47)	(66,500.00)	(68,000.00)	
		(278,412.47)	(240,179.01)	(552,196.08)	(493,649.84)	(887,428.64)	(669,750.00)	
<b>Transportation Services Summary</b>								
	Total Expenses	1,704,629.47	1,724,291.96	2,333,421.91	2,300,457.10	3,018,230.00	2,890,561.02	
	Total Revenues	(278,412.47)	(240,179.01)	(552,196.08)	(493,649.84)	(887,428.64)	(669,750.00)	
	Net Tax Levy - Transportation Services	1,426,217.00	1,484,112.95	1,781,225.83	1,806,807.27	2,130,801.36	2,220,811.02	

**Township of Cramahe Working Papers**  
**Protection Services**

	2015	2016	2017	2018	2019	2020	
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Line Item
<b>Expenses</b>							
<b>Building Department</b>							
<i>Benefits</i>							
UIC	1,661.00	2,206.00	1,659.54	4,292.07	2,250.00	2,250.00	1
OMERS	8,225.00	6,207.00	6,443.44	11,948.73	12,100.00	10,000.00	2
EXTENDED HEALTH BENEFITS	4,993.00	3,011.00	4,120.53	11,487.25	9,000.00	4,500.00	3
EHT	1,889.00	1,733.00	1,868.10	3,630.64	2,500.00	2,500.00	4
LIFE,LTD,SHORT TERM ETC	2,700.00	1,335.00	1,930.46	3,314.90	2,600.00	1,600.00	5
CPP	3,297.00	3,427.00	3,383.63	8,461.22	4,900.00	5,000.00	6
WSIB	2,791.00	2,563.00	2,759.04	2,923.98	3,800.00	4,100.00	7
<b>Benefits</b>	<b>25,556.00</b>	<b>20,482.00</b>	<b>22,164.73</b>	<b>46,058.80</b>	<b>37,150.00</b>	<b>29,950.00</b>	
<i>Salaries</i>							
SALARIES : FULL-TIME	76,895.00	73,758.00	79,572.91	103,403.85	113,315.00	97,000.00	8
SALARIES : PART-TIME	20,000.00	8,542.00	16,279.40	8,750.00	15,000.00	32,500.00	9
<b>Salaries</b>	<b>96,895.00</b>	<b>82,300.00</b>	<b>95,852.31</b>	<b>112,153.85</b>	<b>128,315.00</b>	<b>129,500.00</b>	
<i>Equipment</i>							
EQUIPMENT	200.00	200.00	200.00	400.00	0	400.00	10
<b>Equipment</b>	<b>200.00</b>	<b>200.00</b>	<b>200.00</b>	<b>400.00</b>	<b>-</b>	<b>400.00</b>	
<i>Materials &amp; Supplies</i>							
OFFICE SUPPLIES	200.00	200.00	200.00	450.00	450.00	450.00	11
<b>Materials &amp; Supplies</b>	<b>200.00</b>	<b>200.00</b>	<b>200.00</b>	<b>450.00</b>	<b>450.00</b>	<b>450.00</b>	
<i>Training &amp; Professional Development</i>							
CONVENTIONS/SEMINARS	1,200.00	1,200.00	1,400.00	1,300.00			
MEMBERSHIPS	800.00	800.00	1,000.00	1,000.00	1,000.00	1,000.00	12
PROFESSIONAL DEVELOPMENT	4,500.00	4,500.00	2,500.00	1,600.00	3,500.00	3,500.00	13
<b>Training &amp; Professional Development</b>	<b>6,500.00</b>	<b>6,500.00</b>	<b>4,900.00</b>	<b>3,900.00</b>	<b>4,500.00</b>	<b>4,500.00</b>	



**Township of Cramahe Working Papers**  
**Protection Services**

	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<i>Transfer to Reserves</i>							
TRANSFER TO RESERVE	-	-	-	-			
<i>Transfer to Reserves</i>	-	-	-	-	-	-	
<i>Other Operational</i>							
MILEAGE	3,000.00	3,000.00	3,100.00	3,500.00	2,500.00	2,250.00	14
BOOT ALLOWANCE	250.00	250.00	250.00	-			
SAFETY	-	-	-	250.00	250.00		
OTHER EXPENSE	200.00	200.00	200.00	-	100.00	100.00	15
<i>Other Operational</i>	3,450.00	3,450.00	3,550.00	3,750.00	2,850.00	2,350.00	
<i>Utilities</i>							
TELEPHONE	700.00	700.00	1,130.96	1,100.00	540.00	350.00	16
<i>Utilities</i>	700.00	700.00	1,130.96	1,100.00	540.00	350.00	
<b>Building Department</b>	<b>133,501.00</b>	<b>113,832.00</b>	<b>127,998.00</b>	<b>167,812.65</b>	<b>173,805.00</b>	<b>167,500.00</b>	
<b>By-Law Enforcement/ Compliance</b>							
<i>Benefits</i>							
UIC	745.00	1,022.00	964.59	668.12	705.00	600.00	17
CPP	1,229.00	1,743.00	2,569.74	1,497.58	1,700.00	1,500.00	18
EXTENDED HEALTH BENEFITS	-	-	1,990.90	1,707.77	2,000.00	4,000.00	19
EHT	552.00	757.00	902.85	412.14	720.00	600.00	20
LIFE,LTD,SHORT TERM ETC	-	-	926.00	348.52	350.00	900.00	21
COMPLIANCE COSTS DISTRIBUTED TO OTHER DEPTS		-	(4,588.34)	-		-	
OMERS	-	-	-	2,581.88	3,000.00	2,400.00	22
WSIB	816.00	1,118.00	1,333.44	732.56	1,100.00	900.00	23
<i>Benefits</i>	3,342.00	4,640.00	4,099.19	7,948.57	9,575.00	10,900.00	



**Township of Cramahe Working Papers**  
**Protection Services**

	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<i>Salaries</i>							
SALARIES : FULL-TIME	-	-	43,288.08	51,597.00	36,810.00	32,000.00	24
SALARIES : PART-TIME	29,454.00	36,624.00	3,052.00	-			
COMPLIANCE COSTS DISTRIBUTED TO	-	2,198.00	(36,682.37)	(20,638.80)			
<i>Salaries</i>	29,454.00	38,822.00	9,657.72	30,958.20	36,810.00	32,000.00	
<i>Training &amp; Professional Development</i>							
CONVENTIONS/SEMINARS	1,000.00	1,000.00	1,000.00	600.00			
MEMBERSHIPS	200.00	200.00	200.00	200.00	225.00		
PROFESSIONAL DEVELOPMENT	1,500.00	1,500.00	1,500.00	900.00	2,000.00	2,000.00	25
<i>Training &amp; Professional Development</i>	2,700.00	2,700.00	2,700.00	1,700.00	2,225.00	2,000.00	
<i>Professional Services</i>							
ADVERTISING	250.00	250.00	250.00	250.00	250.00		
<i>Professional Services</i>	250.00	250.00	250.00	250.00	250.00	-	
<i>Materials &amp; Supplies</i>							
OFFICE SUPPLIES	200.00	200.00	200.00	200.00	200.00	200.00	26
<i>Materials &amp; Supplies</i>	200.00	200.00	200.00	200.00	200.00	200.00	
<i>Utilities</i>							
TELEPHONE	1,000.00	1,000.00	1,000.00	1,000.00	650.00	650.00	27
<i>Utilities</i>	1,000.00	1,000.00	1,000.00	1,000.00	650.00	650.00	
<i>Transfer to Reserves</i>							
TRANSFER TO RESERVE	-	-	-	-			
<i>Transfer to Reserves</i>	-	-	-	-	-	-	



**Township of Cramahe Working Papers**  
**Protection Services**

	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<i>Other Operational Expenses</i>							
MILEAGE	1,500.00	1,500.00	1,500.00	1,250.00	1,000.00	1,000.00	28
BOOT ALLOWANCE	250.00	250.00	250.00	-			
SAFETY	-	-	-	250.00	250.00		
OTHER EXPENSE	300.00	300.00	200.00	-			
<i>Other Operational Expenses</i>	2,050.00	2,050.00	1,950.00	1,500.00	1,250.00	1,000.00	
<b>By-Law Enforcement</b>	<b>38,996.00</b>	<b>49,662.00</b>	<b>19,856.90</b>	<b>43,556.77</b>	<b>50,960.00</b>	<b>46,750.00</b>	
<i>Police Service Board</i>							
<i>Benefits</i>							
UIC	76.00	76.00	76.00	76.00	75.00	20.00	29
EHT	56.00	56.00	56.00	56.00	125.00	20.00	30
WSIB	65.00	65.00	65.00	65.00	75.00	30.00	31
<i>Benefits</i>	197.00	197.00	197.00	197.00	275.00	70.00	
<i>Salaries</i>							
SALARIES : PART-TIME	3,000.00	3,500.00	3,500.00	2,000.00	3,000.00	3,000.00	32
CPP	-	-	-	-			
<i>Salaries</i>	3,000.00	3,500.00	3,500.00	2,000.00	3,000.00	3,000.00	
<i>Training &amp; Professional Development</i>							
CONVENTIONS/SEMINARS	3,500.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	33
MEMBERSHIPS	662.00	680.00	700.00	800.00	800.00	800.00	34
<i>Training &amp; Professional Development</i>	4,162.00	3,680.00	3,700.00	3,800.00	3,800.00	3,800.00	
<i>Other Operational Expenses</i>							
MILEAGE	550.00	550.00	550.00	550.00	550.00	550.00	35
OTHER EXPENSE	1,250.00	1,250.00	1,250.00	3,000.00	1,500.00	1,500.00	36
CONTINGENCY (10%/ENG)	100.00	100.00	300.00	1,300.00	500.00		
RIDE PATROL EXPENSE	6,684.00	6,676.00	6,671.00	6,669.00	6,630.00	6,630.00	37
<i>Other Operational Expenses</i>	8,584.00	8,576.00	8,771.00	11,519.00	9,180.00	8,680.00	



**Township of Cramahé Working Papers**  
**Protection Services**

	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<i>Transfer to Reserves</i>							
TRANSFER TO RESERVE	-	-	-	-			
<i>Transfer to Reserves</i>	-	-	-	-	-	-	
<b>Police Service Board</b>	<b>15,943.00</b>	<b>15,953.00</b>	<b>16,168.00</b>	<b>17,516.00</b>	<b>16,255.00</b>	<b>15,550.00</b>	
<b>Police</b>							
TRANSFER TO RESERVE	-	-	-	-			
POLICING REALIGNMENT/SERVICES	1,067,547.00	940,979.00	963,448.00	968,623.00	964,953.00	987,234.00	38
911 BELL ANSWERING SERVICE	2,700.00	-	-	-	3,200.00	3,200.00	39
<b>Police</b>	<b>1,070,247.00</b>	<b>940,979.00</b>	<b>963,448.00</b>	<b>968,623.00</b>	<b>968,153.00</b>	<b>990,434.00</b>	
<b>Community Policing</b>							
<i>Training &amp; Professional Development</i>							
PROFESSIONAL DEVELOPMENT	100.00	400.00	480.00	-			
<i>Training &amp; Professional Development</i>	100.00	400.00	480.00	-	-	-	
<i>Materials &amp; Supplies</i>							
CLOTHING ALLOWANCE	1,500.00	1,500.00	1,500.00	600.00	600.00	600.00	40
OFFICE SUPPLIES	500.00	200.00	200.00	100.00	100.00	100.00	41
PROGRAM AND SUPPLIES	500.00	500.00	500.00	500.00	500.00	500.00	42
<i>Materials &amp; Supplies</i>	<b>2,500.00</b>	<b>2,200.00</b>	<b>2,200.00</b>	<b>1,200.00</b>	<b>1,200.00</b>	<b>1,200.00</b>	
<i>Professional Services</i>							
INSURANCE	990.00	1,152.36	1,152.00	1,200.00	1,681.16	2,338.29	43
<i>Professional Services</i>	<b>990.00</b>	<b>1,152.36</b>	<b>1,152.00</b>	<b>1,200.00</b>	<b>1,681.16</b>	<b>2,338.29</b>	



**Township of Cramahe Working Papers**  
**Protection Services**

	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<i>Utilities</i>							
TELEPHONE	1,100.00	-	1,100.00	-			
INTERNET	650.00	-	-	-			
<i>Utilities</i>	1,750.00	-	1,100.00	-	-	-	
<i>Other Operational Expenses</i>							
MILEAGE	1,000.00	500.00	500.00	200.00	200.00	200.00	44
SAFE COMMUNITIES	650.00	650.00	650.00	500.00	500.00	500.00	45
CHANGE IN SURPLUS - PER AUDIT	-	-	-				
OTHER EXPENSE	500.00	500.00	6,000.00	3,000.00	3,000.00	3,000.00	46
<i>Other Operational Expenses</i>	2,150.00	1,000.00	7,150.00	3,700.00	3,700.00	3,700.00	
<b>Community Policing</b>	<b>7,490.00</b>	<b>4,752.36</b>	<b>12,082.00</b>	<b>6,100.00</b>	<b>6,581.16</b>	<b>7,238.29</b>	
<i>Animal Control</i>							
ANIMAL CONTROL CONTRACT	10,000.00	10,000.00	8,250.00	8,250.00	8,250.00	9,300.00	47
OTHER EXPENSE	500.00	500.00	500.00	500.00			
TRANSFER TO RESERVE	-	-	-	-			
<b>Animal Control</b>	<b>10,500.00</b>	<b>10,500.00</b>	<b>8,750.00</b>	<b>8,750.00</b>	<b>8,250.00</b>	<b>9,300.00</b>	
<i>Fenceviewers</i>							
PER DIEM	-	-	-	-			
MILEAGE	-	-	-	-			
OTHER EXPENSE	-	-	-	-		1,000.00	47.5
<b>Fenceviewers</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,000.00</b>	



**Township of Cramahé Working Papers**  
**Protection Services**

	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<b>Livestock Claims</b>							
PER DIEM	1,000.00	1,000.00	1,000.00	1,000.00	550.00	500.00	48
MILEAGE	300.00	300.00	300.00	300.00	100.00	100.00	49
CLAIMS PAID	5,000.00	5,000.00	5,000.00	5,000.00	2,250.00	1,850.00	50
<b>Livestock Claims</b>	<b>6,300.00</b>	<b>6,300.00</b>	<b>6,300.00</b>	<b>6,300.00</b>	<b>2,900.00</b>	<b>2,450.00</b>	
<b>Other</b>							
CROSSWALK - PUC UTILITIES	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	51
CROSSWALK MAINTENANCE	2,000.00	2,000.00	2,000.00	2,000.00	-		
CONSERVATION AUTHORITY	64,637.00	65,874.00	69,787.00	83,330.00	85,000.00	82,000.00	52
<b>Other</b>	<b>67,637.00</b>	<b>68,874.00</b>	<b>72,787.00</b>	<b>86,330.00</b>	<b>86,000.00</b>	<b>83,000.00</b>	
<b>Total Expenses</b>	<b>1,350,614.00</b>	<b>1,211,502.36</b>	<b>1,227,389.90</b>	<b>1,304,988.42</b>	<b>1,312,904.16</b>	<b>1,323,222.29</b>	
<b>Revenues</b>							
<b>Building Department</b>							
BUILDING PERMITS	(50,000.00)	(50,000.00)	(60,000.00)	(95,000.00)	(145,000.00)	(154,000.00)	53
PLUMBING PERMITS	-	-	-	-			
COMPLIANCE FEES	(1,000.00)	(1,000.00)	-	(1,100.00)	(1,100.00)	(1,000.00)	54
<b>Building Department</b>	<b>(51,000.00)</b>	<b>(51,000.00)</b>	<b>(60,000.00)</b>	<b>(96,100.00)</b>	<b>(146,100.00)</b>	<b>(155,000.00)</b>	
<b>By-Law Enforcement</b>							
CONTRIBUTION FROM RESERVES	-	-	-	-			
PARKING FINES	-	-	(100.00)	(200.00)	(200.00)	(200.00)	55
POA FINES REV CTY	-	-	-	-			
MISC BY-LAW REVENUE	-	-	(400.00)	(400.00)	(1,000.00)	(250.00)	56
COST RECOVERY (WAGES)	-	-	-	-			
<b>By-Law Enforcement</b>	<b>-</b>	<b>-</b>	<b>(500.00)</b>	<b>(600.00)</b>	<b>(1,200.00)</b>	<b>(450.00)</b>	



**Township of Cramahe Working Papers**  
**Protection Services**

	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<b>Police Service Board</b>							
RIDE PROGRAM GRANT	(6,684.00)	(6,676.00)	(6,671.00)	(6,669.00)	(6,630.00)	(6,630.00)	57
CONTRIBUTIONS FROM RESERVE	-	-	-	-			
O.P.P. COST RECOVERY	(3,800.00)	(3,800.00)	(4,000.00)	(5,000.00)	(5,000.00)	(5,500.00)	58
<i>Police Service Board</i>	(10,484.00)	(10,476.00)	(10,671.00)	(11,669.00)	(11,630.00)	(12,130.00)	
<b>Police</b>							
CSPT PROGRAM	(2,584.00)	-	(4,685.00)	-			
CONTRIBUTION FROM RESERVES	-	-	-	-			
<i>Police</i>	(2,584.00)	-	(4,685.00)	-	-	-	
<b>Community Policing</b>							
MISCELLANEOUS REVENUE	-	(3,500.00)	-	-			
<i>Community Policing</i>	-	(3,500.00)	-	-	-	-	
<b>Animal Control</b>							
DOG LICENCES	(3,500.00)	(3,500.00)	(3,500.00)	(3,500.00)	(2,750.00)	(3,200.00)	59
<i>Animal Control</i>	(3,500.00)	(3,500.00)	(3,500.00)	(3,500.00)	(2,750.00)	(3,200.00)	
<b>Fenceviewers</b>							
MISCELLANEOUS REVENUE	-	-	-	-			
ADMINISTRATION FEE	-	-	-	-			
<i>Fenceviewers</i>	-	-	-	-	-	-	
<b>Livestock Claims</b>							
PROVINCIAL GRANT	(360.00)	(360.00)	-	-			
LIVESTOCK CLAIMS	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	(2,250.00)	(1,850.00)	60
<i>Livestock Claims</i>	(5,360.00)	(5,360.00)	(5,000.00)	(5,000.00)	(2,250.00)	(1,850.00)	
<b>Total Revenues</b>	<b>(72,928.00)</b>	<b>(73,836.00)</b>	<b>(84,356.00)</b>	<b>(116,869.00)</b>	<b>(163,930.00)</b>	<b>(172,630.00)</b>	



**Township of Cramahe Working Papers**

**Facilities**

	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<b>Expenses</b>							
<b>Castleton Townhall</b>							
Utilities							
HYDRO	\$ 2,300.00	\$ 3,000.00	\$ 3,500.00	\$ 3,000.00	2,500.00	2,500.00	1
NATURAL GAS	\$ 3,000.00	\$ 2,800.00	\$ 2,800.00	\$ 2,500.00	2,500.00	2,500.00	2
Utilities	\$ 5,300.00	\$ 5,800.00	\$ 6,300.00	\$ 5,500.00	5,000.00	5,000.00	
Maintenance							
PROPRITY MTC.	\$ -	\$ -	\$ 1,000.00	\$ -			
EQUIPMENT MAINTENANCE/SERVICE	\$ 3,000.00	\$ 2,500.00	\$ 1,500.00	\$ 1,500.00	1,500.00	1,500.00	3
BUILDING MAINTENANCE	\$ 8,900.00	\$ 6,000.00	\$ 4,500.00	\$ 4,500.00	4,500.00	4,500.00	4
Maintenance	\$ 11,900.00	\$ 8,500.00	\$ 7,000.00	\$ 6,000.00	6,000.00	6,000.00	
Materials & Supplies							
CLEANING SUPPLIES	\$ -	\$ 1,000.00	\$ 500.00	\$ 500.00	500.00	500.00	5
Materials & Supplies	\$ -	\$ 1,000.00	\$ 500.00	\$ 500.00	500.00	500.00	
Transfer to Reserves							
TRANSFER TO BLD RESERVE	\$ 1,000.00	\$ 1,000.00	\$ 2,000.00	\$ 2,000.00	-	-	
Transfer to Reserves	\$ 1,000.00	\$ 1,000.00	\$ 2,000.00	\$ 2,000.00	-	-	
Other Operational Expenses							
SAMPLING	\$ 2,000.00	\$ 1,800.00	\$ 1,800.00	\$ 1,000.00	750.00	750.00	6
OTHER EXPENSE	\$ -	\$ -	\$ -	\$ -			
Other Operational Expenses	\$ 2,000.00	\$ 1,800.00	\$ 1,800.00	\$ 1,000.00	750.00	750.00	
Capital							
CAPITAL WORKS BASEMENT FOUNDATION	\$ -	\$ -	\$ -	\$ -	20,000.00	17,000.00	7
BUILDING UPGRADES				\$ 5,850.00			
Capital	\$ -	\$ -	\$ -	\$ 5,850.00	20,000.00	17,000.00	
<b>Castleton Townhall</b>	\$ 20,200.00	\$ 18,100.00	\$ 17,600.00	\$ 20,850.00	32,250.00	29,250.00	



**Township of Cramahe Working Papers**

**Facilities**

	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<b>Colborne Townhall</b>							
<i>Utilities</i>							
HYDRO	\$ 6,000.00	\$ 9,000.00	\$ 12,000.00	\$ 10,000.00	7,500.00	7,500.00	8
NATURAL GAS	\$ 4,500.00	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00		4,500.00	9
WATER CHARGES	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,200.00	1,200.00	1,200.00	10
SEWER CHARGE	\$ 1,150.00	\$ 1,150.00	\$ 1,150.00	\$ 1,500.00	1,500.00	1,500.00	11
<i>Utilities</i>	\$ 12,650.00	\$ 15,150.00	\$ 18,150.00	\$ 16,700.00	14,700.00	14,700.00	
<i>Maintenance</i>							
EQUIPMENT MAINTENANCE/SERVICE	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00	8,000.00	15,000.00	12
BUILDING MAINTENANCE	\$ 11,500.00	\$ 11,500.00	\$ 23,000.00	\$ 11,500.00	20,000.00	11,500.00	13
<i>Maintenance</i>	\$ 19,500.00	\$ 19,500.00	\$ 31,000.00	\$ 19,500.00	28,000.00	26,500.00	
<i>Materials &amp; Supplies</i>							
CLEANING SUPPLIES	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 500.00	500.00	500.00	14
<i>Materials &amp; Supplies</i>	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 500.00	500.00	500.00	
<i>Transfer to Reserves</i>							
TRANSFER TO BLD RESERVE	\$ 1,000.00	\$ 1,000.00	\$ 2,000.00	\$ 2,000.00	-	30,000.00	15
<i>Transfer to Reserves</i>	\$ 1,000.00	\$ 1,000.00	\$ 2,000.00	\$ 2,000.00	-	30,000.00	
<i>Other Operational Expenses</i>							
JANITORIAL SERVICES	\$ 7,500.00	\$ 7,500.00	\$ 10,000.00	\$ 10,000.00	12,000.00	12,000.00	16
OTHER EXPENSE	\$ 2,500.00	\$ 500.00	\$ -	\$ -		500.00	17
<i>Other Operational Expenses</i>	\$ 10,000.00	\$ 8,000.00	\$ 10,000.00	\$ 10,000.00	12,000.00	12,500.00	
<i>Capital</i>							
ACCESSIBILITY UPGRADES	\$ -	\$ -	\$ 10,000.00	\$ 5,000.00			18
CAPITAL WORKS ROOF					45,000.00	23,500.00	
CAPITAL WORKS 2ND FLOOR RENOVATION	\$ -	\$ -	\$ 15,000.00	\$ 101,330.00	115,000.00	-	
<i>Capital</i>	\$ -	\$ -	\$ 25,000.00	\$ 106,330.00	160,000.00	23,500.00	
<b>Colborne Townhall</b>	\$ 44,150.00	\$ 44,650.00	\$ 87,150.00	\$ 155,030.00	\$ 215,200.00	\$ 107,700.00	



# Township of Cramahe Working Papers

## Facilities

	2015	2016	2017	2018	2019	2020	Line Item
Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<b>Gazebo</b>							
ACCESSIBILITY UPGRADES	\$ -	\$ -	\$ -	\$ -		3,000.00	19
BUILDING MAINTENANCE	\$ 600.00	\$ 500.00	\$ 500.00	\$ 500.00	500.00	500.00	20
TRANSFER TO BLD RESERVE	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00	-		
<b>Gazebo</b>	<b>\$ 1,100.00</b>	<b>\$ 1,000.00</b>	<b>\$ 1,000.00</b>	<b>\$ 1,000.00</b>	<b>500.00</b>	<b>3,500.00</b>	
<b>North Firehall</b>							
HYDRO	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00	1,200.00	1,200.00	21
NATURAL GAS	\$ 2,300.00	\$ 2,300.00	\$ 2,500.00	\$ 2,500.00	2,500.00	2,500.00	22
EQUIPMENT MAINTENANCE/SERVICE	\$ 2,500.00	\$ 2,500.00	\$ 1,500.00	\$ 1,500.00	1,000.00	1,000.00	23
BUILDING MAINTENANCE	\$ 10,333.00	\$ 5,000.00	\$ 9,500.00	\$ 5,000.00	5,000.00	5,000.00	24
TRANSFER TO BLD RESERVE	\$ 1,000.00	\$ 1,000.00	\$ 2,000.00	\$ 2,000.00	-		
<b>North Firehall</b>	<b>\$ 17,633.00</b>	<b>\$ 12,300.00</b>	<b>\$ 17,000.00</b>	<b>\$ 12,500.00</b>	<b>9,700.00</b>	<b>9,700.00</b>	
<b>South Firehall(as of 2017 - Purdy Rd)</b>							
INSURANCE	\$ -	\$ -	\$ -	\$ -	1,100.00	1,376.79	25
HYDRO	\$ 4,000.00	\$ 5,500.00	\$ 7,500.00	\$ 9,700.00	11,000.00	10,000.00	26
NATURAL GAS	\$ 3,500.00	\$ 3,000.00	\$ 3,000.00	\$ 6,000.00	6,800.00	6,500.00	27
WATER CHARGES	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00	1,400.00	1,200.00	28
SEWER CHARGE	\$ 575.00	\$ 550.00	\$ 500.00	\$ 500.00	500.00		
CLEANING SERVICES	-	-	-	-	12,000.00	8,000.00	29
EQUIPMENT MAINTENANCE/SERVICE	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ -	1,000.00	1,000.00	30
BUILDING MAINTENANCE	\$ 6,500.00	\$ 5,000.00	\$ 2,000.00	\$ 34,553.16	35,000.00	30,000.00	31
CAPITAL WORKS	\$ -	\$ -	\$ -	\$ -			
TRANSFER TO BLD RESERVE	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ -			
<b>South Firehall</b>	<b>\$ 19,075.00</b>	<b>\$ 18,550.00</b>	<b>\$ 17,500.00</b>	<b>\$ 51,253.16</b>	<b>68,800.00</b>	<b>58,076.79</b>	
<b>North Public Works Bldg</b>							
HYDRO	\$ 8,000.00	\$ 12,000.00	\$ 14,000.00	\$ 12,000.00	12,000.00	12,000.00	32
PROPANE	\$ 13,000.00	\$ 9,000.00	\$ 9,000.00	\$ 7,000.00	7,500.00	7,500.00	33
EQUIPMENT MAINTENANCE/SERVICE	\$ 2,500.00	\$ 2,500.00	\$ 2,000.00	\$ 2,000.00	2,000.00	2,000.00	34
BUILDING MAINTENANCE	\$ 10,333.00	\$ 5,000.00	\$ 5,000.00	\$ 3,000.00	3,000.00	3,000.00	35
CAPITAL WORKS	\$ -	\$ -	\$ -	\$ -	-	10,000.00	36
TRANSFER TO BLD RESERVE	\$ 1,000.00	\$ 1,000.00	\$ 2,000.00	\$ 2,000.00	-		
<b>North Public Works Bldg</b>	<b>\$ 34,833.00</b>	<b>\$ 29,500.00</b>	<b>\$ 32,000.00</b>	<b>\$ 26,000.00</b>	<b>24,500.00</b>	<b>34,500.00</b>	



**Township of Cramahe Working Papers**

**Facilities**

	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<b>South Public Works Bldg</b>							
HYDRO	\$ 5,400.00	\$ 5,400.00	\$ 11,000.00	\$ 10,000.00	8,000.00	7,000.00	37
NATURAL GAS	\$ -	\$ -	\$ 3,000.00	\$ 2,000.00	2,500.00	2,500.00	38
WATER CHARGES	\$ 500.00	\$ 400.00	\$ 500.00	\$ 500.00	750.00	750.00	39
SEWER CHARGE	\$ 500.00	\$ 400.00	\$ 500.00	\$ 500.00	850.00	850.00	40
EQUIPMENT MAINTENANCE	\$ 3,200.00	\$ 3,000.00	\$ 2,000.00	\$ 2,000.00	1,500.00	1,500.00	41
BUILDING MAINTENANCE-ROADS	\$ -	\$ -	\$ -	\$ -	-	-	
BUILDING MAINTENANCE	\$ 13,333.00	\$ 9,000.00	\$ 2,500.00	\$ 2,500.00	2,500.00	10,000.00	42
CAPITAL WORKS	\$ 85,500.00	\$ -	\$ 7,500.00	\$ -	8,000.00	30,000.00	43
TRANSFER TO BLD RESERVE	\$ 1,000.00	\$ 1,000.00	\$ 2,000.00	\$ 2,000.00	-	-	
<b>South Public Works Bldg</b>	<b>\$ 109,433.00</b>	<b>\$ 19,200.00</b>	<b>\$ 29,000.00</b>	<b>\$ 19,500.00</b>	<b>24,100.00</b>	<b>52,600.00</b>	
<b>Registry Office</b>							
ACCESSIBILITY UPGRADES	\$ -	\$ -	\$ -	\$ -	-	-	
HYDRO	\$ 1,200.00	\$ 1,400.00	\$ 1,500.00	\$ 1,500.00	1,200.00	900.00	44
NATURAL GAS	\$ 2,000.00	\$ 2,000.00	\$ 1,800.00	\$ 1,500.00	2,000.00	2,000.00	45
WATER CHARGES	\$ 400.00	\$ 350.00	\$ 300.00	\$ 250.00	250.00	250.00	46
SEWER CHARGE	\$ 460.00	\$ 350.00	\$ 300.00	\$ 250.00	250.00	300.00	47
EQUIPMENT MAINTENANCE/SERVICE	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 1,000.00	1,000.00	1,000.00	48
BUILDING MAINTENANCE	\$ 4,000.00	\$ 3,500.00	\$ 3,000.00	\$ 1,000.00	1,500.00	1,500.00	49
CAPITAL WORKS	\$ -	\$ -	\$ -	\$ 5,000.00	-	-	
TRANSFER TO BLD RESERVE	\$ 1,000.00	\$ 1,000.00	\$ 2,000.00	\$ 2,000.00	-	-	
<b>Registry Office</b>	<b>\$ 11,060.00</b>	<b>\$ 10,600.00</b>	<b>\$ 10,900.00</b>	<b>\$ 12,500.00</b>	<b>6,200.00</b>	<b>\$ 5,950.00</b>	
<b>Sand Dome</b>							
HYDRO	\$ 1,200.00	\$ 1,200.00	\$ 1,200.00	\$ 1,400.00	1,400.00	1,200.00	50
EQUIPMENT MAINTENANCE/SERVICE	\$ 1,500.00	\$ 1,000.00	\$ 1,000.00	\$ -	200.00	-	
BUILDING MAINTENANCE	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	5,000.00	5,000.00	51
TRANSFER TO BLD RESERVE	\$ 500.00	\$ 500.00	\$ 1,000.00	\$ 1,000.00	-	-	
<b>Sand Dome</b>	<b>\$ 5,200.00</b>	<b>\$ 4,700.00</b>	<b>\$ 5,200.00</b>	<b>\$ 4,400.00</b>	<b>6,600.00</b>	<b>6,200.00</b>	

**Township of Cramahe Working Papers**

**Facilities**

	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<b>Rogers Radio Shed</b>							
HYDRO - FIRE	\$ -	\$ -	\$ -	\$ 400.00	400.00	400.00	52
NATURAL GAS	\$ -	\$ -	\$ -	\$ 250.00	200.00		
HYDRO - ROADS	\$ -	\$ -	\$ -	\$ 400.00	400.00	-	
<b>Rogers Radio Shed</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,050.00</b>	<b>1,000.00</b>	<b>400.00</b>	
<b>Calborne Library</b>							
EQUIPMENT MAINTENANCE/SERVICE	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00	\$ 1,500.00	3,000.00	3,000.00	53
BUILDING MAINTENANCE	\$ 7,000.00	\$ 3,900.00	\$ 6,000.00	\$ 3,000.00	3,000.00	3,000.00	54
CAPITAL WORKS	\$ -	\$ -	\$ -	\$ 253,430.00	322,000.00	2,500.00	55
TRANSFER TO BLD RESERVE	\$ 1,000.00	\$ 1,000.00	\$ 2,000.00	\$ 2,000.00	-	-	
<b>Calborne Library</b>	<b>\$ 10,000.00</b>	<b>\$ 6,900.00</b>	<b>\$ 10,000.00</b>	<b>\$ 259,930.00</b>	<b>328,000.00</b>	<b>8,500.00</b>	
<b>Storage Building Keeler Centre</b>							
EQUIPMENT MAINTENANCE/SERVICE	\$ 500.00	\$ 250.00	\$ -	\$ -			
BUILDING MAINTENANCE	\$ 1,000.00	\$ 1,000.00	\$ 1,250.00	\$ 500.00	500.00	500.00	56
TRANSFER TO BLD RESERVE	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	-	-	
<b>Storage Building Keeler Centre</b>	<b>\$ 2,500.00</b>	<b>\$ 2,250.00</b>	<b>\$ 2,250.00</b>	<b>\$ 1,500.00</b>	<b>500.00</b>	<b>500.00</b>	
Gravel Pits	\$ -	\$ -	\$ -	\$ -			
<b>Total Expenses</b>	<b>\$ 283,184.00</b>	<b>\$ 172,250.00</b>	<b>\$ 245,807.54</b>	<b>\$ 565,513.16</b>	<b>717,350.00</b>	<b>316,876.79</b>	



**Township of Cramahe Working Papers**

**Facilities**

	2015	2016	2017	2018	2019	2020	Line Item
<b>Revenues</b>							
<b>Castleton Townhall</b>							
CONTRIBUTION FROM RESERVES DEV CHGS	\$ -	\$ -	\$ -	\$ (5,850.00)	-	(7,500.00)	57
RENTALS (HALL)	\$ (1,000.00)	\$ (2,500.00)	\$ (2,500.00)	\$ (7,000.00)	(7,500.00)	(7,500.00)	
RENTALS (HALL) SUBSIDY (CASTLETON TOWN HALL)	\$ (6,400.00)	\$ (6,500.00)	\$ (6,500.00)	\$ (5,200.00)	-	-	
LIBRARY COST RECOVERY	\$ (6,150.00)	\$ (6,150.00)	\$ (6,150.00)	\$ (6,200.00)	(6,200.00)	(6,200.00)	58
<b>Castleton Townhall</b>	\$ (18,450.00)	\$ (20,050.00)	\$ (15,150.00)	\$ (24,250.00)	(13,700.00)	(13,700.00)	
<b>Colborne Townhall</b>							
CONTRIBUTION FROM BLD RESERVE	\$ -	\$ -	\$ (40,000.00)	\$ (90,000.00)	(40,000.00)		
CONTRIBUTION RESERVES DEV CHG	\$ -	\$ -	\$ -	\$ -	(30,000.00)		
CONTRIBUTION FROM RESERVE	\$ -	\$ -	\$ -	\$ (11,330.00)			
<b>Colborne Townhall</b>	\$ -	\$ -	\$ (40,000.00)	\$ (101,330.00)	(70,000.00)	-	
<b>South Firehall</b>							
GRANTS & LOAN PROCEEDS	-	-	-	-			
LEASE TO AMBULANCE	\$ (8,304.00)	\$ (8,304.00)	\$ -	\$ -	-	-	
<b>South Firehall</b>	\$ (8,304.00)	\$ (8,304.00)	\$ -	\$ -	-	-	
<b>South Public Works Bldg</b>							
CONTRIBUTION FROM RESERVES	\$ (18,649.00)	\$ (18,649.00)	\$ (7,500.00)	\$ -			
CONTRIBUTION RESERVES DEV CHG	\$ (75,184.00)	\$ (75,184.00)	\$ -	\$ -			
<b>South Public Works Bldg</b>	\$ (93,833.00)	\$ (93,833.00)	\$ (7,500.00)	\$ -	-	-	
<b>Registry Office</b>							
COST RECOVERY	\$ (2,445.00)	\$ (2,445.00)	\$ (2,445.00)	\$ (2,445.00)	(2,250.00)		
<b>Registry Office</b>	\$ (2,445.00)	\$ (2,445.00)	\$ (2,445.00)	\$ (2,445.00)	(2,250.00)	-	
<b>Township House (Little Lake)</b>							
CONTRIBUTIONS FROM RESERVES	\$ (600.00)	\$ -	\$ (15,000.00)	\$ -			59
RENTAL OF LAND	\$ -	\$ -	\$ (630.00)	\$ -	(630.00)	(630.00)	
<b>Township House (Little Lake)</b>	\$ (6,194.00)	\$ -	\$ (15,630.00)	\$ -	(630.00)	(630.00)	

**Township of Cramahe Working Papers**

**Facilities**

	2015	2016	2017	2018	2019	2020	Line Item
<b>Colborne Library</b>							
TRILLIUM GRANT	\$ -	\$ -	\$ -	\$ (150,000.00)	(150,000.00)	-	
CONTRIBUTION FROM DEVELOPMENT CHARGES RESERVE	\$ -	\$ -	\$ -	\$ (103,430.00)	(26,000.00)	-	
CONTRIBUTION FROM RESERVES	\$ -	\$ -	\$ -	\$ -	(88,000.00)	-	
UNFINANCED CAPITAL	\$ -	\$ -	\$ -	\$ (253,430.00)	(51,000.00)	-	
<b>Colborne Library</b>	\$ (141,892.00)	\$ (124,632.00)	\$ (80,725.00)	\$ (381,455.00)	\$ (401,580.00)	\$ (14,330.00)	
<b>Total Revenues</b>	\$ (141,892.00)	\$ (124,632.00)	\$ (80,725.00)	\$ (381,455.00)	\$ (401,580.00)	\$ (14,330.00)	
<b>Facilities Summary</b>							
Total Expenses	\$ 283,184.00	\$ 172,250.00	\$ 245,807.54	\$ 565,513.16	\$ 717,350.00	\$ 316,876.79	
Total Revenues	\$ (141,892.00)	\$ (124,632.00)	\$ (80,725.00)	\$ (381,455.00)	\$ (401,580.00)	\$ (14,330.00)	
Net Tax Levy - Facilities	\$ 141,292.00	\$ 47,618.00	\$ 165,082.54	\$ 184,058.16	\$ 315,770.00	\$ 302,546.79	





# Township of Cramahe Working Papers

## Library

	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<b>Expenses</b>							
<i>Benefits</i>							
UIC	\$ 2,920.00	2,654.00	2,863.00	\$ 3,135.00	2,500.00	2,550.00	1
CPP	\$ 4,105.00	4,150.00	4,280.00	\$ 4,630.00	4,650.00	5,000.00	2
BENEFITS - EXTENDED HEALTH	\$ -	2,655.00	6,124.00	\$ 7,362.44	7,400.00	7,700.00	3
BENEFITS - LIFE, LTD	\$ -	2,656.00	2,332.32	\$ 2,599.35	2,577.00	2,100.00	4
OMERS	\$ 5,549.00	5,766.00	7,385.68	\$ 7,641.23	6,850.00	9,708.00	5
EHT	\$ 2,340.00	2,185.00	2,443.00	\$ 2,716.00	2,805.00	2,500.00	6
WSIB	\$ 432.00	403.00	1,000.00	\$ 2,000.00	2,500.00	2,500.00	7
<i>Benefits</i>	\$ 15,346.00	20,469.00	26,428.00	\$ 30,084.02	29,282.00	32,058.00	
<i>Salaries</i>							
SALARIES : FULL-TIME	\$ -	-	63,934.95	\$ 69,439.00	71,000.00	72,109.00	8
SALARIES : PART-TIME	\$ 120,004.00	112,631.00	61,349.05	\$ 70,657.00	72,833.00	80,529.00	9
<i>Salaries</i>	\$ 120,004.00	112,631.00	125,284.00	\$ 140,096.00	\$ 143,833.00	\$ 152,638.00	
<i>Training &amp; Professional Development</i>							
PROFESSIONAL DEVELOPMENT	\$ 2,500.00	2,500.00	2,500.00	\$ 2,500.00	2,500.00	2,500.00	10
<i>Training &amp; Professional Development</i>	\$ 2,500.00	2,500.00	2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	
<i>Professional Services</i>							
ADVERTISING	\$ 500.00	400.00	400.00	\$ 400.00	700.00	700.00	11
WEB SITE COSTS	\$ 1,400.00	1,850.00	2,420.00	\$ 3,100.00	5,221.00	3,120.00	12
AUDIT	\$ 3,480.00	500.00	500.00	\$ 500.00	2,650.00	2,650.00	13
INSURANCE	\$ 2,455.00	2,303.64	2,300.00	\$ 2,600.00	3,250.00	3,250.00	14
BANK SERVICE CHARGES	\$ -	108.00	110.00	\$ 100.00	-	-	
CONTRACTED OUT- Archives+IT lessons	\$ -	-	-	\$ 3,184.00	5,040.00	5,040.00	15
<i>Professional Services</i>	\$ 13,653.00	11,021.64	5,730.00	\$ 9,884.00	\$ 16,861.00	\$ 14,760.00	



**Township of Cramahe Working Papers**

**Library**

	2015 Approved Budget	2016 Approved Budget	2017 Approved Budget	2018 Approved Budget	2019 Approved Budget	2020 Approved Budget	Line Item
<i>Utilities</i>							
TELEPHONE	\$ 2,600.00	2,600.00	2,600.00	\$ 2,652.00	2,705.00	2,700.00	16
HYDRO	\$ 2,244.00	2,350.00	2,420.00	\$ 2,486.00	2,560.00	2,600.00	17
NATURAL GAS	\$ 1,020.00	1,100.00	1,100.00	\$ 1,103.00	1,136.00	1,200.00	18
WATER CHARGES	\$ 510.00	510.00	510.00	\$ 460.00	460.00	460.00	19
SEWER CHARGE	\$ 510.00	510.00	400.00	\$ 233.00	319.00	320.00	20
INTERNET	\$ 1,800.00	1,850.00	1,900.00	\$ 4,033.33	3,000.00	2,850.00	21
<i>Utilities</i>	\$ 8,684.00	8,920.00	8,930.00	\$ 10,967.33	\$ 10,180.00	\$ 10,130.00	
<i>Maintenance</i>							
EQUIPMENT MAINTENANCE/SERVICE	\$ 400.00	400.00	400.00	\$ 400.00	400.00	400.00	22
SOFTWARE SUPPORT/	\$ 10,336.00	9,750.00	7,660.00	\$ 7,752.00	7,943.00	7,443.00	23
INSIGNIA OPERATING SYSTEM				\$ -	-	1,500.00	24
<i>Maintenance</i>	\$ 10,736.00	10,150.00	8,060.00	\$ 8,152.00	\$ 8,343.00	\$ 9,343.00	
<i>Materials &amp; Supplies</i>							
OFFICE SUPPLIES	\$ 2,400.00	2,400.00	2,500.00	\$ 2,500.00	2,500.00	2,500.00	25
CLEANING SUPPLIES	\$ 500.00	600.00	600.00	\$ 600.00	400.00	400.00	26
POSTAGE/Inter library loan	\$ 200.00	100.00	100.00	\$ 80.00	50.00	650.00	27
<i>Materials &amp; Supplies</i>	\$ 3,100.00	3,100.00	3,200.00	\$ 3,180.00	\$ 2,950.00	\$ 3,550.00	
<i>Equipment</i>							
FURNITURE	\$ 900.00	900.00	900.00	\$ 900.00	1,000.00	50.00	28
EQUIPMENT	\$ 2,000.00	1,500.00	2,500.00	\$ 3,500.00	3,223.00	50.00	29
MOVIES, VIDEOS	\$ 5,500.00	5,500.00	6,000.00	\$ 6,000.00	6,000.00	6,000.00	30
TALKING BOOKS	\$ 1,000.00	1,000.00	2,000.00	\$ 2,000.00	2,000.00	2,000.00	31
PRINT POOL	\$ 330.00	330.00	330.00	\$ 425.00	425.00	425.00	32
PERIODICALS	\$ 900.00	900.00	900.00	\$ 900.00	1,000.00	1,000.00	33
BOOK PURCHASE/Including E-books	\$ 26,000.00	25,000.00	30,000.00	\$ 30,000.00	30,000.00	30,000.00	34
E RESOURCES	\$ 1,500.00	2,440.00	1,900.00	\$ 2,300.00	2,027.00	1,908.00	35
<i>Equipment</i>	\$ 38,130.00	37,570.00	44,530.00	\$ 46,025.00	\$ 45,675.00	\$ 41,433.00	
<i>Transfer to Reserves</i>							
TRANSFER TO RESERVE LIBRARY	\$ 4,200.00	4,000.00	4,000.00	\$ 4,000.00	4,200.00	3,692.00	36
<i>Transfer to Reserves</i>	\$ 4,200.00	4,000.00	4,000.00	\$ 4,000.00	\$ 4,200.00	\$ 3,692.00	



# Township of Cramahe Working Papers

## Library

	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<i>Other Operational Expenses</i>							
MILEAGE	\$ 350.00	300.00	300.00	\$ 300.00	400.00	500.00	37
LITERACY PROGRAMMING	\$ 3,400.00	5,500.00	3,500.00	\$ 3,500.00	3,500.00	3,500.00	38
LEASE	\$ 1,500.00	1,600.00	1,700.00	\$ 1,700.00	1,700.00	1,800.00	39
JANITORIAL SERVICES	\$ 3,500.00	3,500.00	3,600.00	\$ 3,845.00	4,600.00	4,800.00	40
SHARED BUILDING EXPENSES	\$ 6,150.00	6,150.00	6,200.00	\$ 6,200.00	6,200.00	6,200.00	41
EVENTS/Fundraiser Expenditures				\$ -	-	-	42
PROJECTS-Contingency	\$ -	-	-	\$ 700.00	4,540.00	50.00	43
OTHER EXPENSE	\$ 1,000.00	1,000.00	1,500.00	\$ 1,500.00	1,500.00	1,000.00	44
<i>Other Operational Expenses</i>	\$ 15,900.00	18,050.00	16,800.00	\$ 17,745.00	\$ 22,440.00	\$ 17,850.00	
<b>Total Expenses</b>	<b>\$ 232,253.00</b>	<b>223,100.64</b>	<b>\$ 245,462.00</b>	<b>\$ 272,633.36</b>	<b>\$ 286,264.00</b>	<b>\$ 287,954.00</b>	
<b>Revenues</b>							
SPECIAL LIBRARY GRANT	\$ (9,424.00)	(10,129.00)	(4,301.00)	\$ (6,819.00)	-	-	
PROVINCIAL GRANT	\$ (12,669.00)	(12,669.00)	(12,669.00)	\$ (12,669.00)	(12,669.00)	(12,669.00)	43
SOLS GRANT	\$ (1,674.00)	(1,300.00)	(948.00)	\$ (950.00)	(950.00)	(950.00)	44
S C P YOUTH EMPLOY	\$ (320.00)	(320.00)	(320.00)	\$ (320.00)	(320.00)	(1,800.00)	45
CONTRIBUTION FROM RESERVES	\$ (14,455.00)	(4,693.00)	(4,750.00)	\$ (5,239.00)	(6,495.00)	(6,352.00)	46
FINES	\$ (1,600.00)	(1,600.00)	(1,600.00)	\$ (1,600.00)	(1,500.00)	(1,200.00)	47
MISCELLANEOUS REVENUE	\$ -	-	-	\$ -	(100.00)	-	
PHOTO'S/FAX/PRINTERS	\$ (1,200.00)	(1,250.00)	(1,300.00)	\$ (1,300.00)	(1,300.00)	(1,300.00)	48
BOOKS - LOST/SALES	\$ (400.00)	(350.00)	(350.00)	\$ (350.00)	(250.00)	(150.00)	49
DONATIONS	\$ -	(1,000.00)	(715.00)	\$ (1,400.00)	(4,000.00)	-	
RENT	\$ (1,000.00)	(1,000.00)	(1,000.00)	\$ (1,000.00)	(1,000.00)	(1,000.00)	50
UKULELE PROGRAM				\$ -	-	(350.00)	51
DONATIONS LIBRARY EXP PROJECT				\$ -	(10,100.00)	-	
<b>Total Revenues</b>	<b>\$ (55,646.00)</b>	<b>(37,403.00)</b>	<b>\$ (29,453.00)</b>	<b>\$ (32,158.00)</b>	<b>\$ (38,684.00)</b>	<b>\$ (25,771.00)</b>	









Township of Cramahe Working Papers									
Construction									
		2015	2016	2017	2018	2019	2020	Line	
		Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Item	
SPENCER STREET (SECTION ONE)	CONTRACTED OUT	\$ -	-	-	-	15,000.00	-		
COLTON ST (SECTION ONE)	CONTRACTED OUT	\$ -	-	-	55,200.00	-	-		
COLTON ST (SECTION ONE)	MATERIALS	\$ -	-	-	-	-	-		
PINEGROVE ROAD	CONTRACTED OUT	\$ -	-	-	-	40,000.00	-		
SPENCER STREET (SECTION TWO)	CONTRACTED OUT	\$ -	-	-	-	-	-		
ARTHUR STREET (SECTION ONE)	CONTRACTED OUT	\$ -	-	-	67,500.00	-	-		
BURNHAM STREET	CONTRACTED OUT	\$ -	-	616,666.67	-	-	-		
BURNHAM STREET	ENGINEERING	\$ -	-	616,666.67	-	-	-		
CEDAR STREET (COLBORNE)	CONTRACTED OUT	\$ -	-	-	-	-	-		
CEDAR STREET (COLBORNE)	ENGINEERING	\$ -	-	-	-	-	-		
OLD PERCY RD CAST.(SECTION 1)	CONTRACTED OUT	\$ -	-	-	21,000.00	-	155,000.00	9	
PARK STREET	CONTRACTED OUT	\$ -	-	616,666.67	-	-	-		
PARK STREET	ENGINEERING	\$ -	-	-	-	-	-		
BRANSCOMBE ROAD	CONTRACTED OUT	\$ -	-	-	20,800.00	-	-		
LAKE RD	CONTRACTED OUT	\$ -	-	-	-	-	62,920.00	10	
VICTORIA BEACH RD.(SECTION ONE)	CONTRACTED OUT	\$ -	-	-	-	-	-		
LITTLE LAKE RD (SECTION ONE)	CONTRACTED OUT	\$ -	-	-	61,200.00	126,720.00	-		
VICTORIA BEACH RD (SECTION 2)	CONTRACTED OUT	\$ -	-	-	-	-	-		
VENTRESS RD (SECTION ONE)	CONTRACTED OUT	\$ -	-	-	-	-	-		
DURHAM ST N (SECTION ONE)	CONTRACTED OUT	\$ -	-	-	-	10,000.00	28,380.00	11	
ORCHARD ROAD	CONTRACTED OUT	\$ -	-	-	-	-	-		
ALL CONSTRUCTION	TRANSFER TO RESERVE	\$ -	-	-	-	-	-		
ALL CONSTRUCTION	CONTRACTED OUT	\$ 406,300.00	405,750.00	10,000.00	32,250.00	30,000.00	-		
Total Expenses		\$ 731,300.00	430,750.00	2,006,600.00	373,750.00	593,800.00	580,040.00		
Revenues									
OCIF GRANT	OCIF GRANT	\$ (25,000.00)	(25,000.00)	-	-	(92,250.00)	(92,244.00)	11	
MISCELLANEOUS	CONT FROM RESERVES ROADS	\$ -	-	(200,000.00)	-	-	(142,000.00)	12	
FEDERAL GAS TAX	CONT FROM FED GAS TAX	\$ -	-	(1,400,000.00)	-	(192,786.77)	-		
LOAN CONTRIBUTIONS		\$ -	-	(1,600,000.00)	-	(285,036.77)	(234,244.00)		
Total Revenues		\$ (325,000.00)	(25,000.00)	(1,600,000.00)	-	(285,036.77)	(234,244.00)		
Construction Summary									
Total Expenses		\$ 731,300.00	430,750.00	2,006,600.00	373,750.00	593,800.00	580,040.00		
Total Revenues		\$ (325,000.00)	(25,000.00)	(1,600,000.00)	-	(285,036.77)	(234,244.00)		
Net Tax Levy- Construction		\$ 406,300.00	405,750.00	406,600.00	373,750.00	308,763.23	345,796.00		



Township of Cramahe Working Papers						
Fire Services						
	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Expenses</b>						
<b>Colborne/Cramahe Fire Department</b>						
<i>Benefits</i>						
EI	1,134.00	1,134.00	1,337.06	1,186.49	1,350.00	1,750.00
CPP	2,480.00	2,480.00	2,569.74	2,569.74	2,950.00	4,000.00
OMERS	9,926.00	9,926.00	10,000.00	11,091.21	10,750.00	10,750.00
EXTENDED HEALTH BENEFITS	4,993.00	4,993.00	6,100.00	6,189.69	7,000.00	7,000.00
EHT	3,993.00	3,993.00	4,216.21	4,007.56	5,000.00	4,500.00
LIFE,LTD,SHORT TERM ETC	3,100.00	3,100.00	3,100.00	3,100.00	3,600.00	3,600.00
WSIB	5,897.00	5,897.00	5,897.00	5,897.00	6,500.00	6,500.00
<i>Benefits</i>	31,523.00	31,523.00	33,220.01	34,041.69	37,150.00	38,100.00
<i>Salaries</i>						
SALARIES : FULL-TIME	88,545.00	88,988.00	90,315.90	93,427.56	71,850.00	97,000.00
SALARIES : PART-TIME	60,000.00	62,813.00	65,400.00	79,100.00	80,000.00	86,401.20
<i>Salaries</i>	148,545.00	151,801.00	155,715.90	172,527.56	151,850.00	183,401.20
<i>Training &amp; Professional Development</i>						
TRAINING REGULAR WAGES	43,200.00	43,200.00	45,500.00	45,500.00	47,000.00	70,380.00
TRAINING INITIAL WAGES, BOOK, REGISTRATION					20,000.00	
TRAINING CONTINUING WAGES BOOK REGISTRATION					18,380.00	
TRAINING TUITION/SUPPLIES						
TRAINING SALARIES						22,900.00
CONVENTIONS/SEMINARS FIRE CHIEF DEPUTY	800.00	800.00	800.00	800.00	2,000.00	5,000.00
MEMBERSHIPS	1,800.00	1,800.00	1,500.00	1,600.00	1,600.00	1,700.00
PROFESSIONAL DEVELOPMENT	12,500.00	12,500.00	12,500.00	12,500.00	24,495.00	
<i>Training &amp; Professional Development</i>	58,300.00	58,300.00	60,300.00	60,400.00	113,475.00	99,980.00
<i>Utilities - Telephone &amp; Internet</i>						
INTERNET	600.00	600.00	900.00	4,291.94	4,300.00	4,300.00
TELEPHONE	7,000.00	7,000.00	7,000.00	7,000.00	7,300.00	7,300.00
<i>Utilities - Telephone &amp; Internet</i>	7,000.00	7,000.00	7,900.00	11,291.94	11,600.00	11,600.00



Township of Cramahe Working Papers						
Fire Services						
	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<i>Maintenance</i>						
EQUIPMENT MAINTENANCE/SERVICE	19,000.00	25,000.00	35,928.45	34,377.36	31,450.00	5,950.00
PERSONAL PROTECTIVE EQUIPMENT MAINTENANCE					9,800.00	9,800.00
<i>Maintenance</i>	19,000.00	25,000.00	35,928.45	34,377.36	41,250.00	15,750.00
<i>Materials &amp; Supplies</i>						
UNIFORMS	2,000.00	2,000.00	3,000.00	3,000.00	3,610.00	6,000.00
MATERIALS/SUPPLIES	1,550.00	1,550.00	2,000.00	3,000.00	3,000.00	3,000.00
GAS & FUEL OIL	9,000.00	9,000.00	9,675.00	10,300.00	10,300.00	10,300.00
<i>Materials &amp; Supplies</i>	12,550.00	12,550.00	14,675.00	16,300.00	16,910.00	19,300.00
<i>Professional Services</i>						
ADVERTISING	300.00	600.00	700.00	700.00	700.00	700.00
INSURANCE	19,780.00	20,039.48	20,225.88	20,225.88	21,500	33,230.26
LEGAL	-	-	-	5,000.00	-	-
<i>Professional Services</i>	20,080.00	20,639.48	20,925.88	25,925.88	22,200.00	33,930.26
<i>Equipment</i>						
EQUIPMENT	79,600.00	17,100.00	67,100.00	33,100.00	33,003.00	33,003.00
PERSONAL PROTECTIVE EQUIPMENT					20,900.00	22,000.00
FURNITURE	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
EQUIPMENT RENTAL	-	-	500.00	443.04	560.00	560.00
PUMP 870 LICENCE/MAINTENANCE						5,000.00
PUMP 871 LICENCE/MAINTENANCE						5,000.00
PUMP 872 LICENCE/MAINTENANCE						5,000.00
TANK 880 LICENCE/MAINTENANCE						3,000.00
TANK 881 LICENCE/MAINTENANCE						3,000.00
VEHICLE 890 LICENCE/MAINTENANCE						1,000.00
VEHICLE 891 LICENCE/MAINTENANCE						1,000.00
VEHICLE 892 MAINTENANCE						500.00
VEHICLE 893 LICENCE/MAINTENANCE						1,000.00
VEHICLE 899 LICENCE/MAINTENANCE						1,000.00
<i>Equipment</i>	80,600.00	18,100.00	68,600.00	34,543.04	55,463.00	82,063.00



## Township of Cramahe Working Papers

## Fire Services

[illegible]



Township of Cramahe Working Papers						
Fire Services						
	2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
Materials & Supplies						
MATERIALS/SUPPLIES	200.00	200.00	200.00	200.00	200.00	200.00
Materials & Supplies	200.00	200.00	200.00	200.00	200.00	200.00
Other Operational Expenses						
OTHER EXPENSE	100.00	100.00	100.00	100.00	100.00	100.00
Other Operational Expenses	100.00	100.00	100.00	100.00	100.00	100.00
Transfer to Reserves						
TRANSFER CEMC RESERVE	1,000.00	1,000.00	1,000.00	1,000.00	-	-
Transfer to Reserves	1,000.00	1,000.00	1,000.00	1,000.00	-	-
CEMC/EOC	1,300.00	1,300.00	1,300.00	2,909.92	1,650.00	1,650.00
Total Expenses	498,298.00	426,713.48	532,273.11	614,559.01	591,494.62	710,121.08
Revenues						
Colborne/Cramahe Fire Department						
GRANTS & LOAN PROCEEDS	-	-	-	-	(2,500.00)	-
REVENUE FROM SALE OF T.C.A.	-	-	-	-	(15,000.00)	(5,000.00)
ITC RECOVERIES	-	-	-	-	-	(10,000.00)
CONTRIBUTION RESERVES DEV CHG	-	-	-	-	-	-
CONT. FROM FIRE RESERVES	(38,000.00)	-	(29,000.00)	(10,000.00)	-	-
FIRE CALLS (MTO RECOVERABLE)	(30,000.00)	(30,000.00)	(24,062.14)	(40,000.00)	(25,000.00)	(25,000.00)
MISCELLANEOUS REVENUE	(5,000.00)	(5,000.00)	(5,000.00)	(5,000.00)	(10,000.00)	(10,000.00)
COMPLIANCE FEES	-	-	-	-	-	-
Colborne/Cramahe Fire Department	(73,000.00)	(35,000.00)	(58,062.14)	(55,000.00)	(52,500.00)	(50,000.00)
Total Revenues	(73,000.00)	(35,000.00)	(58,062.14)	(55,000.00)	(52,500.00)	(50,000.00)

Township of Cramahe Working Papers									
Fire Services									
		2015 Budget	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Line Item	
<b>Fire Services Summary</b>									
Total Expenses		498,298.00	426,713.48	532,273.11	614,559.01	591,494.62	710,121.08		
Total Revenues		(73,000.00)	(35,000.00)	(58,062.14)	(55,000.00)	(52,500.00)	(50,000.00)		
Net Tax Levy - Fire Services		425,298.00	391,713.48	474,210.96	559,559.01	538,994.62	660,121.08		





## Planning and Development

[illegible]



Township of Cramahe Working Paper									
Planning and Development									
	2015 Approved Budget	2016 Approved Budget	2017 Approved Budget	2018 Approved Budget	2019 Approved Budget	2020 Approved Budget	Line Item		
<i>Capital</i>									
CAPITAL OP UPDATE	\$ 10,000.00	-	\$ 10,000.00	\$ 8,000.00	12,000.00	10,000.00	20		
<i>Capital</i>	10,000.00	-	\$ 10,000.00	\$ 8,000.00	\$ 12,000.00	\$ 10,000.00			
<b>Planning</b>	<b>103,697.00</b>	<b>114,877.58</b>	<b>\$ 126,995.24</b>	<b>\$ 154,803.47</b>	<b>\$ 151,920.00</b>	<b>\$ 248,270.00</b>			
<i>Salaries</i>									
SALARIES : PART-TIME	\$ -	-	\$ -	\$ 1,500.00	-	-			
<i>Salaries</i>	-	-	\$ -	\$ 1,500.00	-	-			
<i>Training &amp; Professional Development</i>									
MEMBERSHIPS	\$ 600.00	600.00	\$ 300.00	\$ 110.00					
PROFESSIONAL DEVELOPMENT	\$ 500.00	500.00	\$ 500.00	\$ 500.00					
<i>Training &amp; Professional Development</i>	1,100.00	1,100.00	\$ 800.00	\$ 610.00	-	-			
<i>Professional Services</i>									
ADVERTISING/PROMOTION/MARKETING	\$ 15,000.00	27,000.00	\$ 25,000.00	\$ 27,500.00	27,500.00	34,500.00	21		
WEB SITE COSTS	\$ -	-	\$ -	\$ 10,000.00	-	-			
<i>Professional Services</i>	15,000.00	27,000.00	\$ 25,000.00	\$ 37,500.00	27,500.00	34,500.00			
<i>Transfer to Reserves</i>									
TRANSFER TO CIP RESERVE	\$ 2,000.00	2,000.00	\$ 2,000.00	\$ 2,000.00	-	-			
TRANSFER TO RESERVE	\$ -	-	\$ -	\$ -	-	60,000.00	22		
<i>Transfer to Reserves</i>	2,000.00	2,000.00	\$ 2,000.00	\$ 2,000.00	-	60,000.00			
<i>Other Operational Expenses</i>									
OTHER EXPENSE	\$ -	-	\$ -	\$ -	-	-			
BANNER PROGRAM	\$ 2,500.00	2,500.00	\$ 2,781.85	\$ 2,500.00	2,000.00	2,000.00	23		
KIOSK EXPENSE	\$ 500.00	500.00	\$ 685.18	\$ 510.00	510.00	510.00	24		
ECONOMIC DEVELOPMENT - MARKETING	\$ 1,000.00	1,000.00	\$ 1,000.00	\$ 3,000.00	-	-			
<i>Other Operational Expenses</i>	7,500.00	7,500.00	\$ 7,967.03	\$ 8,010.00	2,510.00	2,510.00			
<i>Community Contributions</i>									
APPLE BLOSSOM TYME GRANT	\$ 2,000.00	2,000.00	\$ 2,000.00	\$ 2,000.00	2,000.00	2,500.00	25		
BRIGHTON-CRAMAHE CHAMBER TOURISM C	\$ 20,830.00	19,900.00	\$ 21,360.00	\$ 21,360.00	22,500.00	-	26		
<i>Community Contributions</i>	22,830.00	21,900.00	\$ 23,360.00	\$ 23,360.00	24,500.00	2,500.00			



Township of Cramahe Working Paper							
Planning and Development							
	2015	2016	2017	2018	2019	2020	Line
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Item
<b>Economic Development</b>	<b>48,430.00</b>	<b>59,500.00</b>	<b>\$ 59,127.03</b>	<b>\$ 72,980.00</b>	<b>54,510.00</b>	<b>99,510.00</b>	
Professional Services							
LEGAL	\$ -	-	-	\$ -		5,000.00	27
Professional Services	-	-	-	\$ -	\$ -	5,000.00	
<b>Colborne Creek Development</b>	<b>-</b>	<b>-</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>5,000.00</b>	
Industrial Park Development							
Professional Services							
LEGAL	\$ -	-	-	\$ -	5,000.0	5,000.00	28
CONSULTING FEES - TOWNSHIP	\$ -	-	-	\$ -	5,000.0	-	
Professional Services	-	-	-	\$ -	10,000.00	5,000.00	
Other Operational Expenses							
DEBENTURE PAYMENTS	\$ 61,275.00	61,275.00	\$ 61,275.00	\$ 61,275.00	\$ 61,275.00	-	
LOAN PAYMENT	\$ -	-	-	\$ -			
Other Operational Expenses	61,275.00	61,275.00	\$ 61,275.00	\$ 61,275.00	\$ 61,275.00	-	
<b>Industrial Park Development</b>	<b>61,275.00</b>	<b>61,275.00</b>	<b>\$ 61,275.00</b>	<b>\$ 61,275.00</b>	<b>\$ 71,275.00</b>	<b>5,000.00</b>	
<b>Total Expenses</b>	<b>213,402.00</b>	<b>235,652.58</b>	<b>\$ 247,397.28</b>	<b>\$ 289,058.47</b>	<b>\$ 277,705.00</b>	<b>\$ 357,780.00</b>	



Township of Cramahe Working Paper							
Planning and Development							
	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<b>Revenues</b>							
<b>Planning</b>							
CONTRIBUTION RESERVES MODERNIZ	\$ -	\$ -	\$ -	\$ -		(45,000.00)	29
COMPLIANCE FEES	\$ -	\$ -	\$ -	\$ -	-	(1,000.00)	30
SEVERANCE/REZONING APPS.	\$ (10,000.00)	(10,000.00)	(15,000.00)	(29,800.00)	(32,000.00)	(30,000.00)	31
PLANNING - OTHER	\$ (1,000.00)	(6,656.62)	(1,000.00)	(5,500.00)	(6,000.00)	(5,000.00)	32
COMMITTEE OF ADJUSTMENT	\$ (1,120.00)	(1,120.00)	(1,120.00)	(1,120.00)	(1,500.00)	(1,000.00)	
<b>Planning</b>	<b>(22,120.00)</b>	<b>(17,776.62)</b>	<b>(17,120.00)</b>	<b>(36,420.00)</b>	<b>(39,500.00)</b>	<b>(82,000.00)</b>	
<b>Economic Development</b>							
CONTRIBUTION FROM RESERVES	\$ -	\$ -	\$ -	(10,000.00)			
MISCELLANEOUS REVENUE	\$ -	\$ -	\$ -	\$ -			
BANNER REVENUE	\$ -	\$ -	\$ -	\$ -		(1,000.00)	33
<b>Economic Development</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(10,000.00)</b>	<b>\$ -</b>	<b>(1,000.00)</b>	
<b>Colborne Creek Development</b>							
SALE OF LAND	\$ -	\$ -	\$ -	\$ -		(60,000.00)	34
<b>Colborne Creek Development</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ -</b>	<b>(60,000.00)</b>	
<b>Industrial Park Development</b>							
SALE OF LAND	\$ -	\$ -	\$ -	\$ -		(60,000.00)	35
<b>Industrial Park Development</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$ -</b>	<b>(60,000.00)</b>	
<b>Total Revenues</b>	<b>(22,120.00)</b>	<b>(17,776.62)</b>	<b>(17,120.00)</b>	<b>(46,420.00)</b>	<b>(39,500.00)</b>	<b>(203,000.00)</b>	

Township of Cramahe Working Paper							
Planning and Development							
	2015	2016	2017	2018	2019	2020	Line Item
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	
<b>Planning and Development Summary</b>							
Total Expenses	213,402.00	235,652.58	247,397.28	\$ 289,058.47	\$ 277,705.00	\$ 357,780.00	
Total Revenues	(22,120.00)	(17,776.62)	(17,120.00)	\$ (46,420.00)	\$ (39,500.00)	\$ (203,000.00)	
Net Tax Levy - Planning and Development	191,282.00	\$ 217,875.96	\$ 230,277.28	\$ 242,638.47	\$ 238,205.00	\$ 154,780.00	





Township of Cramahe Working Papers									
Environmental Services									
	2015	2016	2017	2018	2019	2020			
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget			
Expenses									Line Item
Sanitary Sewer System									
Benefits									
CPP						2,750.00		4,308.00	1
EI						1,000.00		1,900.00	2
EHT						2,150.00		2,000.00	3
OMERS						7,000.00		11,000.00	4
WSIB	\$ -	\$ -	\$ -	\$ -		2,500.00		2,900.00	5
LIFE, LTD, TERM, STD	\$ -	\$ -	\$ -	\$ -		350.00		2,600.00	6
EXTENDED HEALTH BENEFITS	\$ -	\$ -	\$ -	\$ -		1,500.00		9,500.00	7
PAYMENT IN LIEU EXPENSE	\$ 13,000.00	\$ 13,065.00	\$ 13,065.00	\$ 13,424.51		13,500.00		-	
	\$ 13,000.00	\$ 13,065.00	\$ 13,065.00	\$ 13,424.51		30,750.00		34,208.00	
Benefits									
Salaries									
STAND-BY	\$ 5,440.00	\$ 5,468.00	\$ 3,000.00	\$ 3,000.00					
SALARIES OVERTIME ADMIN	\$ -	\$ -	\$ -	\$ -		3,000.00		5,000.00	8
SALARIES FULL TIME ADMIN	\$ -	\$ -	\$ -	\$ -		18,000.00		19,000.00	9
DISTRIBUTED SALARY & BENEFITS	\$ 61,000.00	\$ 61,305.00	\$ 78,396.91	\$ 123,734.59		75,000.00		-	
	\$ 66,440.00	\$ 66,773.00	\$ 81,396.91	\$ 126,734.59		96,900.00		104,000.00	10
Salaries								128,000.00	
Training & Professional Development									
MEMBERSHIPS	\$ 100.00	\$ 200.00	\$ 200.00	\$ 400.00					
PROFESSIONAL DEVELOPMENT	\$ 2,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00		400.00			
	\$ 2,100.00	\$ 5,200.00	\$ 5,200.00	\$ 5,400.00		5,000.00		2,500.00	11
Training & Professional Development								2,500.00	
Professional Services									
AUDIT	\$ 5,800.00	\$ 5,800.00	\$ 5,800.00	\$ 5,800.00					
INSURANCE	\$ 9,283.00	\$ 9,812.88	\$ 9,500.00	\$ 10,083.97		5,800.00		5,800.00	12
LEGAL	\$ 500.00	\$ 500.00	\$ 500.00	\$ 500.00		11,800.00		16,418.11	13
CONSULTANTS	\$ 20,000.00	\$ 50,000.00	\$ 60,000.00	\$ 20,000.00		500.00			
	\$ 35,583.00	\$ 66,112.88	\$ 75,800.00	\$ 36,383.97		25,000.00		15,000.00	14
Professional Services						43,100.00		37,218.11	
Utilities									
TELEPHONE	\$ 1,500.00	\$ 1,575.00	\$ 1,500.00	\$ 1,800.00					
HYDRO	\$ 50,000.00	\$ 52,500.00	\$ 58,000.00	\$ 58,000.00		1,800.00		2,000.00	15
WATER CHARGES	\$ 12,000.00	\$ 12,600.00	\$ 12,000.00	\$ 8,000.00		55,000.00		55,000.00	16
SEWER CHARGE	\$ 14,000.00	\$ 14,700.00	\$ 14,000.00	\$ 10,000.00		4,000.00		7,500.00	17
INTERNET	\$ 1,000.00	\$ 1,050.00	\$ 1,200.00	\$ 900.00		6,000.00		8,500.00	18
	\$ 78,500.00	\$ 82,425.00	\$ 86,700.00	\$ 78,700.00		1,000.00		1,000.00	19
Utilities						67,800.00		74,000.00	
Maintenance									
LINE MAINTENANCE	\$ 5,000.00	\$ 5,000.00	\$ 50,000.00	\$ 60,000.00				50,000.00	20
EQUIPMENT MAINTENANCE/SERVICE	\$ 5,000.00	\$ 115,000.00	\$ 50,000.00	\$ 50,000.00		50,000.00		30,000.00	21
BUILDING MAINTENANCE	\$ 1,000.00	\$ 9,500.00	\$ 9,500.00	\$ 6,000.00		6,000.00		6,000.00	22
INSPECTION	\$ 2,500.00	\$ 2,500.00	\$ 1,000.00	\$ -					





## Township of Cramahe Working Papers

## Environmental Services

[illegible]



Township of Cramahe Working Papers									
Environmental Services									
		2015	2016	2017	2018	2019	2020		Line Item
		Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget		
Professional Services									
CONSULTANTS	\$	-	\$	\$	50,000.00	\$	15,000.00	10,000.00	-
Professional Services	\$	-	\$	\$	50,000.00	\$	15,000.00	10,000.00	-
Maintenance									
LINE MAINTENANCE	\$	1,000.00	\$	1,000.00	\$	20,000.00	\$	10,000.00	5,000.00
Maintenance	\$	1,000.00	\$	1,000.00	\$	20,000.00	\$	10,000.00	5,000.00
Other Operational Expenses									
CONTRACTED OUT	\$	10,000.00	\$	10,000.00	\$	10,000.00	\$	5,000.00	-
Other Operational Expenses	\$	10,000.00	\$	10,000.00	\$	10,000.00	\$	5,000.00	-
Small Bore Sewer System	\$	11,000.00	\$	11,000.00	\$	80,000.00	\$	25,000.00	5,000.00
Source Water Protection									
TRANSFER TO RESERVE	\$	-		\$	-	\$	-	7,000.00	6,413.00
SOURCE WATER PROTECTIONS	\$	-		\$	1,800.00	\$	-	7,000.00	6,413.00
Source Water Protection	\$	-		\$	1,800.00	\$	-		
Salaries	\$	-	\$	-	\$	-	\$	-	9,000.00
Salaries	\$	-	\$	-	\$	-	\$	-	9,000.00
Training & Professional Development									
MEMBERSHIPS	\$	-	\$	-	\$	500.00	\$	500.00	
TRAINING	\$	2,000.00	\$	4,000.00	\$	2,000.00	\$	2,000.00	
Training & Professional Development	\$	2,000.00	\$	4,000.00	\$	2,500.00	\$	500.00	-
Professional Services									
ADVERTISING	\$	300.00	\$	300.00	\$	300.00	\$	300.00	300.00
AUDIT	\$	5,800.00	\$	6,000.00	\$	6,400.00	\$	6,400.00	6,400.00
INSURANCE	\$	10,441.00	\$	11,267.64	\$	10,828.95	\$	14,800.00	20,560.96
CONSULTANTS	\$	10,000.00	\$	15,000.00	\$	5,000.00	\$	7,500.00	7,500.00
LEGAL	\$	-	\$	-	\$	-	\$	-	
Professional Services	\$	26,541.00	\$	32,567.64	\$	22,528.95	\$	29,000.00	34,760.96
Utilities									
TELEPHONE	\$	600.00	\$	2,000.00	\$	2,000.00	\$	430.00	1,000.00
HYDRO	\$	30,000.00	\$	30,900.00	\$	40,000.00	\$	30,000.00	30,000.00
Utilities	\$	30,600.00	\$	32,900.00	\$	42,000.00	\$	30,430.00	31,000.00







Township of Cramahe Working Papers									
Environmental Services									
	2015	2016	2017	2018	2019	2020	Line		
	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Approved Budget	Item		
<b>Total Expenses</b>	\$ 1,584,399.00	\$ 1,709,278.52	\$ 3,320,162.35	\$ 1,695,215.70	\$ 1,341,181.00	\$ 1,360,040.07			
<b>Revenues</b>									
<b>Sanitary Sewer System</b>									
SEWER BILLING REVENUE COLBORNE	\$ (510,225.00)	\$ (652,777.88)	\$ (540,498.72)	\$ (621,590.00)	\$ (573,000.00)	\$ (630,000.00)	66		
SEWER IMPOST FEES	\$ -		\$ (27,000.00)	\$ (36,540.00)	\$ (21,000.00)	\$ (10,000.00)	67		
LOAN CONTRIBUTIONS			\$ (650,000.00)	\$ -	\$ -				
CONTRIBUTION RESERVES DEV CHG	\$ (500.00)	\$ -	\$ -	\$ (55,000.00)	\$ -				
MISCELLANEOUS REVENUE			\$ (500.00)	\$ (2,964.00)	\$ (1,500.00)	\$ (2,500.00)	68		
OCIF FUNDING			\$ (50,000.00)	\$ (57,262.00)	\$ -				
CONTRIBUTION FROM RESERVE	\$ -	\$ -	\$ (211,634.67)	\$ -	\$ (99,090.00)	\$ (69,066.11)	69		
INTEREST	\$ -	\$ -	\$ -	\$ -	\$ -				
<b>Sanitary Sewer System</b>	\$ (510,725.00)	\$ (653,277.88)	\$ (1,479,633.39)	\$ (773,356.00)	\$ (694,590.00)	\$ (711,566.11)			
<b>Source Water Protection</b>									
SOURCE WATER PROTECTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
TRANSFER FROM RESERVE	\$ -	\$ -	\$ -	\$ -	\$ (5,000.00)	\$ (6,413.00)	70		
<b>Source Water Protection</b>	\$ -	\$ -	\$ -	\$ -	\$ -				
<b>Waterworks System</b>									
WATER BILLING REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -				
METER SERVICE	\$ (443,674.00)	\$ (426,000.64)	\$ (640,491.44)	\$ (659,640.00)	\$ (611,740.33)	\$ (625,000.00)	71		
WATER IMPOST FEES			\$ (9,000.00)	\$ (10,105.00)	\$ (10,000.00)	\$ (10,000.00)	72		
METER SALES	\$ -	\$ -	\$ -	\$ -	\$ -				
OSWAP FUNDING	\$ -	\$ -	\$ -	\$ -	\$ -				
CONTRIBUTION FROM RESERVES	\$ (630,000.00)	\$ (630,000.00)	\$ (1,188,037.51)	\$ (248,883.70)	\$ (16,850.67)	\$ (4,060.96)	73		
MISCELLANEOUS REVENUE	\$ -	\$ -	\$ (3,000.00)	\$ (3,231.00)	\$ (3,000.00)	\$ (3,000.00)	74		
COMPLIANCE FEES	\$ -	\$ -	\$ -	\$ -	\$ -				
<b>Waterworks System</b>	\$ (1,073,674.00)	\$ (1,056,000.64)	\$ (1,840,528.95)	\$ (921,859.70)	\$ (646,591.00)	\$ (648,473.96)			
<b>Total Revenues</b>	\$ (1,584,399.00)	\$ (1,709,278.52)	\$ (3,320,162.35)	\$ (1,695,215.70)	\$ (1,341,181.00)	\$ (1,360,040.07)			
<b>Environmental Services Summary</b>									
Total Expenses	\$ 1,584,399.00	\$ 1,709,278.52	\$ 3,320,162.35	\$ 1,695,215.70	\$ 1,341,181.00	\$ 1,360,040.07			
Total Revenues	\$ (1,584,399.00)	\$ (1,709,278.52)	\$ (3,320,162.35)	\$ (1,695,215.70)	\$ (1,341,181.00)	\$ (1,360,040.07)			
	\$ -	\$ -	\$ -	\$ (0.00)	\$ -	\$ 0.00			
SEWER	\$ 510,725.00	\$ 653,277.88	\$ 1,479,633.39	\$ 773,356.00	\$ 694,590.00	\$ 711,566.11			
	\$ (510,725.00)	\$ (653,277.88)	\$ (1,479,633.39)	\$ (773,356.00)	\$ (694,590.00)	\$ (711,566.11)			



